Town of Saint Andrews

Budget 2012

This Document Presents the 2012 Budget for all Accounts of the Town of Saint Andrews

This is a copy of the Town of Saint Andrews' budget passed by Council at a Special Meeting on Wednesday, December 14, 2011.

General Operating Fund

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Town of St Andrews General Operating Fund Budget 2012

	2011 Budget	2011 Projected	Forecast Over (Under)	2012 Budget	% Change Budget '12-'11
Revenue					
Taxation Revenue	2,855,805	2,855,805	(0)	3,025,538	6%
Designated Highways	-22,305	22,305	0	22,305	0%
Fees and Licenses	33,211	21,802	(11,409)	34,172	3%
Fire Protection LSDs	86,840	86,840	· •	87,373	1%
Recreational Services	150,656	174,315	23,660	173,856	15%
Youth Center Revenues	31,500	31,610	110	31,500	0%
Trust Fund Transfers	67,500	68,059	559	67,500	0%
Wharf Revenue	38,500	48,540	10,040	41,500	8%
Katy's Cove	22,000	25,635	3,635	21,100	-4%
Recovery- Utility Fund	20,000	16,722	(3,278)	20,000	0%
Property Rentals	21,020	22,339	1,319	20,520	-2%
Second Prior Year Surplus	4,900	4,900	-	13,157	169%
Transfer from Operating Reserves	50,000	50,000		•	
Sundry Income	110,593	132,578	21,985	123,428	12%
Total Receipts	3,514,830	3,561,449	46,619	3,681,949	5%
Disbursements					
General Government	497,883	539,285	41,402	590,702	19%
Economic Development	177,596	156,927	(20,669)	169,521	-5%
Environmental Development	117,500	114,139	(3,361)	139,500	
Visitor Information Centre	44,500	39,056	(5,444)	45,950	3%
Protective Services	359,326	339,769	(19,557)	357,470	-1%
Medical Centre	71,650	63,522	(8,128)	73,360	2%
Safety Services	252,826	240,645	(12,181)	259,415	3%
Buildings and Grounds	13,987	11,105	(2,882)	15,135	8%
Parks & Recreation	84,298	80,141	(4,157)	84,347	0%
Katy's Cove	31,352	28,989	(2,363)	31,865	2%
Wharf	59,535	54,521	(5,014)	66,535	12%
Public Works	638,126	615,871	(22,255)	697,872	9%
Ross Memorial Library	78,119	76,678	(1,441)	78,171	0%
Ross Memorial Museum	99,089	108,661	9,572	107,425	8%
Recreation Services	284,742	289,502	4,760	280,961	-1%
Youth Center	67,532	64,049	(3,483)	70,349	4%
Trust Fund Payouts	5,002	6,075	1,073	6,092	22%
Fiscal Services	234,561	243,863	9,302	251,431	7%
Cost of Assessment	47,447	47,710	263	50,661	7%
Transfer to Utility	49,185	19,385	(29,800)	251,886	412%
Total Disbursements	3,214,255	3,139,892	(74,363)	3,628,649	13%
Surplus/Deficit from General Operations	300,575	421,557	120,982	53,300	-82%
	200,070	.2.1,001	.20,002	00,000	5270
LESS:					
Transfer for Capital Expenditures	285,575	343,182	57,607	38,300	-87%
Transfer to Reserve Funds	15,000	75,000	60,000	15,000	0%
Surplus / (Deficit)	-	3,375	3,375	. *	
Tax Base	245,926,900			261,141,510	6.19%
Municipal Tax rate	\$1.1077			\$1.1077	

Town of St Andrews Departamental Budgets 2012

	2011 Budget	2011 Projected	Forecast Over (Under)	2012 Budget	% Change Budget 12/11	_
General Operating Fund						
Fire Protection - LSD	86,840	86,840	-	87,373	1%	
Designated Highways	22,305	22,305	0	22,305	0%	
Building Permits	20,000	11,096	(8,904)	20,000	0%	
Dev't Officer Approval	3,000	377	(2,624)	3,000		
Rezoning Fees	1,200	775	(425)	1,200	0%	
Dog Licencing	1,500	2,310	810	1,500	0%	
Police Fines	7,511	7,244	(267)	8,472	13%	
Recovery- Utility Account	20,000	16,722	(3,278)	20,000	0%	
Property And Land Rentals	8,900	10,839	1,939	8,900	0%	
Sundry Income	2,000	2,715	715	2,000	0%	
Taxation - Warr. Of Assessment	2,724,132	2,724,132	(0)	2,892,664	6%	
Taxation - Unconditional Grant	131,257	131,256	(1)	128,632	-2%	
Taxation - Fed. Grant-In-Lieu	416	417	1	4,242	920%	
Incoming Trust Income	15,221	16,913	1,691_	15,310	1%	
Total Revenue	3,044,283	3,033,940	(10,342)	3,215,599	6%	
Expenses						
Cost Of Assessment	47,447	′47,710	263	50,661	7%	
Go- Transfer To Utility	49,185	19,385	(29,800)	251,886	412%	
Total Expenses	96,632	67,095	(29,537)	302,548	213%	
Net Revenues	2,947,650	2,966,845	19,195	2,913,051	-1%	:

		2011 Budget	2011 Projected	Forecast Over (Under)	2012 Budget	% Change Budget 12/11
Administrative Services						
Advertising		5,000	4,807	(193)	5,000	0%
Animal Control Officer		6,100	6,219	119	6,100	0%
Animal Control Wildlife					2,500	
Audit		12,600	15,422	2,822	15,500	23%
Consultants/Survey		30,000	34,734	4,734	40,000	33%
Blding Inspector		20,000	39,288	19,288	20,000	0%
Bylaw Enforcements			•		20,000	
Computer Maint/Supplies		7,200	6,491	(709)	7,381	0%
Dues & Fees		5,000	4,979	(21)	5,000	0%
Donations, Grants		500	692	192	500	0%
EMO Planning		2,000	1,440	(560)	2,000	0%
Equipment Rental		3,300	3,274	(26)	3,400	3%
Flags & Pins		500	269	(231)	500	0%
Heat & Lights		12,100	10,801	(1,299)	12,100	0%
Property Insurance		500	541	. 41	530	6%
Insurance		19,000	20,510	1,510	21,000	11%
Office Supplies		7,000	7,109	109	7,250	4%
Legal Expenses		15,000	18,804	3,804	25,000	67%
Postage		3,500	3,534	34	3,600	3%
Mail Outs		750	620	(130)	750	0%
Property Taxes		8,137	6,336	(1,801)	6,500	-20%
Travel- Town Staff		5,000	4,087	(913)	5,000	0%
Travel- Council		3,000	2,543	(457)	3,000	0%
Repairs & Maint.		8,500	7,431	(1,069)	8,500	0%
Janitorial	•	12,000	9,835	(2,165)	12,000	0%
Telephone		13,000	15,886	2,886	15,000	15%
Staff Salaries		242,138	264,063	21,926	286,533	18%
Council Stipends		39,058	37,950	(5,038)	39,058	0%
Professional Development		15,000	9,618	(5,382)	15,000	0%
Water & Sewer		2,000	2,000		2,000	0%
Total Expenses		497,883	539,285	37,472	590,702	19%

	2011 Budget	2011 Projected	Forecast Over (Under)	2012 Budget	% Chang Budget 12/
Economic Development	Badget	. (0)0000	O Ter (Origor)	uugut	<u> </u>
Revenue					
Block House Recovery	26,000	26,000	. 0	26,000	0%
Funding BIA	3,800	3,800			
Total Revenue	29,800	29,800	0	26,000	-13%
Expenses					
Assistance Grants	11,500	7,703	(3,797).	12,000	4%
Economic Development Project	-	-	· · · · · · · · · ·	5,000	
Event Planner	5,000		(5,000)		-100%
Blockhouse, Heat & Lights	225	344	119	350	56%
Canada Day Celebrations	10,000	10,000	(0)	10,000	0%
Charlotte County Vic	4,000	4,000	- '	-	-100%
Cruise Ship Initative	10,000	10,189	189	10,000	0%
Doctor's Residence	1,000	5,544	4,544	1,000	0%
Civic Promotions	7,700	6,450	(1,250)	7,700	% 0
Blockhouse Wages	23,500	21,568	(1,932)	23,500	0%
Blockhouse Wage Benefits	1,500	588	(912)	1,500	0%
Blockhouse Rep & Maint	100	157	`.57 [′]	100	0%
Charlotte Region Costal Tourism	12,000	12,000		7,000	-42%
Interprise Charlotte	1,691	1,691	-	1,691	0%
Int Charl Use Office Space	4,920	4,920	-	4,920	0%
estivals and Events	10,000	4,638	(5,362)	10,000	0%
undy Community Fdn.	´-	-	-	410	
n Kind Use Arena Space	47,800	40.672	(7,128)	47,800-	0%
lingsbrae Utilities	10,000	10,232	232	10,500	5%
Property Taxes, Town Lots	8,160	8,376	216	8,500	4%
Sheriff Andrews House	, <u>.</u>			-,:	
ourism Partnership Consultant	7,000	6,943	(57)	7,000	0%
ree Committee Costs	500	500	-	.,	-100%
Vebsite Development	1,000	414	(586)	550	-45%
otal Expenses	177,596	156,927	(20,669)	169,521	-5%
let Surplus (Deficit)	(147,796)	(127,127)	20,669	(138,521)	-6%
Net Surplus (Deficit)	(147,796)	(127,127)	20,669	(138,521)	-6%
vironmental Development					
Solid Waste Collection Charges	67,500	67,351	(149)	69,000	2%
olid Waste Tipping Fees	50,000	46,788	(3,212)	50,000	0%
ree Committee				11,500	
eaf Composting Supplies			*	3,000	
eaf Composting Collection Costs				6,000	
otal	117,500	114,139	(3,361)	139,500	

	2011 Budget	2011 Projected	Forecast Over (Under)	2012 Budget	% Change Budget 12/11
		Tiojected	· · · · · · · · · · · · · · · · · · ·	<u> </u>	
VISITOR INFORMATION CENTRE					
REVENUE					
Sundry Income	_	50	50		
EXPENSES					
Computers & Technology	500	-	(500)	500	0%
Janitorial	300	348	48	300	0%
Repairs and Maint	1,000	412	(588)	1,000	0%
Telephone	1,000	894	(106)	1,000	0%
Power	1,200	1,200	- ·	1,200	0%
Postage	500	190		500	
Office Supplies	500	24	(476)	500	0%
Promotional Materials	7,500	3,672	(3,828)	8,050	7%
Staff Supplies	1,200	276	(924)	1,200	0%
Signage	800	741	(59)	800	0%
Salaries & Wages	28,000	27,362	(638)	28,840	3%
Benefits	2,000	3,936	1,936	2,060	3%
TOTAL EXPENSES	44,500	39,056	(5,134)	45,950	3%
NET SURPLUS (DEFICIT)	(44,500)	(39,056)	5,134	(45,950)	3%
NET SURPLUS (DEFICIT)	(44,500)	(39,030)	5,134	(43,930)	3 /6
Fiscal Services					•
Revenues					
Surplus 2Nd Previous Year	4,900	4,900		13,157	169%
Transfer from Operating Reserve	50,000	50,000		10,107	-100%
Kingsbrae (Recovery)	28,793	37,156	8,363	36,928	28%
Total Revenues	83,693	92,056	8,363	50,085	-40%
Expenses					
Short Term Interest & Bk Charge	3,000	6,228	3,228	3,000	0%
Long Term Interest	45,131	41,884	(3,247)	42,911	-5%
Long Term Principal Repayment	153,000	153,000	· · · · · ·	166,000	8%
Kingsbrae Long Term Interest	7,793	10,156	2,363	8,928	15%
Kingsbrae Long Term Principal	21,000	27,000	6,000	28,000	33%
Discount on Bond Issue	4,638	5,595	958 ^	2,635	-43%
Transfer To Capital Reserve		60,000	60,000	· -	
Tranfer To Operating Reserve		-	-		•.
Tfr For Retirement Resrve	15,000	15,000	<u> </u>	15,000	0%
Total Expenses	249,561	318,863	69,302	266,474	7%
Net Surplus (Deficit)	(165,868)	(226,807)	(60,939)	(216,389)	30%
iter our plus (penott)	(100,000)	(220,001)	(30,300)	(= 10,000)	

	2011 Budget	2011 Projected	Forecast Over (Under)	2012 Budget	% Change Budget 12/11
Public Works					
Revenue					
Sundry Income		1,451			
EXPENSES					
Fleet Repairs	35,000	26,701	(8,299)	32,500	-7%
Fleet Insurance	5,875	6,346	471	6,473	10%
Fleet Fuel	31,500	35,291	3,791	36,000	14%
Equipment Rental		,	•	7,500	
Dues & Fees	200		(200)	200	0%
Heat & Lights	10,000	10,713	713	13,500	35%
Street Lighting Electric.	41,273	39,849	(1,424)	42,511	3%
Street Lights Maintenance	4,500	3,751	(749)	6,000	33%
Building Insurance	700	756	56	800	14%
Property Taxes	4,935	4,884	(51)	4,982	1%
Small Tools & Equipment	4,000	4,496	496	4,000	0%
Materials & Supplies	9,300	9,222	(78)	6,300	-32%
Hydrants	3,000	1,343	(1,657)	4,000	33%
Protective Clothing	3,500	4,912	1,412	4,000	14%
Telephone	4,100	6,153	2,053	4,100	0%
Culverts & Ditches	20,000	18,328	(1,673)	25,000	25%
Asphalt	11,000	10,785	(215)	13,500	23%
Gravel	25,000	26,124	1,124	25,000	0%
Salt	45,000	58,498	13,498	50,000	11%
Sidewalk Repairs	40,000	42,500	2,500	40,000	0%
Street Repairs	3,000	364	(2,636)	1,000	-67%
Street Signs	4,000	2,180	(1,820)	4,000	0%
Lane & Street Marking	6,500	5,916	(584)	7,000	8%
Bldg & Grounds	10,000	6,511	(3,489)	8,000	-20%
Tree Care	6,500	7,144	644	5,000	-23%
Wood & Chip removal			-	4,000	
Snow Removal	3,000	-	(3,000)	1,000	-67%
Salaries & Wages	272,328	256,109	(16,219)	312,650	15%
Benefits	50,282	46,923	(3,359)	58,029	15%
Wcb	4,684	4,838	154	5,378	15%
Professional Consultant	3,500	.,	(3,500)	:	-100%
Travel	200	16	(184)	200	0%
Water & Sewer	250	250		250	0%
Transfer to Environmental Dev't				(6,000)	- · ·
Transfer to Wharf	-		4	(4,000)	
Transfer To Utility	(25,000)	(25,032)	(32)	(25,000)	0%
Total Expenses	638,126	615,871	(22,255)	697,872	9%
NET SURPLUS (DEFICIT)	(638,126)	(614,420)	22,255	(697,872)	9%

		2011 Budget	2011 Projected	Forecast Over (Under)	2012 Budget	% Change Budget 12/11
Building & Grounds	_					
Revenue						
In Kind Use Of Office Spac		4,920	4,800	(120)	4,920	0%
Tea House Lease		6,000	5,500	(500)	5,500	-8%
Total Revenue		10,920	10,300	(620)	10,420	-5%
						* * * * * * * * * * * * * * * * * * * *
Expenses						
General Ground Maint.		5,000	3,542	(1,458)	5,000	0%
General Grounds Equipment		500	-	(500)	500	0%
Frye Rd Dump Insur. & Tax		2,000	2,147	147	2,000	0%
Tea House Heats/lights		300	225	(75)	300	0%.
Teahouse Water & Sewer		150	75	(75)	150	0%
Tea House Repairs		2,000	1,010	(990)	3,000	50%
Teahouse Insurance		500	541	41	550	10%
Tea House Property Taxes		3,537	3,564	27	3,635	3%
Total Expenses		13,987	11,105	(2,882)	15,135	8%
Net Surplus (Deficit)		(3,067)	(805)	2,262	(4,715)	54%
Protective Services						
Federal Contract		311,066	294,454	(16,612)	310,000	0%
Property Insurance		1,200	1,294	94	1,236	3%
Janitorial		2,700	2,581	(119)	2,700	0%
Jail Expenses	ς .	1,500	731	(769)	1,000	-33%
Heat & Lights		4,460	3,685	(775)	4,000	-10%
Water & Sewer		200	239	39	200	0%
R & M / Office Equip.		1,500	607	(893)	1,500	0%
Secretary Wages		30,000	29,446	(554)	30,000	0%
Property Taxes		6,700	6,732	32	6,834	2%
Total Expenses		359,326	339,769	(19,557)	357,470	1%

	2011 Budget	2011 Projected	Forecast Over (Under)	2012 Budget	% Change Budget 12/11
Safety Services					
Fleet Fuel	4,900	3,648	(1,252)	4,900	0%
81 Ford Truck Repairs	*	. 23	23		
86 Ford Truck Repairs	2;800	1,392	(1,408)	2,800	0%
93 Ford Pumper Repairs	1,500	1,538	38	1,500	0%
Dodge 1/2 Ton Repair	1,500	3,349	1,849	4,200	180%
01 Freightliner Repairs	2,000	1,194	(806)	2,000	0%
10 Freightliner Repairs	1,200			1,200	0%
Fleet Insurance	4,500	4,861	361	5,000	11%
Heat & Lights	7,500	8,255	755	8,000	7%
Volun Firefighter Insur	2,636	2,314	(322)	2,650	1%
Property Insurance	1,500	1,619	119	1,700	13%
Property Taxes	9,500	8,796	(704)	9,500	0%
Building Maintenance	3,000	1,783	(1,217)	3,000	0%
Equipment Maintennce	5,500			5,500	
Janitorial	1,000	973	(27)	1,000	0%
Protective Clothing	10,000	9,974	(26)	10,000	0%
Prevention Programs	1,200	1,011	(189)	1,200	0%
Communication/Phone	18,500	18,320	(180)	18,500	0%
Postage & Office Suppl	300	260	(40)	300	0%
Firefighting Supplies	13,000	12,359	(641)	13,000	0%
Water & Sewer	500	437	(63)	500	0%
Salaries & Wages	45,520	45,894	374	47,341	4%
Benefits	9,518	9,159	(359)	9,899	4%
WCB	740	1,205	465	769	4%
Water Cost	75,000	75,000	•	75,000	0%
Prof.Devlp./Dues & Fees	6,500	4,448	(2,052)	6,500	0%
Chief's Conferences	800	618	(182)	800	0%
Stipends	12,000	12,000	-	12,000	0%
Worksafe Premium on Firefighters LTD	10,212	10,212	-	10,656	4%
Total Expenses	252,826	240,645	(12,181)	259,415	3%

	2011 Budget	2011 Projected	Forecast Over (Under)	2012 Budget	% Change Budget 12/11
Wharf					
Revenue					
Tour/Commercial Wharf Rev	20,000	21,214	1,214	20,000	0%
	1,000	2,665	1,665	1,000	0%
Mooring Income			800	500	-80%
Aquaculture Wharf Rev	2,500	3,300	450	1,000	0%
Commercial Fishery Income	1,000	1,450		•	0%
Pleasure Craft Wharf Rev	10,000	10,125	125	10,000	0%
Cruise Ship Revenue		5,000		5,000	. 00/
Berthage Fees	3,000	1,596	(1,404)	3,000	0%
Other Wharf Rev	1,000	3,189	2,189-	1,000	0%
Total Revenue	38,500	48,540	5,040	41,500	8%
Total Expenses	and the second				
Insurance	4,000	3,600	(400)	4,000	0%
Maintenance	10,000	9,915	(85)	10,000	0%
Engineer & Consultants		-	<u>-</u>	2,500	
Supplies	1,000	748	(252)	1,000	. 0%
Property Taxes	800	780	(20)	800	0%
Power	2,800	2,553	(247)	2,800	0%
Security ·	13,500	12,063	(1,437)	13,500	0%
Equipment Purchases	2,000	28	(1,972)	2,000	0%
Communications	1,300	1,794	494	1,800	38%
		,	(1,329)	22,725	0%
Wharfinger Wages	22,725	21,396	•		0%
Wharfinger Benefits	660	893	233	660	U76
Wages from Public Works		77.0		4,000	00/
Water & Sewer	750	750	/F.O.4.4\	750	0%
Total Expenses	59,535	54,521	(5,014)	66,535	12%
Net Surplus (Deficit)	(21,035)	(5,981)	10,054	(25,035)	19%
Marificant Constant	•			•	
Medical Centre		•			
Revenue	4 000	4 000		1 000	00/
Rental Revenue	1,200	1,200	-	1,200	0%
Donation	50,000	50,000		50,000	0%
Total Revenue	51,200	51,200	. -	51,200	0%
Expenses		•	· ·	41 4	
Electricity	8,000	6,166	(1,834)	8,000	0%
Communications	11,500	10,917	(583)	11,500	0%
Equipment Rental	850	827	(23)	900	6%
Fuel Oil	. 3,000	4,493	1,493	4,500	50%
Insurance Expense	1,800	1,944	144	1,960	9%
Janitorial	2,700	2,304	(396)	2,700	0%
Medical Supplies	10,000	5,966	(4,034)	10,000	0%
Office Supplies	2,500	1,873	(627)	2,500	0%
Repairs & Maint	6,500	4,281	(2,219)	6,500	0%
Property Taxes	4,500	4,524	. 24	4,500	0%
Physician Incentive	20,000	20,000		20,000	0%
Water & Sewer	300	228	(72)	300	0%
Total Expenses	71,650	63,522	(8,128)	73,360	2%
·	(20 4E0)	(12,322)	8,128	(22,160)	8%
Net Surplus (Deficit)	(20,450)	(12,322)	0,120	(22,100)	U /o

	2011 Budget	2011 Projected	Forecast Over (Under)	2012 Budget	% Change Budget 12/11
Katy's Cove				<u> </u>	
Revenue					
Gate Receipts	8,000	8,316	316.	8,000	0%
Program Revenue	2,000	2,362	362	2,100	5%
Retail Sales	3,500	2,447	(1,053)	2,500	-29%
Donations	0,000	4,000	4,000	-,	
Pledges	6,500	6,500	1,500	6,500	0%
Hiring Grants	2,000	2,010	10	2,000	0%
Total Revenue	22,000	25,635	3,635	21,100	-4%
Total Horolido		,	2,1		
Expenses				. ===	·
Canteen Purchases	1,400	1,439	39	1,500	7%
Programs Costs	1,000	491	(509)	800	-20%
Advertising	750	311	(439)	500	-33%
Insurance	459	494	35	515	12%
Telephone	_ 400	352	(48)	400	0%
Supplies	900	67	(834)	450	-50%
Repairs And Maintenance	1,000	4,416	3,416	2,000	100%
Wages	24,200	19,909	(4,291)	24,200	0%
Payroll Benefit	880	1,103	223	1,100	25%
Wcb	363	406	43	400	10%
Total Expenses	31,352	28,989	(2,363)	31,865	2%
Net Surplus (Deficit)	(9,352)	(3,355)	5,997	(10,765)	15%
Parks & Recreation Revenue Field Rental Fees	1,500	2,213	713	1,500	0%
Revenue Field Rental Fees	1,500	2,213			0%
Revenue Field Rental Fees Expenses	,	,	713	1,500	
Revenue Field Rental Fees Expenses Mallory Field Rep & Maint	5,000	2,409	713 (2,591)	1,500 5,000	0%
Revenue Field Rental Fees Expenses Mallory Field Rep & Maint Mallory Field Insurance	5,000 563	2,409 610	713 (2,591) 47	1,500 5,000 563	0% 0%
Revenue Field Rental Fees Expenses Mallory Field Rep & Maint Mallory Field Insurance Mallory Field Heats & Lights	5,000 563 600	2,409 610 314	713 (2,591) 47 (286)	1,500 5,000 563 400	0% 0% -33%
Revenue Field Rental Fees Expenses Mallory Field Rep & Maint Mallory Field Insurance Mallory Field Heats & Lights Mallory Field Property Tax	5,000 563 600 2,652	2,409 610 314 2,640	713 (2,591) 47 (286) (12)	1,500 5,000 563 400 2,718	0% 0% -33% 2%
Revenue Field Rental Fees Expenses Mallory Field Rep & Maint Mallory Field Insurance Mallory Field Heats & Lights Mallory Field Property Tax Cent. Park, Heat/Lights	5,000 563 600 2,652 500	2,409 610 314 2,640 520	713 (2,591) 47 (286) (12) 20	1,500 5,000 563 400 2,718 530	0% 0% -33% 2% 6%
Revenue Field Rental Fees Expenses Mallory Field Rep & Maint Mallory Field Insurance Mallory Field Heats & Lights Mallory Field Property Tax Cent. Park, Heat/Lights Cent Park Insurance	5,000 563 600 2,652 500 180	2,409 610 314 2,640 520	713 (2,591) 47 (286) (12) 20 14	1,500 5,000 563 400 2,718 530 205	0% 0% -33% 2% 6% 14%
Revenue Field Rental Fees Expenses Mallory Field Rep & Maint Mallory Field Insurance Mallory Field Heats & Lights Mallory Field Property Tax Cent. Park, Heat/Lights Cent Park Insurance Cent. Park - Reps & Maint.	5,000 563 600 2,652 500 180 3,100	2,409 610 314 2,640 520 194 479	713 (2,591) 47 (286) (12) 20 14 (2,621)	1,500 5,000 563 400 2,718 530 205 2,000	0% 0% -33% 2% 6% 14% -35%
Revenue Field Rental Fees Expenses Mallory Field Rep & Maint Mallory Field Insurance Mallory Field Heats & Lights Mallory Field Property Tax Cent. Park, Heat/Lights Cent Park Insurance Cent.Park - Reps & Maint, Langmaid Park Maint	5,000 563 600 2,652 500 180 3,100	2,409 610 314 2,640 520	713 (2,591) 47 (286) (12) 20 14 (2,621) (500)	1,500 5,000 563 400 2,718 530 205 2,000 1,000	0% 0% -33% 2% 6% 14% -35% 0%
Revenue Field Rental Fees Expenses Mallory Field Rep & Maint Mallory Field Insurance Mallory Field Heats & Lights Mallory Field Property Tax Cent. Park, Heat/Lights Cent Park Insurance Cent. Park - Reps & Maint.	5,000 563 600 2,652 500 180 3,100 1,000 200	2,409 610 314 2,640 520 194 479 500	713 (2,591) 47 (286) (12) 20 14 (2,621) (500) (200)	1,500 5,000 563 400 2,718 530 205 2,000 1,000 200	0% 0% -33% 2% 6% 14% -35% 0%
Revenue Field Rental Fees Expenses Mallory Field Rep & Maint Mallory Field Insurance Mallory Field Heats & Lights Mallory Field Property Tax Cent. Park, Heat/Lights Cent Park Insurance Cent. Park - Reps & Maint. Langmaid Park Maint Langmaid Park Prop Tax Tennis Courts Rep & Maint	5,000 563 600 2,652 500 180 3,100 1,000 200 1,000	2,409 610 314 2,640 520 194 479 500	713 (2,591) 47 (286) (12) 20 14 (2,621) (500) (200) (926)	1,500 5,000 563 400 2,718 530 205 2,000 1,000 200 500	0% 0% -33% 2% 6% 14% -35% 0% 0%
Revenue Field Rental Fees Expenses Mallory Field Rep & Maint Mallory Field Insurance Mallory Field Heats & Lights Mallory Field Property Tax Cent. Park, Heat/Lights Cent Park Insurance Cent. Park - Reps & Maint, Langmaid Park Maint Langmaid Park Prop Tax	5,000 563 600 2,652 500 180 3,100 1,000 200 1,000 5,000	2,409 610 314 2,640 520 194 479 500 - 74 6,017	713 (2,591) 47 (286) (12) 20 14 (2,621) (500) (200) (926) 1,017	1,500 5,000 563 400 2,718 530 205 2,000 1,000 500 5,000	0% 0% -33% 2% 6% 14% -35% 0% -50%
Revenue Field Rental Fees Expenses Mallory Field Rep & Maint Mallory Field Insurance Mallory Field Heats & Lights Mallory Field Property Tax Cent. Park, Heat/Lights Cent Park Insurance Cent. Park - Reps & Maint. Langmaid Park Maint Langmaid Park Prop Tax Tennis Courts Rep & Maint	5,000 563 600 2,652 500 180 3,100 1,000 200 1,000	2,409 610 314 2,640 520 194 479 500	713 (2,591) 47 (286) (12) 20 14 (2,621) (500) (200) (926)	1,500 5,000 563 400 2,718 530 205 2,000 1,000 200 500	0% 0% -33% 2% 6% 14% -35% 0% 0%
Revenue Field Rental Fees Expenses Mallory Field Rep & Maint Mallory Field Insurance Mallory Field Heats & Lights Mallory Field Property Tax Cent. Park, Heat/Lights Cent Park Insurance Cent. Park - Reps & Maint. Langmaid Park Maint Langmaid Park Prop Tax Tennis Courts Rep & Maint Other Park Costs	5,000 563 600 2,652 500 180 3,100 1,000 200 1,000 5,000	2,409 610 314 2,640 520 194 479 500 - 74 6,017	713 (2,591) 47 (286) (12) 20 14 (2,621) (500) (200) (926) 1,017	1,500 5,000 563 400 2,718 530 205 2,000 1,000 500 5,000	0% 0% -33% 2% 6% 14% -35% 0% -50%
Revenue Field Rental Fees Expenses Mallory Field Rep & Maint Mallory Field Insurance Mallory Field Heats & Lights Mallory Field Property Tax Cent. Park, Heat/Lights Cent Park Insurance Cent. Park - Reps & Maint. Langmaid Park Maint Langmaid Park Prop Tax Tennis Courts Rep & Maint Other Park Costs Small Tools & Equipment	5,000 563 600 2,652 500 180 3,100 1,000 200 1,000 5,000	2,409 610 314 2,640 520 194 479 500 - 74 6,017 1,320	713 (2,591) 47 (286) (12) 20 14 (2,621) (500) (200) (926) 1,017 120	1,500 5,000 563 400 2,718 530 205 2,000 1,000 500 5,000 1,200	0% 0% -33% 2% 6% 14% -35% 0% 0% -50% 0%
Revenue Field Rental Fees Expenses Mallory Field Rep & Maint Mallory Field Insurance Mallory Field Heats & Lights Mallory Field Property Tax Cent. Park, Heat/Lights Cent Park Insurance Cent. Park - Reps & Maint, Langmaid Park Maint Langmaid Park Prop Tax Tennis Courts Rep & Maint Other Park Costs Small Tools & Equipment Walking Trails- Rep& Maint	5,000 563 600 2,652 500 180 3,100 1,000 200 1,000 5,000 1,200 2,500 47,303 13,500	2,409 610 314 2,640 520 194 479 500 - 74 6,017 1,320 1,028	713 (2,591) 47 (286) (12) 20 14 (2,621) (500) (200) (926) 1,017 120 (1,472)	1,500 5,000 563 400 2,718 530 205 2,000 1,000 500 5,000 1,200 2,500	0% 0% -33% 2% 6% 14% -35% 0% 0% -50% 0% 0%
Expenses Mallory Field Rep & Maint Mallory Field Insurance Mallory Field Insurance Mallory Field Heats & Lights Mallory Field Property Tax Cent. Park, Heat/Lights Cent Park Insurance Cent. Park - Reps & Maint, Langmaid Park Maint Langmaid Park Prop Tax Tennis Courts Rep & Maint Other Park Costs Small Tools & Equipment Walking Trails- Rep& Maint Labour Costs- Parks & Rec	5,000 563 600 2,652 500 180 3,100 1,000 200 1,000 5,000 1,200 2,500 47,303	2,409 610 314 2,640 520 194 479 500 - 74 6,017 1,320 1,028 47,028	713 (2,591) 47 (286) (12) 20 14 (2,621) (500) (200) (926) 1,017 120 (1,472) (275)	1,500 5,000 563 400 2,718 530 205 2,000 1,000 500 5,000 1,200 2,500 49,031	0% 0% -33% 2% 6% 14% -35% 0% 0% -50% 0% 0% 0%

Public Skating St. Andrews Minor Hockey St. Stephen Minor Hockey Speed Skating Miscellaneous Ice Rental Curling Club Lease Heather Curl Clb. Bar Sal Theater Rental Building Rentals Dormitory Rental Community Channel In Kind Rent Call Centre In Kind Rent Commercial Rent Vending Machines In Kind Use Arena Space Total Revenue Expenses Auto Expense Advertising & Promotion Signage For Boards Property Insurance Heat & Lights Equipment Repair Electrical Plumbing Building Maintenence Solid Waste Removal Ice Making Supplies Zamboni Maintenance Janitorial Property Taxes Propane Telephone/communications Security System Office Supplies Wages & Benefits	1,000 2,000 3,000 3,000 5,000 5,000 3,356 6,000 3,000 2,000 3,000 3,000 3,000 5,000	2,157 1,210 16,781 9,626 13,895 24,347 29,356 450 1,097 8,972 5,600 28,020 5,600 19,624 458 4,910 172,103 4,628 104 - 3,092 95,549 14,692 1,767	1,157 (790) 3,781 1,626 3,095 9,347 0 (150) (1,904) (28) (2,000) (2,800) 20 5,600 4,624 (542) 1,910 22,947 1,628 (1,396) (600) 297 (4,451) 2,692	2,000 2,000 16,500 9,000 13,500 24,000 29,356 600 2,000 10,000 - 8,400 28,000 8,400 15,000 600 3,000 172,356 3,000 1,000 600 3,100 100,000 13,000	100% 0% 27% 13% 25% 60% 0% 0% -33% 11% -100% 0% 0% -40% 0% 16% 0% 11% 0% 8%
Arena Board Contributions Public Skating St. Andrews Minor Hockey St. Stephen Minor Hockey Speed Skating Miscellaneous Ice Rental Curling Club Lease Heather Curl Clb. Bar Sal Theater Rental Building Rentals Dormitory Rental Community Channel In Kind Rent Call Centre In Kind Rent Commercial Rent Vending Machines In Kind Use Arena Space Total Revenue Expenses Auto Expense Advertising & Promotion Signage For Boards Property Insurance Heat & Lights Equipment Repair Electrical Plumbing Building Maintenence Solid Waste Removal Ice Making Supplies Zamboni Maintenance Janitorial Property Taxes Propane Telephone/communications Security System Office Supplies Wages & Benefits	2,000 3,000 3,000 5,000 5,000 6,356 600 3,000 2,000 3,000 6,00	1,210 16,781 9,626 13,895 24,347 29,356 450 1,097 8,972 - 5,600 28,020 5,600 19,624 458 4,910 172,103 4,628 104 - 3,092 95,549 14,692 1,767	(790) 3,781 1,626 3,095 9,347 0 (150) (1,904) (28) (2,000) (2,800) 20 5,600 4,624 (542) 1,910 22,947 1,628 (1,396) (600) 297 (4,451) 2,692	2,000 16,500 9,000 13,500 24,000 29,356 600 2,000 10,000 - 8,400 28,000 8,400 15,000 600 3,000 172,356 3,000 1,000 600 3,100 100,000 13,000	0% 27% 13% 25% 60% 0% 0% -33% 11% -100% 0% 0% -40% 0% 16% 0% -33% 0% 11% 0% 8%
Public Skating St. Andrews Minor Hockey St. Stephen Minor Hockey Speed Skating Miscellaneous Ice Rental Curling Club Lease Heather Curl Clb. Bar Sal Theater Rental Building Rentals Dormitory Rental Community Channel In Kind Rent Call Centre In Kind Rent Commercial Rent Vending Machines In Kind Use Arena Space Total Revenue Expenses Auto Expense Advertising & Promotion Signage For Boards Property Insurance Heat & Lights Equipment Repair Electrical Plumbing Building Maintenence Solid Waste Removal Ice Making Supplies Zamboni Maintenance Janitorial Property Taxes Propane Telephone/communications Security System Office Supplies Wages & Benefits	2,000 3,000 3,000 5,000 5,000 6,356 600 3,000 2,000 3,000 6,00	1,210 16,781 9,626 13,895 24,347 29,356 450 1,097 8,972 - 5,600 28,020 5,600 19,624 458 4,910 172,103 4,628 104 - 3,092 95,549 14,692 1,767	(790) 3,781 1,626 3,095 9,347 0 (150) (1,904) (28) (2,000) (2,800) 20 5,600 4,624 (542) 1,910 22,947 1,628 (1,396) (600) 297 (4,451) 2,692	2,000 16,500 9,000 13,500 24,000 29,356 600 2,000 10,000 - 8,400 28,000 8,400 15,000 600 3,000 172,356 3,000 1,000 600 3,100 100,000 13,000	0% 27% 13% 25% 60% 0% 0% -33% 11% -100% 0% 0% -40% 0% 16% 0% -33% 0% 11% 0% 8%
St. Andrews Minor Hockey St. Stephen Minor Hockey Speed Skating Miscellaneous Ice Rental Curling Club Lease Heather Curl Clb. Bar Sal Theater Rental Building Rentals Dormitory Rental Community Channel In Kind Rent Call Centre In Kind Rent Commercial Rent Vending Machines In Kind Use Arena Space Total Revenue Expenses Auto Expense Advertising & Promotion Signage For Boards Property Insurance Heat & Lights Equipment Repair Electrical Plumbing Building Maintenence Solid Waste Removal Ice Making Supplies Zamboni Maintenance Janitorial Property Taxes Propane Telephone/communications Security System Office Supplies Wages & Benefits	3,000 3,000 5,000 5,000 6,356 600 3,000 2,000 3,000 5,000 6,00	16,781 9,626 13,895 24,347 29,356 450 1,097 8,972 - 5,600 28,020 5,600 19,624 458 4,910 172,103 4,628 104 - 3,092 95,549 14,692 1,767	3,781 1,626 3,095 9,347 0 (150) (1,904) (28) (2,000) (2,800) 20 5,600 4,624 (542) 1,910 22,947 1,628 (1,396) (600) 297 (4,451) 2,692	16,500 9,000 13,500 24,000 29,356 600 2,000 10,000 - 8,400 28,000 8,400 15,000 3,000 172,356 3,000 1,000 600 3,100 100,000 13,000	27% 13% 25% 60% 0% 0% -33% 11% -100% 0% 0% -40% 0% 16% 0% -33% 0% 11% 0% 8%
St. Stephen Minor Hockey Speed Skating Miscellaneous Ice Rental Curling Club Lease Heather Curl Clb. Bar Sal Theater Rental Building Rentals Dormitory Rental Community Channel In Kind Rent Call Centre In Kind Rent Commercial Rent Vending Machines In Kind Use Arena Space Total Revenue Expenses Auto Expense Advertising & Promotion Signage For Boards Property Insurance Heat & Lights Equipment Repair Electrical Plumbing Building Maintenence Solid Waste Removal Ice Making Supplies Zamboni Maintenance Janitorial Property Taxes Propane Telephone/communications Security System Office Supplies Wages & Benefits	3,000 0,800 5,000 9,356 600 3,000 2,000 3,400 3,000 6,00	9,626 13,895 24,347 29,356 450 1,097 8,972 - 5,600 28,020 5,600 19,624 458 4,910 172,103 4,628 104 - 3,092 95,549 14,692 1,767	1,626 3,095 9,347 0 (150) (1,904) (28) (2,000) (2,800) 20 5,600 4,624 (542) 1,910 22,947 1,628 (1,396) (600) 297 (4,451) 2,692	9,000 13,500 24,000 29,356 600 2,000 10,000 - 8,400 28,000 8,400 15,000 3,000 172,356 3,000 1,000 600 3,100 100,000 13,000	13% 25% 60% 0% 0% -33% 11% -100% 0% 0% -40% 0% 16% 0% -33% 0% 11% 0% 8%
Speed Skating Miscellaneous Ice Rental Curling Club Lease Heather Curl Clb. Bar Sal Theater Rental Building Rentals Dormitory Rental Community Channel In Kind Rent Call Centre In Kind Rent Commercial Rent Commercial Rent Vending Machines In Kind Use Arena Space Total Revenue Expenses Auto Expense Advertising & Promotion Signage For Boards Property Insurance Heat & Lights Equipment Repair Electrical Plumbing Building Maintenence Solid Waste Removal Ice Making Supplies Zamboni Maintenance Janitorial Property Taxes Propane Telephone/communications Security System Office Supplies Wages & Benefits 138	3,800 5,000 3,356 600 3,000 2,000 3,00	13,895 24,347 29,356 450 1,097 8,972 - 5,600 28,020 5,600 19,624 458 4,910 172,103 4,628 104 - 3,092 95,549 14,692 1,767	3,095 9,347 0 (150) (1,904) (28) (2,000) (2,800) 20 5,600 4,624 (542) 1,910 22,947 1,628 (1,396) (600) 297 (4,451) 2,692	13,500 24,000 29,356 600 2,000 10,000 8,400 28,000 8,400 15,000 3,000 172,356 3,000 1,000 600 3,100 100,000 13,000	25% 60% 0% 0% -33% 11% -100% 0% 0% -40% 0% 16% 0% -33% 0% 11% 0% 8%
Miscellaneous Ice Rental Curling Club Lease Heather Curl Clb. Bar Sal Theater Rental Building Rentals Dormitory Rental Community Channel In Kind Rent Call Centre In Kind Rent MI In kind Rent Commercial Rent Vending Machines In Kind Use Arena Space Total Revenue Expenses Auto Expense Advertising & Promotion Signage For Boards Property Insurance Heat & Lights Equipment Repair Electrical Plumbing Building Maintenence Solid Waste Removal Ice Making Supplies Zamboni Maintenance Janitorial Property Taxes Propane Telephone/communications Security System Office Supplies Wages & Benefits 138	5,000 3,356 600 3,000 2,000 3,00	24,347 29,356 450 1,097 8,972 - 5,600 28,020 5,600 19,624 458 4,910 172,103 4,628 104 - 3,092 95,549 14,692 1,767	9,347 0 (150) (1,904) (28) (2,000) (2,800) 20 5,600 4,624 (542) 1,910 22,947 1,628 (1,396) (600) 297 (4,451) 2,692	24,000 29,356 600 2,000 10,000 - 8,400 28,000 8,400 15,000 3,000 172,356 3,000 1,000 600 3,100 100,000 13,000	60% 0% 0% -33% 11% -100% 0% 0% -40% 0% 16% 0% -33% 0% 11% 0% 8%
Curling Club Lease Heather Curl Clb. Bar Sal Theater Rental Building Rentals Dormitory Rental Community Channel In Kind Rent Call Centre In Kind Rent Call Centre In Kind Rent Call Gentre In Kind Rent Commercial Rent Vending Machines In Kind Use Arena Space Total Revenue Expenses Auto Expense Advertising & Promotion Signage For Boards Property Insurance Heat & Lights Equipment Repair Electrical Plumbing Building Maintenence Solid Waste Removal Ice Making Supplies Zamboni Maintenance Janitorial Property Taxes Propane Telephone/communications Security System Office Supplies Wages & Benefits	3,356 600 3,000 2,000 3,400 3,000 3,000 3,000 3,000 3,000 3,000 3,000 2,795 3,000 2,795	29,356 450 1,097 8,972 - 5,600 28,020 5,600 19,624 458 4,910 172,103 4,628 104 - 3,092 95,549 14,692 1,767	0 (150) (1,904) (28) (2,000) (2,800) 20 5,600 4,624 (542) 1,910 22,947 1,628 (1,396) (600) 297 (4,451) 2,692	29,356 600 2,000 10,000 - 8,400 28,000 8,400 15,000 600 3,000 172,356 3,000 1,000 600 3,100 100,000 13,000	0% 0% -33% 11% -100% 0% 0% 0% -40% 0% 16% 0% -33% 0% 11% 0% 8%
Heather Curi Cib. Bar Sal Theater Rental Building Rentals Dormitory Rental Community Channel In Kind Rent Call Centre In Kind Rent MI In kind Rent Commercial Rent Vending Machines In Kind Use Arena Space Total Revenue Expenses Auto Expense Advertising & Promotion Signage For Boards Property Insurance Heat & Lights Equipment Repair Electrical Plumbing Building Maintenence Solid Waste Removal Ice Making Supplies Zamboni Maintenance Janitorial Property Taxes Propane Telephone/communications Security System Office Supplies Wages & Benefits	600 3,000 2,000 3,400 3,00	450 1,097 8,972 5,600 28,020 5,600 19,624 458 4,910 172,103 4,628 104 - 3,092 95,549 14,692 1,767	(150) (1,904) (28) (2,000) (2,800) 20 5,600 4,624 (542) 1,910 22,947 1,628 (1,396) (600) 297 (4,451) 2,692	600 2,000 10,000 - 8,400 28,000 8,400 15,000 600 3,000 172,356 3,000 1,000 600 3,100 100,000 13,000	0% -33% 11% -100% 0% 0% 0% -40% 0% 16% 0% -33% 0% 11% 0% 8%
Theater Rental Building Rentals Dormitory Rental Community Channel In Kind Rent Call Centre In Kind Rent Mi In kind Rent Commercial Rent Vending Machines In Kind Use Arena Space Total Revenue Expenses Auto Expense Advertising & Promotion Signage For Boards Property Insurance Heat & Lights Equipment Repair Electrical Plumbing Building Maintenence Solid Waste Removal Ice Making Supplies Zamboni Maintenance Janitorial Property Taxes Propane Telephone/communications Security System Office Supplies Wages & Benefits 128 138 138	3,000 9,000 2,000 3,400 3,000 5,000 3,000 3,000 3,000 5,000 6,000 2,795 9,000 2,000 2,100	1,097 8,972 5,600 28,020 5,600 19,624 458 4,910 172,103 4,628 104 - 3,092 95,549 14,692 1,767	(1,904) (28) (2,000) (2,800) 20 5,600 4,624 (542) 1,910 22,947 1,628 (1,396) (600) 297 (4,451) 2,692	2,000 10,000 - 8,400 28,000 8,400 15,000 600 3,000 172,356 3,000 1,000 600 3,100 100,000 13,000	-33% 11% -100% 0% 0% 0% -40% 0% 16% 0% -33% 0% 11% 0% 8%
Building Rentals Dormitory Rental Community Channel In Kind Rent Call Centre In Kind Rent MI In kind Rent Commercial Rent Vending Machines In Kind Use Arena Space Total Revenue Expenses Auto Expense Advertising & Promotion Signage For Boards Property Insurance Heat & Lights Equipment Repair Electrical Plumbing Building Maintenence Solid Waste Removal Ice Making Supplies Zamboni Maintenance Janitorial Property Taxes Propane Telephone/communications Security System Office Supplies Wages & Benefits 128 227 238 249 250 261 271 272 273 274 275 276 277 277 277 277 277 277	2,000 2,000 3,400 3,000 1,000 3,000 0,156 3,000 6,000 2,795 0,000 2,100	8,972 5,600 28,020 5,600 19,624 458 4,910 172,103 4,628 104 - 3,092 95,549 14,692 1,767	(28) (2,000) (2,800) 20 5,600 4,624 (542) 1,910 22,947 1,628 (1,396) (600) 297 (4,451) 2,692	10,000 - 8,400 28,000 8,400 15,000 600 3,000 172,356 3,000 1,000 600 3,100 100,000 13,000	11% -100% -100% -10% -10% -40% -16% -16% -33% -11% -10% -38%
Dormitory Rental Community Channel In Kind Rent Call Centre In Kind Rent MI In kind Rent Commercial Rent Vending Machines In Kind Use Arena Space Total Revenue Expenses Auto Expense Advertising & Promotion Signage For Boards Property Insurance Heat & Lights Equipment Repair Electrical Plumbing Building Maintenence Solid Waste Removal Ice Making Supplies Zamboni Maintenance Janitorial Property Taxes Propane Telephone/communications Security System Office Supplies Wages & Benefits 12 28 29 20 30 31 32 32 33 33 34 35 36 37 38 38 38 38 38 38 38 38 38 38 38 38 38	2,000 3,400 3,000 5,000 3,000 3,000 5,000 6,000 2,795 5,000 2,000 2,100	5,600 28,020 5,600 19,624 458 4,910 172,103 4,628 104 - 3,092 95,549 14,692 1,767	(2,000) (2,800) 20 5,600 4,624 (542) 1,910 22,947 1,628 (1,396) (600) 297 (4,451) 2,692	3,000 10,000 13,000	-100% 0% 0% -40% 0% 16% 0% -33% 0% 11% 0% 8%
Community Channel In Kind Rent Call Centre In Kind Rent MI In kind Rent Commercial Rent Vending Machines In Kind Use Arena Space Total Revenue Expenses Auto Expense Advertising & Promotion Signage For Boards Property Insurance Heat & Lights Equipment Repair Electrical Plumbing Building Maintenence Solid Waste Removal Ice Making Supplies Zamboni Maintenance Janitorial Property Taxes Propane Telephone/communications Security System Office Supplies Wages & Benefits 12 28 13 28 29 20 30 31 32 32 33 33 34 35 36 37 38 38 38 38 38 38 38 38 38 38 38 38 38	3,400 3,000 5,000 3,000 3,000 3,000 5,000 600 2,795 0,000 2,000 2,100	28,020 5,600 19,624 458 4,910 172,103 4,628 104 - 3,092 95,549 14,692 1,767	(2,800) 20 5,600 4,624 (542) 1,910 22,947 1,628 (1,396) (600) 297 (4,451) 2,692	28,000 8,400 15,000 600 3,000 172,356 3,000 1,000 600 3,100 100,000 13,000	0% 0% -40% 0% 16% 0% -33% 0% 11% 0% 8%
Call Centre In Kind Rent MI In kind Rent Commercial Rent Vending Machines In Kind Use Arena Space Total Revenue Expenses Auto Expense Advertising & Promotion Signage For Boards Property Insurance Heat & Lights Equipment Repair Electrical Plumbing Building Maintenence Solid Waste Removal Ice Making Supplies Zamboni Maintenance Janitorial Property Taxes Propane Telephone/communications Security System Office Supplies Wages & Benefits 15 15 15 15 15 15 15 15 15 15 15 15 15	3,000 5,000 3,000 3,000 3,000 5,000 600 2,795 0,000 2,000 2,100	28,020 5,600 19,624 458 4,910 172,103 4,628 104 - 3,092 95,549 14,692 1,767	20 5,600 4,624 (542) 1,910 22,947 1,628 (1,396) (600) 297 (4,451) 2,692	28,000 8,400 15,000 600 3,000 172,356 3,000 1,000 600 3,100 100,000 13,000	0% -40% -0% -16% 0% -33% -0% -11% -0% -8%
MI In kind Rent Commercial Rent Vending Machines In Kind Use Arena Space Total Revenue 148 Expenses Auto Expense Advertising & Promotion Signage For Boards Property Insurance Heat & Lights Equipment Repair Electrical Plumbing Building Maintenence Solid Waste Removal Ice Making Supplies Zamboni Maintenance Janitorial Property Taxes Propane Telephone/communications Security System Office Supplies Wages & Benefits	5,000 1,000 3,000 3,000 5,000 600 2,795 0,000 2,100	5,600 19,624 458 4,910 172,103 4,628 104 - 3,092 95,549 14,692 1,767	5,600 4,624 (542) 1,910 22,947 1,628 (1,396) (600) 297 (4,451) 2,692	8,400 15,000 600 3,000 172,356 3,000 1,000 600 3,100 100,000 13,000	0% -40% 0% 16% 0% -33% 0% 11% 0% 8%
Commercial Rent Vending Machines In Kind Use Arena Space Total Revenue 148 Expenses Auto Expense Advertising & Promotion Signage For Boards Property Insurance Heat & Lights Equipment Repair Electrical Plumbing Building Maintenence Solid Waste Removal Ice Making Supplies Zamboni Maintenance Janitorial Property Taxes Propane Telephone/communications Security System Office Supplies Wages & Benefits 148 Expenses 3 3 4 5 6 7 7 8 7 8 8 7 8 8 8 8 9 7 9 7 8 8 8 9 8 9	5,000 1,000 3,000 3,156 3,000 5,795 0,000 2,795 2,000	19,624 458 4,910 172,103 4,628 104 - 3,092 95,549 14,692 1,767	1,628 (1,396) (600) 297 (4,451) 2,692	15,000 600 3,000 172,356 3,000 1,000 600 3,100 100,000 13,000	-40% 0% 16% 0% -33% 0% 11% 0% 8%
Vending Machines In Kind Use Arena Space Total Revenue 148 Expenses Auto Expense Advertising & Promotion Signage For Boards Property Insurance Heat & Lights Equipment Repair Electrical Plumbing Building Maintenence Solid Waste Removal Ice Making Supplies Zamboni Maintenance Janitorial Property Taxes Propane Telephone/communications Security System Office Supplies Wages & Benefits	3,000 3,000 3,156 3,000 5,500 600 2,795 3,000 2,000 2,100	4,628 104 - 3,092 95,549 14,692 1,767	1,628 (1,396) (600) 297 (4,451) 2,692	3,000 172,356 3,000 1,000 600 3,100 100,000 13,000	-40% 0% 16% 0% -33% 0% 11% 0% 8%
In Kind Use Arena Space Total Revenue 148 Expenses Auto Expense Advertising & Promotion Signage For Boards Property Insurance Heat & Lights Equipment Repair Electrical Plumbing Building Maintenence Solid Waste Removal Ice Making Supplies Zamboni Maintenance Janitorial Property Taxes Propane Telephone/communications Security System Office Supplies Wages & Benefits	3,000 3,156 3,000 5,500 600 2,795 5,000 2,000	4,910 172,103 4,628 104 - 3,092 95,549 14,692 1,767	1,910 22,947 1,628 (1,396) (600) 297 (4,451) 2,692	3,000 172,356 3,000 1,000 600 3,100 100,000 13,000	0% 16% 0% -33% 0% 11% 0% 8%
Total Revenue 148 Expenses Auto Expense 3 Advertising & Promotion 5 Signage For Boards Property Insurance 2 Heat & Lights 100 Equipment Repair 12 Electrical 2 Plumbing 16 Building Maintenence 20 Solid Waste Removal 16 Ice Making Supplies 17 Zamboni Maintenance 16 Janitorial 17 Property Taxes 18 Propane 19 Telephone/communications 19 Security System 11 Office Supplies 13 Wages & Benefits 138	3,000 ,500 600 2,795 3,000 2,000	4,628 104 - 3,092 95,549 14,692 1,767	22,947 1,628 (1,396) (600) 297 (4,451) 2,692	3,000 1,000 600 3,100 100,000 13,000	0% -33% 0% 11% 0% 8%
Expenses Auto Expense Advertising & Promotion Signage For Boards Property Insurance Heat & Lights Equipment Repair Electrical Plumbing Building Maintenence Solid Waste Removal Ice Making Supplies Zamboni Maintenance Janitorial Property Taxes Propane Telephone/communications Security System Office Supplies Wages & Benefits	8,000 ,500 600 2,795 0,000 2,000	4,628 104 - 3,092 95,549 14,692 1,767	1,628 (1,396) (600) 297 (4,451) 2,692	3,000 1,000 600 3,100 100,000 13,000	0% -33% 0% 11% 0% 8%
Auto Expense Advertising & Promotion Signage For Boards Property Insurance Heat & Lights Equipment Repair Electrical Plumbing Building Maintenence Solid Waste Removal Ice Making Supplies Zamboni Maintenance Janitorial Property Taxes Propane Telephone/communications Security System Office Supplies Wages & Benefits	,500 600 2,795 0,000 2,000	3,092 95,549 14,692 1,767	(1,396) (600) 297 (4,451) 2,692	1,000 600 3,100 100,000 13,000	-33% 0% 11% 0% 8%
Advertising & Promotion Signage For Boards Property Insurance Heat & Lights Equipment Repair Electrical Plumbing Building Maintenence Solid Waste Removal Ice Making Supplies Zamboni Maintenance Janitorial Property Taxes Propane Telephone/communications Security System Office Supplies Wages & Benefits	,500 600 2,795 0,000 2,000	3,092 95,549 14,692 1,767	(1,396) (600) 297 (4,451) 2,692	1,000 600 3,100 100,000 13,000	-33% 0% 11% 0% 8%
Signage For Boards Property Insurance Heat & Lights Equipment Repair Electrical Plumbing Building Maintenence Solid Waste Removal Ice Making Supplies Zamboni Maintenance Janitorial Property Taxes Propane Telephone/communications Security System Office Supplies Wages & Benefits	600 2,795 0,000 2,000 2,100	3,092 95,549 14,692 1,767	(600) 297 (4,451) 2,692	3,100 100,000 13,000	0% 11% 0% 8%
Property Insurance Heat & Lights 100 Equipment Repair 12 Electrical 22 Plumbing 15 Building Maintenence 20 Solid Waste Removal 16 Ice Making Supplies 17 Zamboni Maintenance 17 Janitorial 17 Property Taxes 17 Propane 17 Telephone/communications 17 Security System 17 Office Supplies 138 Wages & Benefits 138	2,795 0,000 2,000 2,100	3,092 95,549 14,692 1,767	297 (4,451) 2,692	3,100 100,000 13,000	11% 0% 8%
Heat & Lights 100 Equipment Repair 12 Electrical 22 Plumbing 11 Building Maintenence 20 Solid Waste Removal 100 Ice Making Supplies 11 Zamboni Maintenance 11 Janitorial 13 Property Taxes 16 Propane 17 Telephone/communications 16 Security System 11 Office Supplies 138 Wages & Benefits 138	0,000 2,000 2,100	95,549 14,692 1,767	(4,451) 2,692	100,000 13,000	0% 8%
Equipment Repair Electrical Plumbing Building Maintenence Solid Waste Removal Ice Making Supplies Zamboni Maintenance Janitorial Property Taxes Propane Telephone/communications Security System Office Supplies Wages & Benefits	2,000 2,100	14,692 1,767	2,692	13,000	8%
Electrical Plumbing Building Maintenence Solid Waste Removal Ice Making Supplies Zamboni Maintenance Janitorial Property Taxes Propane Telephone/communications Security System Office Supplies Wages & Benefits	,100	1,767	•		
Plumbing Building Maintenence Solid Waste Removal Ice Making Supplies Zamboni Maintenance Janitorial Property Taxes Propane Telephone/communications Security System Office Supplies Wages & Benefits					
Building Maintenence Solid Waste Removal Ice Making Supplies Zamboni Maintenance Janitorial Property Taxes Propane Telephone/communications Security System Office Supplies Wages & Benefits 220 23 24 25 26 27 27 28 28 28 29 20 20 21 21 21 22 23 24 25 26 27 27 28 28 28 28 28 28 28 28 28 28 28 28 28	,000		(333)	2,100	0%
Solid Waste Removal Ice Making Supplies Zamboni Maintenance Janitorial Property Taxes Propane Telephone/communications Security System Office Supplies Wages & Benefits 138	-	152	(848)	1,000	0%
lce Making Supplies Zamboni Maintenance Janitorial Property Taxes Propane Telephone/communications Security System Office Supplies Wages & Benefits 1 2 2 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3	,000	33,291	13,291	20,500	2%
Zamboni Maintenance 1 Janitorial 3 Property Taxes 8 Propane 3 Telephone/communications 6 Security System 1 Office Supplies Wages & Benefits 138	,000	3,700	700	3,000	0%
Janitorial 3 Property Taxes 8 Propane 3 Telephone/communications 6 Security System 1 Office Supplies Wages & Benefits 138	,000	5,437	4,437	1,000	0%
Property Taxes Propane Telephone/communications Security System Office Supplies Wages & Benefits 8 8 8 9 9 9 1 1 1 1 1 1 1 1 1 1 1 1 1	,500	2,720	1,220	1,500	0%
Propane 3 Telephone/communications 6 Security System 1 Office Supplies Wages & Benefits 138	,600	3,183	(417)	3,600	0%
Telephone/communications Security System 1 Office Supplies Wages & Benefits 138	,541	8,451	(90)	8,600	1%
Security System 1 Office Supplies Wages & Benefits 138	,700	3,693	(7)	4,000	8%
Office Supplies Wages & Benefits 138	,100	3,675	(2,425)	3,700	-39%
Wages & Benefits 138	,000	853	(147)	1,000	0%
	200	14	(186)	200	0%
		137,462	(1,447)	144,092	4%
•	,500	1,375	(125)	1,500	0%
	,000	12,943	(7,057)	13,500	-33%
	,303) ,742	(47,279) 289,502	4,760	(49,031) 280,961	4% -1%
	,587)	(117,399)	18,188	(108,606)	-20%
Touri Francis					_
Trust Funds Payout Waycott Trust 1	,076	1,500	424	1,076	
Payout Waycott Trust Payout Harringston Trust	,076 72, .	1,500		71	-2%
	377	450	(72) 73		-2% 0%
Payout Community School		450 275	73	377 307	
Payout Albert Magueid Tr	307	375 2.750	68 317	307	0% 0%
	,433 ,813	2,750 1,000	(813)	2,433 1,813	0%
			(010)	6,076	
Total Expenses 5		6,075	(2)		21%

	2011 Budget	2011 Projected	Forecast Over (Under)	2012 Budget	% Change Budget 12/11
Ross Memorial Library					-
Revenue			,		
Ross Trust Funds	20,911	20,493	(418)	20,876	0%
			4.		
Expenses	100		07	137	3%
Dues & Fees	133	220	87		-33%
Libray- Books And Periodicals	7,426	7,419	(7)	5,000 675	-33 <i>%</i> 3%
Programs	656	578	(78)	10,017	3%
Heat & Lights	9,725	10,626	901 183	2,432	3%
Building Insurance	2,362	2,545			
Repairs & Maintenanc	9,365	6,604	(2,761)	9,884	6%
Janitorial	8,240	7,926	(314)	8,487	3%
Landscaping	437	516	79	450	3%
Telephone	1,854	2,352	498	1,967	6%
Office Supplies	1,739	1,422	(317)	1,641	-6%
Postage	150	111	(39)	150	0%
Office Equipment	2,122	2,069	(53)	2,185	3%
Secretary Wages	24,121	24,160	39	25,071	4%
Secretary Benefits	1,224	1,406	182	1,261	3%
Wcb	400	411	11	412	3%
Property Taxes	6,365	6,648	283	6,557	3%
Conference	1,500	1,300	(200)	1,545	3%
Water & Sewer	300	300	-	300	.0%
Miscellaneous Total Expenses	78,119	66 76,678	(1,441)	78,171	0%
Total Expenses	10,115	70,070	(1,1)	70,771	0 /6
Net Surplus (Deficit)	(57,208)	(56,185)	1,022	(57,295)	0%
Ross Memorial Museum Revenue Museum- Ross Trust Funds	31,367	30,740	(627)	31,314	0%
Museum- Provincial Grant		6,000	6,000	3,000	
Donations/Other Reven		5,406	5,406	5,500	
Total Revenue	31,367	42,146	10,779	39,814	27%
Expenses					
Expenditures From Donations		5,278	5,278		
Christmas Program				2,000	
Programs	750	780	30	750	0%
Dues & Fees	300	326	26	325	8%
Property Insurance	1,950	2,101	151	1,950	0%
Heat & Lights	2,100	1,766	(334)	2,100	0%
Heating Oil	5,500	5,918	418	5,500	0%
Property Taxes	8,939	8,928	(11)	9,118	2%
Repairs & Maintenance	3,500	4,692	1,192	3,800	9%
Publicity	750	664	(86)	750	0%
Telephone	2,000	1,959	(41)	2,000	0%
Security System	600	481	(119)	600	0%
Office Supplies	1,000	. 875	(125)	1,000	0%
Postage	500	477	(23)	500	0%
Office Équipment	500	511	11	500	0%
Wages & Benefits	69,000	72,017	3,017	74,832	8%
Professional Development	650	744	94	650	0%
Travel	250	163	(87)	250	0%
Miscellaneous	500	680	180	500	0%
Water & Sewer	300	300	<u> </u>	300	0%
Total Expenses	99,089	108,661	9,572	107,425	. 8%
Net Surplus (Deficit)	(67,722)	(66,515)	1,207	(67,611)	0%
					$(x_1,\dots,x_n) \in \mathcal{K}_{n-1}(X_n)$

	2011 Budget	2011 Projected	Forecast Over (Under)	2012 Budget	% Change Budget 12/11
Youth Center					
Revenue		1 .		* -	
Fundraising/Donations	1,500	1,610	110	1,500	0%
Tecolote Foundation	30,000	30,000	<u>- · </u>	30,000	0%
Total Revenue	31,500	31,610	110	31,500	0%
Expenses					
Program Costs	2,000	2,128	128	2,000	0%
D.A.R.E. Program	500		(500)		-100%
Social Events	500	· -	. (500)	500	0%
Insurance	410	407	(3)	420	2%
Heat & Lights	6,200	4,345	(1,855)	6,200	0%
Bldg Maintenance	2,100	1,760	(340)	2,100	0%.
Equipment Maintenance	800	1,045	245	800	0%
Janitorial Expenses	1,000	109	(891)	1,000	0%
Property Taxes	3,605	4,332	727	4,080	13%
Telephone/Communication	2,000	2,476	476	2,500	25%
Office Supplies	200	195	(5)	200	0%
Salaries & Wages	40,800	39,152	(1,648)	42,432	4%
Payroll Benefits	6,500	7,084	584	7,200	11%
Wcb	617	694	77	617	0%
Water& Sewer	300	321	21	300	0%
Total Expenses	67,532	64,049	(3,483)	70,349	4%
Net Surplus (Deficit)	(36,032)	(32,439)	3,593	(38,849)	8%

Town of St. Andrews Trust Fund Income 2012

	2011 Budget	2011 Projected	Forecast Over (Under)	2012 Budget	% Change Budget 12/11
<u> </u>	Duager	Frojected	Over (Onder)		Dudget (2/17
Ross Trust	56,419	56,829	(410)	57,989	•
Wallce Broad Memorial	2,897	3,014	(117)	3,076	
Waycott Trust	1,245	1,390	(145)	1,418	•
Harrington Trust	89	73	16	74	• 1
Smith Trust	309	310	(1)	316	
Community Scholarship	442	433	8	442	
D'Andrea Memorial	345	341	4	348	
Olive Hosmer	1,692	1,810	(118)	1,847	
Centennial Park Trust	1,708	1,788	(81)	1,825	
Albert McQuoid	2,687	2,793	(107)	2,850	
Edith Nelson	985	1,092	(108)	1,115	
Sir James Dunn Trust	3,646	3,581	64	3,654	
Langmaid Trust	38	45	(7)	46	
TOTAL	72,500	73,500	(1,000)	75,000	3%

Capital Budget - General Fund

2012

CAPITAL EXPENDITURES	2011 2011 AL EXPENDITURES Budget PROJECTE		2012 Budget	% Change PY Budget	
General Government					
Systems Upgrade	3,000	2,526	3,000		
Computers & Office equipment- Library	2,575	1,691	2,700		
PSAB Compliance Software	6,000	5,300	2,700		
FOAD Compliance Software	0,000	0,500			
Roads & Street			1		
Seawall Replacement			52,000		
Paving	175,000	170,449	02,000		
Huntsman Road	200,000	489,858			
Sidewalks	200,000	-	5,000		
Cemetary Road			20,000	•	
Street Ends	10,000	2,296	20,000	-	
New Lights- Market Square & Water St	10,000	2,200	40,000		
New Lights Market Oquale a Water Ot			10,000	•	
Vehicles					
5 Ton Dump with Plow	205,000	206,889			
2006 Trackless	200,000				
3/4 Ton Plow Truck	27,000	23,604	-		
Used loader/Hi-Ho	27,000	25,00			
				· ·	
Equipment			•	,	
Public Works			7,000		
T dono TT office			,,000		
•					
Property Development					
Park Development		_	20,000	No.	
Railway Bed		5,171			
Tallmay 200		-,			
Fire Department					
Fire Truck					
Equipment Replacement	11,000	10,510			
<u>nga pinong nopidoomong</u>		,			
Parks & Recreation					
Lawn Tractor	15,000	13,556			
Sports Field	30,000	-	25,000		
			,	,	
Wharf					
Dredging	115,000	.	150,000		
Pilings	10,000	· -	, , , , , , , , , , , , , , , , , , , ,		
Gangway			250,000		
Pontoon	· •	-	500,000		
· · · · · · · · · · · · · · · · · · ·	•		222,300		

Public Presentation 15

	2011	2011	2012	% Change
CAPITAL EXPENDITURES	Budget	PROJECTED	Budget	PY Budget
Buildings		- 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1		
Library			10,000	
Museum			2,500	
Arena	130,000	101,400	182,500	
Public Works Garage	175,000	274,527	8,600	
Salt Storage Shed			•	9
Town Hall		3,164		
Medical Centre	3,500	•		
Fire Hall		•	- ·	
RCMP Building	100,000		200,000	
Total General Capital Expenditures	\$1,218,075	\$1,310,941	\$1,478,300	21%
General Capital Fund - Proposed Funding	ng			-
General Operating Fund	285,575	343,182	38,300	
Long term Borrowing	275,000	275,000	240,000	
Capital Reserve Transfers	450,000	250,000	275,000	
Sale of Assets	.,	12,000	200,000	
Donations Arena	100,000	100,000	50,000	
Cash in-lieu of Green Space			75,000	
Funding Wharf Infrastructure	57,500	-	600,000	
Funding- Huntsman Road		300,000		
Government Grants	50,000	30,759		
Total Funding	\$1,218,075	\$1,310,941	\$1,478,300	21%

Public Presentation 16

Town of St Andrews 5 Year Capital Plan

2011-2015

General Capital Fund Expenditures

	2012	2013	2014	2015	2016
Safety					
Sidewalks		100,000	100,000	100,000	100,000
Seawall	52,000				
Fire Department Equipment	n Te	10,000	10,000	10,000	10,000
	52,000	110,000	110,000	110,000	110,000
Buildings					
Arena	182,500	100,000	170,000	120,000	100,000
Public Works Garage	8,600				
RCMP Building	200,000				
Medical Centre		5,000		5,000	
Library/Museum	12,500	10,000	10,000	10,000	10,000
	403,600	10,000	10,000	10,000	10,000
Public Works					
Municipal Streets	25,000	115,000	115,000	100,000	115,000
Vehicles		175,000		175,000	
Equipment	7,000				
	32,000	290,000	115,000	275,000	115,000
Recreation / Culture					
Recreation Field	25,000				•
Parks	20,000				e .
Equipment			15,000		
	45,000	0	15,000	0	0
Wharf					•
Structure Work	750,000	10,000	15,000	20,000	20,000
Dredging	150,000				
÷	900,000	10,000	15,000	20,000	20,000
General Government		. *			
Downtown Lighting	40,000		1.252.5		
Systems Upgrade	5,700	3,200	3,200	3,200	3,200
· · · · · · · · · · · · · · · · · · ·	45,700	3,200	3,200	3,200	3,200
	# 4 470 000	\$400.000	#000 000	e440.000	6050 000
Total	\$1,478,300	\$423,200	\$268,200	\$418,200	\$258,200

General Capital Fund - Proposed Funding

	2012	2013	2014	2015	2016
General Operating Fund	38,300	248,200	268,200	318,200	258,200
Long term Borrowing	240,000	100,000		100,000	
Reserve Transfers	275,000	75,000			
Donations	50,000				
Government Grants	600,000				
Other	75,000		-	· .	
Sale of Assett	200,000				
Total	\$1,478,300	\$423,200	\$268,200	\$418,200	\$258,200

Town of St Andrews Statement of Receipts and Disbursements Utility Fund Budget 2012

	2011	2011	Forecast	2012	% Change
	Budget	Projected	Over (Under)	Budget	Budget 11/12
INCOME			**************************************		
Utility Billings	640,000	650,066	10,066	645,000	1%
Interest	4,000	4,421	421	4,000	0%
Connections & Services	3,500	3,465	(35)	3,500	0%
Pumphouse Rent	3,600	3,600	-	3,600	0%
Fire Department	75,000	75,000	· =	75,000	0%
Tranfer From General Operating Fund	49,185	19,385	(29,799)	251,886	412%
Gas Tax Transfer Proceeds	139,729	139,730	1	139,729	0%
ETF Funding		35,000	35,000		-
Surplus 2nd Prior Year		<u> </u>		3,423	
Total Income	915,014	930,667	15,654	1,126,138	23%
EXPENSES					
WATER & SEWER ADMIN				•	
	500	78	(422)	500	0%
Dues & Fees ECW Consulting	500	70	(422)	2,500	0 /0
Watershed Training Program	2,400		(2,400)	2,500	-100%
Administration	20,000	20,082	(2,400)	20,000	0%
Engineers/Consultants	10,000	7,355	(2,645)	10,000	0%
ETF- Watershed Expenditures	10,000	35,117	35,117	10,000	0 /0
Utility Property Taxes	6,100	3,048	(3,052)	6,100	0%
Travel & Training	3,000	-	(3,000)	3,000	0%
Telephone/Communications	5,000	5,064	(6,666)	5,000	0%
Total	47,000	70,744	23,744	47,100	0%
WATERMANIO EVENOTO			•		
WATERMAINS EXPENSES	4 000		0.810	4.000	122%
Vehicle Fuel Expense	1,800	4,618	·2,818	4,000	15%
Vehicle Insurance	1,300	1,404	104	1,500	-50%
Vehicle Repairs & Maint.	1,500	2,321	821	750	
Watermains Sal/Ben.	12,939	14,184	1,245	13,673	6%
Watermains Equip. Repair	5,000	1,219	(3,781)	5,000	0%
Watermains Materials	4,500	5,869	1,369	4,500	0%
Meters	8,000	3,653	(4,347)	8,000	. 0%
Street Repairs	25,000	25,000	-	25,000	0%
Water Testing Total	7,000 67,039	10,169 68,437	3,169 1,39 8	11,000 73,423	57% 1 0 %
i Utai	07,039	00,437	1,530	70,420	10 /6
PUMPHOUSES EXPENSES					
Pumphouse Insurance	3,000	3,239	239	3,400	13%
Pumphouse Power	4,800	4,898	98	5,200	. 8%
Pumphse Equip Maintenance	4,000	1,980	(2,020)	4,000	0%
Pumphouse Mat. & Supplies	1,500	500	(1,000)	1,500	0%
Total	13,300	10,617	(2,683)	14,100	6%

	2011 Budget	2011 Projected	Forecast Over (Under)	2012 Budget	% Change Budget 11/12
EATMENT AND DISPOSAL					
T&D Salaries/Benefits	12,939	13,707	768	13,673	69
T&D Materials	500	-	(500)	500	. O
T&D Power	70,000	31,187	(38,813)	37,200	-47
T&D Insurance	1,200	1,297	97	1,300	8°
T&D Maintenance	7,000	1,196	(5,804)	5,000	-29
T&D Cleaning	2;100	1,500	(600)	2,100	0<
T&D Property Taxes		3,336	3,336	3,400	
Total	93,739	52,223	(41,516)	63,173	-33°
WER MAINS EXPENSES		. 4	•		
Sewermains-Salaries	7,763	8,184	421	8,204	69
Sewer & Serv Equip. Repr.	5,000	21,348	16,348	5,000	0
Sewermains Materials	5,000	659	(4,341)	5,000	09
Sewermain Cleaning	10,000	7,460	(2,540)	10,000	09
Total	27,763	37,651	9,888	28,204	2°
TER TREATMENT PLANT					
WTP Power	56,500	53,420	(3,080)	55,000	-3%
salaries	18,113	18,910	797	19,143	69
WTP Dues/Fees	5,000	<u>-</u>	(5,000)	5,000	09
WTP Property Tax	8,000	7,680	(320)	8,200	29
WTP Repairs & Maint.	15,000	8,490	(6,510)	15,000	0
WTP Insurance	2,200	1,297	(903)	2,244	29
WTP Chemical Supplies	15,000	13,037	(1,963)	15,000	09
WTP Supplies	1,000	5,580	4,580	1,000	09
Total	120,813	108,414	(12,399)	120,587	0%
Total Operational Expense	369,654	348,086	(21,568)	346,587	-6%
				4 .	
ACIAL SERVICES	000	200	•		•
2nd Year Deficit	398	398			
S/T Inter. & Bank Chgs	18,750	20,905	2,155	18,958	19
Discount on Bond Issue	1,632	5,682	4,050	1,950	c 199
Water Debenture Principal	164,500	164,500	· · · ·	170,500	4%
Water Debenture Interest	70,290	49,500	(20,790)	47,322	-33%
Sewer Debenture Principal	164,500	164,500	•	170,500	4%
Sewer Debent. Interest	70,290	49,500	(20,790)	47,322	-33%
Transfer To WORF	10,000	10,000	-	40,000	300%
Transfer To WCRF	10,000	10,000	<u>- * * * * * * * * * * * * * * * * * * *</u>	20,000	100%
Total	510,360	474,985	(35,375)	516,551	19
Surplus/Deficit from					
General Operations	35,000	107,596	72,596	263,000	651%
LESS:		- K	•		
Transfer for Capital Expenditures	35,000	107,596	72,596	263,000	751%
		•			

Public Presentation

Capital Budget - Utility Fund 2012

CAPITAL EXPENDITURES	2011 Budget	2011 PROJECTED	2012 Budget	% Change PY Budget
General Purchases	10,000	14,539	3,000	
New Vehicle	25,000	22,093	; 0,000	
William St Renewal		3,992		
Charles St. Renweal		•	150,000	
Lagoon Upgrade		3,437,247		
Chamcook Dam			10,000	
Augustus St Upgrade			100,000	
Total Utility Capital Expenditu	35,000	3,477,871	263,000	651%
Utility Capital Fund - Propose	ed Funding	a		
Utility Operating Fund	35,000	107,596	263,000	•
Long Term Borrowing		1,175,000		
Reserve Funds to Capital		125,000	•	
Rebate Green Municipal Fund		90,800		
Build Canada Fund		1,979,475		
Total Funding	35,000	3,477,871	263,000	651%

5 Year Capital Plan 2012-2016

	2012	2013	2014	2015	2016
Utility Capital Fund Expe	nditures				
Water Mains Chamcook Dam	128,000 10,000	10,000	10,000	10,000	10,000
	138,000	10,000	10,000	10,000	10,000
Sewer System Sewer Mains					
Equipment Storm Sewer	128,000	10,000	10,000	10,000	10,000
	128,000	10,000	10,000	10,000	10,000
Treatment and Dipposal Lagoon Upgrade					
Total	\$266,000	\$20,000	\$20,000	\$20,000	\$20,000

Utility Capital Fund - Proposed Funding

	2011	2012	2013	2014	2015
Utility Operating Fund Build Canada Fund Gas Tax Fund	266,000	20,000	20,000	20,000	20,000
Long term Borrowing Reserve Transfers					
Total	\$266,000	\$20,000	\$20,000	\$20,000	\$20,000