# Town of Saint Andrews

### **Budget 2014**

This Document Presents the 2014 Budget for all Accounts of the Town of Saint Andrews

### General Operating Fund

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#### Town of Saint Andrews General Operating Fund Budget 2014

	2013 Budget	2013 Projected	Forecast Over (Under)	2014 Budget	% Change Budget '13-'12
Revenue			. , ,		<u> </u>
Taxation Revenue	3,042,600	3,042,600	0	3,185,257	5%
Designated Highways	22,305	22,305	-	22,305	0%
Fees and Licenses	34,724	30,986	(3,738)	34.424	-1%
Fire Protection LSDs	91,365	91,369	4	93,231	2%
Recreational Services	173,856	204,717	30,861	173,856	0%
Youth Center Revenues	31,500	36,850	5,350	36,500	16%
Trust Fund Transfers	77,850	79,352	1,502	79,200	2%
Wharf Revenue	38,500	45,148	6,648	49,000	27%
Katv's Cove	19,950	17,645	(2,305)	18,950	-5%
Sheriff Andrews House		22,517	22,517	21,000	-
Recovery- Utility Fund	20,000	20,000	0	20,000	0%
Property Rentals	20,520	11,818	(8,702)	15,220	-26%
Second Prior Year Surplus	20,020	11,010	(0,702)	10,220	-2070
Transfer from Operating Reserves	45,000	_	(45,000)	65,000	44%
Sundry Income	129,640	140,383	10,744	126,291	
	, , , , , , , , , , , , , , , , , , , ,			120,291	-3%
Total Receipts	3,747,809	3,765,691	17,882	3,940,234	5%
Disbursements					
General Government	644,505	634,655	(9,850)	656,959	2%
Economic Development	177,135	166,648	(10,487)	145,350	-18%
Environmental Development	135,100	134,207	(893)	137,100	1%
Visitor Information Centre	44,000	37,647	(6,353)	42,100	-4%
Protective Services	366,675	362,005	(4,670)	346,910	-4% -5%
Medical Centre	73,500	62,404	(11,096)	69,500	-5% -5%
Safety Services	280,146	269,799	(10,347)		
Buildings and Grounds	15,409	10,925		263,466	-6%
Parks & Recreation	85,030	94,475	(4,484)	15,335	0%
Katy's Cove	34,285		9,445	88,026	4%
Wharf		35,323	1,038	31,785	-7%
Public Works	66,955	62,949	(4,006)	65,100	-3%
	678,125	653,991	(24,134)	714,160	5%
Ross Memorial Library	72,085	63,706	(8,379)	70,639	-2%
Ross Memorial Museum	115,055	105,164	(9,890)	124,388	8%
Recreation Services	282,439	275,593	(6,846)	284,891	1%
Youth Center	68,957	65,878	(3,078)	68,677	0%
Trust Fund Payouts	7,408	7,246	(162)	7,536	2%
Fiscal Services	242,288	235,410	(6,878)	317,575	31%
Sheriff Andrews House	-	17,517	17,517	24,000	-
Retirement Fund Contribution	10,900	10,900	-	10,900	0%
Cost of Assessment & RSC	57,526	57,526	0	58,790	2%
Transfer to Utility	94,061	46,745	(47,316)	26,150	<u>-72%</u>
Total Disbursements	3,551,582	3,410,713	(140,869)	3,569,334	0%
Surplus/Deficit from General Operations	196,227	354,977	158,750	370,900	89%
LESS:		,,		2,0,000	0070
Transfer for Capital Expenditures	196,227	3EE 174	150 047	270.000	000/
Transfer to Reserve Funds	0	355,174 0	158,947 -	370,900 0	89%
Surplus / (Deficit)		(197)	(197)	-	
Tax Base	263,849,200			273,462,600	3.64%
Municipal Tax rate	\$1,1077			\$1.1277	
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	2013 Budget	2013 Projected	Forecast Over (Under)	2014 Budget	% Change Budget 14/13
General Operating Fund					
Fire Protection - LSD	91,365	91,369	4	93,231	2%
Designated Highways	22,305	22,305	-	22,305	0%
Building Permits	20,000	18,752	(1,248)	20,000	0%
Dev't Officer Approval	3,000	1,850	(1,150)	3,000	0%
Rezoning Fees	1,200	20	(1,180)	1,200	0%
Dog Licencing	1,500	1,340	(160)	1,200	-20%
Police Fines	9,024	9,024	-	9,024	0%
Recovery- Utility Account	20,000	20,000	0	20,000	0%
Property And Land Rentals	8,900	3,918	(4,982)	3,600	-60%
Sundry Income	2,000	2,079	79	2,000	0%
Taxation - Warr. Of Assessment	2,907,928	2,922,658	14,730	3,083,837	4%
Taxation - Unconditional Grant	104,247	104,247	-	76,993	-26%
Taxation - Fed. Grant-In-Lieu	15,695	15,695	-	24,427	56%
Incoming Trust Income	17,673	19,523	1,850	17,979	2%
Total Revenue	3,224,837	3,232,780	7,943	3,378,797	3%
Expenses					
Cost Of Assessment	52,210	51,187	(1,023)	53,052	2%
Contribution to Regional Commission	6,339	6,339	•	5,738	-9%
PSAB Adjustment- Retirement Benefit	10,900	10,900	-	10,900	
Go- Transfer To Utility	94,061	46,745	(47,316)	26,150	-72%
Total Expenses	163,511	115,171	(48,340)	95,840	-41%
Net Surplus (Deficit)	3,061,326	3,117,609	56,283	3,282,957	5%
Fiscal Services					
Revenues					
Surplus 2nd Previous Year			-		
Transfer from Operating Reserve	45,000	_	(45,000)	65,000	44%
Kingsbrae (Recovery)	36,640	36,640	1	37,291	2%
Total Revenues	81,640	36,640	· 1	102,291	25%
Expenses					
Short Term Interest & Bk Charge	7,250	6,203	(1,047)	11,000	52%
Deficit, 2nd prior Year	4,270	4,270	` oʻ	65,000	٥
Long Term Interest	41,518	38,350	(3,168)	43,784	5%
Long Term Principal Repayment	147,000	147,000	- '	158,000	7%
Kingsbrae Long Term Interest	7,640	7,640	0	6,291	-18%
Kingsbrae Long Term Principal	29,000	29,000	-	31,000	7%
Discount on Bond Issue	5,610	2,947	(2,663)	2,500	-55%
Transfer To Capital Reserve	· -	_	-	-	
Transfer To Operating Reserve	-	_	_	-	
Transfer For Retirement Reserve		-	<u></u>		
Total Expenses	242,288	235,410	(6,878)	317,575	31%
Net Surplus (Deficit)	(160,648)	(198,770)	6,878	(215,284)	34%

	2013 Budget	2013 Projected	Forecast Over (Under)	2014 Budget	% Change Budget 14/1:
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Advertising	5,000	6,439	1,439	5,000	0%
Advertising- Bylaws, rezoning	•	168	168	· <u>-</u>	
Animal Control Officer	6,100	5,754	(346)	5,600	-8%
Animal Control Wildlife	2,500	19	(2,481)	-	-100%
Audit	15,000	16,500	1,500	15,000	0%
Consultants/Survey	15,000	19,598	4,598	15,000	0%
Storm Water Managment Plan	75,000	75,000	· <b>-</b>	65,000	-13%
Blding Inspector	20,000	41,900	21,900	· -	-100%
Bylaw Enforcements	10,000	1,219	(8,781)	_	-100%
Computer Maint/Supplies	10,181	11,305	1,124 <sup>°</sup>	10,600	4%
Dues & Fees	5,000	4,615	(385)	5,000	0%
Donations, Grants	500	404	(96)	500	0%
EMO Planning	2,000	2,319	319	3,800	90%
Equipment Rental	3,400	4,952	1,552	3,400	0%
Flags & Pins	500	457	(43)	500	0%
Heat & Lights	11,400	10,419	(981)	11,000	-4%
Property Insurance	585	516	`(69)	777	0%
Insurance	23,000	20,508	(2,492)	22,500	-2%
Office Supplies	7,250	7,091	(159)	7,250	0%
Legal Expenses	25,000	37,886	12,886	25,000	0%
Postage	3,600	2,798	(802)	3,600	0%
Mail Outs	750	369	(381)	750	0%
Property Taxes	6,500	6,203	(297)	6,500	0%
Travel- Town Staff	5,000	221	(4,779)	5,000	0%
Travel- CAO	·	3,329	3,329	,	
Travel- Council	3,000	1,806	(1,194)	3,000	0%
Repairs & Maint.	8,500	4,174	(4,326)	11,300	33%
Janitorial	12,000	8,906	(3,094)	12,000	0%
Telephone	15,000	8,873	(6,127)	10,000	-33%
Staff Salaries	292,681	281,615	(11,066)	343,495	17%
Council Stipends	39,058	39,058	, , o	39,887	2%
Professional Development	13,000	5,572	(7,428)	16,500	27%
Council Professional Development	6,000	2,663	(3,337)	7,000	17%
Water & Sewer	2,000	2,000	-	2,000	0%
Total Expenses	644,505	634,655	(9,850)	656,959	2%

_	2013 Budget	2013 Projected	Forecast Over (Under)	2014 Budget	% Change Budget 14/13
Economic Development					
Revenue					
Block House Recovery	26,000	26,000	-	26,000	0%
Donations toward NB Day		10,000			
Donations towards Economic Dev't	_				
Total Revenue	26,000	36,000	-	26,000	0%
Expenses					
Assistance Grants	12,000	12,080	80	28,500	138%
Blockhouse, Heat & Lights	350	295	(55)	350	0%
Canada Day Celebrations	10,000	11,568	1,568	10,000	0%
Cruise Ship Initative	5,000	5,119	119	5,000	0%
Cruise Ship Experience		-			
Chamber of Commerce		-			
Doctor's Residence	1,000	2,288	1,288	1,000	0%
Civic Promotions	7,700	8,003	303	7,700	0%
Blockhouse Wages	23,500	23,314	(186)	23,500	0%
Blockhouse Wage Benefits	1,500	1,511	<b>`11</b>	1,500	0%
Blockhouse Rep & Maint	100	-	(100)	100	0%
Charlotte Coastal Region Tourism Assoc.	16,000	16,000	` <b>-</b>		-100%
Enterprise Charlotte	415	93	(322)		-100%
Enterprise Charlotte- R & M	1,000	68	(932)	1,000	0%
Enterprise Charlotte- Use of Office Space		1,200	1,200		
Enterprise Heats & Lights	4,000	2,478	(1,522)	2,100	-48%
Enterprise- Insurance	1,300	1,164	(136)	1,300	0%
Enterprise- Property Tax	5,500	3,999	(1,501)	4,100	-25%
Festivals and Events	5,000	57	(4,943)	_	-100%
Fundy Community Fdn.		-			
Heritage Initiative	10,000	-	(10,000)	10,000	
In Kind Use Arena Space	47,800	48,071	271	27,000	-44%
Kingsbrae Utilities	10,500	9,677	(823)	10,500	0%
NB Day Event Costs		10,000	10,000		
Property Taxes, Town Lots	9,000	9,529	529	11,000	22%
Tourism Partnership Consultant		· <u>-</u>	_	,	
Website Development	550	133	(417)	700	27 <b>%</b>
Total Expenses	172,215	166,648	(5,567)	145,350	-16%
Net Surplus (Deficit)	(139,135)	(130,648)	5,567	(119,350)	-14%

	2013 Budget	2013 Projected	Forecast Over (Under)	2014 Budget	% Change Budget 14/13
SITOR CENTRE					
REVENUE					
VIC- Sundry Income	-	516	516	-	
EXPENSES		_			
VIC- Computers & Technology	500	-	(500)	500	0%
VIC- Janitorial	300	101	(199)	300	0%
VIC- Repairs and Maint	500	136	(364)	500	0%
VIC- Telephone	1,000	497	(503)	600	-40%
VIC- Power	1,200	1,200	` <b>-</b>	1,200	0%
VIC- Postage	500	177	(323)	500	0%
VIC- Office Supplies	500	91	(409)	500	0%
VIC- Promotional Materials	5,000	971	(4,029)	3,500	-30%
VIC- Staff Supplies	1,200	_	(1,200)	1,200	0%
VIC- Signage	800	381	(419)	800	0%
VIC- Salaries & Wages	30,000	31,201	1,201	30,000	0%
VIC- Benefits	2,500	2,893	393	2,500	0%
TOTAL EXPENSES	44,000	37,647	(6,353)	42,100	-4%
NET SURPLUS (DEFICIT)	(44,000)	(37,647)	6,353	(42,100)	-4%
uilding & Grounds					
Revenue					
In Kind Line Of Office Com-					
In Kind Use Of Office Spac	4.920	1.200	(3.720)	4.920	0%
In Kind Use Of Office Spac General Fees	4,920	1,200	(3,720)	4,920	0%
General Fees Tea House Lease	5,500	5,500	-	5,500	0%
General Fees	,	·	(3,720)	•	
General Fees Tea House Lease Total Revenue Expenses	5,500 <b>10,420</b>	5,500 <b>6,700</b>	-	5,500	0%
General Fees Tea House Lease Total Revenue  Expenses Bg- General Ground Maint.	5,500	5,500	-	5,500	0%
General Fees Tea House Lease Total Revenue  Expenses Bg- General Ground Maint. Bg - General Grounds Equipment	5,500 <b>10,420</b>	5,500 <b>6,700</b>	(3,720)	5,500 <b>10,420</b>	0% 0%
General Fees Tea House Lease Total Revenue  Expenses Bg- General Ground Maint. Bg - General Grounds Equipment BG- Down Town Hanging Baskets	5,500 <b>10,420</b> 5,000 500	5,500 <b>6,700</b> 4,709 500	(3,720) (291)	5,500 <b>10,420</b> 5,000	0% 0% 0% 0%
General Fees Tea House Lease Total Revenue  Expenses Bg- General Ground Maint. Bg - General Grounds Equipment BG- Down Town Hanging Baskets Bg - Frye Rd Dump Insur. & Tax	5,500 <b>10,420</b> 5,000	5,500 <b>6,700</b> 4,709	(3,720) (291) - - (802)	5,500 <b>10,420</b> 5,000 500 2,100	0% 0%
General Fees Tea House Lease  Total Revenue  Expenses Bg- General Ground Maint. Bg - General Grounds Equipment BG- Down Town Hanging Baskets Bg - Frye Rd Dump Insur. & Tax Bg- Tea House Heats/lights	5,500 <b>10,420</b> 5,000 500 2,100 300	5,500 <b>6,700</b> 4,709 500	(3,720) (291)	5,500 <b>10,420</b> 5,000 500	0% 0% 0% 0%
General Fees Tea House Lease  Total Revenue  Expenses Bg- General Ground Maint. Bg - General Grounds Equipment BG- Down Town Hanging Baskets Bg - Frye Rd Dump Insur. & Tax Bg- Tea House Heats/lights Bg- Teahouse Water & Sewer	5,500 <b>10,420</b> 5,000 500 2,100 300 150	5,500 <b>6,700</b> 4,709 500	(3,720) (291) - - (802)	5,500 <b>10,420</b> 5,000 500 2,100	0% 0% 0% 0%
General Fees Tea House Lease  Total Revenue  Expenses Bg- General Ground Maint. Bg - General Grounds Equipment BG- Down Town Hanging Baskets Bg - Frye Rd Dump Insur. & Tax Bg- Tea House Heats/lights Bg- Teahouse Water & Sewer Bg- Tea House Repairs	5,500 <b>10,420</b> 5,000 500 2,100 300	5,500 <b>6,700</b> 4,709 500 1,298	(3,720) (291) - (802) (300)	5,500 10,420 5,000 500 2,100 300	0% 0% 0% 0% 0%
General Fees Tea House Lease  Total Revenue  Expenses Bg- General Ground Maint. Bg - General Grounds Equipment BG- Down Town Hanging Baskets Bg - Frye Rd Dump Insur. & Tax Bg- Tea House Heats/lights Bg- Teahouse Water & Sewer	5,500 <b>10,420</b> 5,000 500 2,100 300 150	5,500 <b>6,700</b> 4,709 500 1,298	(3,720) (291) - (802) (300) 10	5,500 10,420 5,000 500 2,100 300 150	0% 0% 0% 0% 0% 0%
General Fees Tea House Lease Total Revenue  Expenses Bg- General Ground Maint. Bg - General Grounds Equipment BG- Down Town Hanging Baskets Bg - Frye Rd Dump Insur. & Tax Bg- Tea House Heats/lights Bg- Teahouse Water & Sewer Bg- Tea House Repairs BG- Teahouse Insurance Bg- Tea House Property Taxes	5,500 10,420 5,000 500 2,100 300 150 3,000 605 3,754	5,500 <b>6,700</b> 4,709 500 1,298 - 160 110 540 3,608	(3,720) (291) - (802) (300) 10 (2,890)	5,500 10,420 5,000 500 2,100 300 150 3,000	0% 0% 0% 0% 0% 0% 0% 0%
General Fees Tea House Lease Total Revenue  Expenses Bg- General Ground Maint. Bg - General Grounds Equipment BG- Down Town Hanging Baskets Bg - Frye Rd Dump Insur. & Tax Bg- Tea House Heats/lights Bg- Teahouse Water & Sewer Bg- Tea House Repairs BG- Teahouse Insurance	5,500 10,420 5,000 500 2,100 300 150 3,000 605	5,500 <b>6,700</b> 4,709 500 1,298 - 160 110 540	(3,720) (291) - (802) (300) 10 (2,890) (65)	5,500 10,420 5,000 500 2,100 300 150 3,000 605	0% 0% 0% 0% 0% 0% 0%

	2013 Budget	2013 Projected	Forecast Over (Under)	2014 Budget	% Change Budget 14/13
ublic Works					
Revenue					
Sundry Income		-			
EXPENSES					
Fleet Repairs	35,400	35,571	171	36,000	2%
Fleet Insurance	7,120	6,348	(772)	7,118	0%
Fleet Fuel	36,000	36,899	899	36,000	0%
Equipment Rental	7,500	55	(7,445)	7,500	
Dues & Fees	200	-	(200)	200	0%
Heat & Lights	13,500	14,721	1,221	13,500	0%
Street Lighting Electric.	43,786	39,523	(4,263)	40,314	-8%
Street Lights Maintenance	6,000	2,046	(3,954)	3,000	-50%
Building Insurance	880	2,694	1,814	880	0%
Property Taxes	8,210	8,433	223	8,602	5%
Small Tools & Equipment	4,000	4,050	50	4,000	0%
Materials & Supplies	6,200	10,572	4,372	6,200	0%
Hydrants	4,000	1,108	(2,892)	4,000	0%
Protective Clothing	4,000	5,386	`1,386 <sup>°</sup>	4,000	0%
Telephone	4,100	5,216	1,116	4,100	0%
Culverts & Ditches	15,000	14,696	(304)	15,000	0%
Asphalt	13,500	12,973	(527)	13,500	0%
Gravel	15,000	15,814	`814 <sup>´</sup>	22,000	47%
Salt	50,000	56,512	6,512	52,000	4%
Sidewalk Repairs	20,000	21,358	1,358	20,000	0%
Street Repairs	1,000	1,601	601	1,000	0%
Street Signs	4,000	1,425	(2,575)	4,000	0%
Lane & Street Marking	7,500	9,213	`1,713 <sup>°</sup>	7,500	0%
Bldg & Grounds	14,400	14,602	202	14,300	-1%
Tree Care	5,000	3,084	(1,916)	5,000	0%
Wood & Chip removal	5,000	5,000	-	5,000	0%
Snow Removal	1,000	724	(276)	1,000	0%
Salaries & Wages	317,275	297,756	(19,519)	342,858	8%
Benefits	58,662	54,123	(4,539)	61,338	5%
Wcb	4,442	3,473	(968)	4,800	8%
Professional Consultant	· -	_	-	_	
Travel	200	12	(188)	200	0%
Water & Sewer	250	-	(250)	250	0%
Transfer to Other departments	(6,000)	(6,000)	- '	(6,000)	0%
Transfer To Utilty	(25,000)	(25,000)	-	(25,000)	0%
Total Expenses	678,125	653,991	(28,134)	714,160	5%
NET SURPLUS (DEFICIT)	(678,125)	(653,991)	28,134	(714,160)	5%

	2013 Budget	2013 Projected	Forecast Over (Under)	2014 Budget	% Change Budget 14/13
nvironmental Development					
Solid Waste Collection Charges	69,000	69,602	602	71,000	3%
Solid Waste Tipping Fees	47,000	45,325	(1,675)	47,000	0%
Tree Committee	10,000	10,080	80	10,000	0%
Leaf Composting Supplies	3,100	3,200	100	3,100	0%
Leaf Composting Collection Costs	6,000	6,000	-	6,000	0%
Total	135,100	134,207	(893)	137,100	1%
Protective Services					
Federal Contract	320,000	317,961	(2,039)	300,000	-6%
Property Insurance	1,360	1,212	(148)	1,360	0%
Janitorial	2,700	1,808	(892)	2,700	0%
Jail Expenses	1,000	500	(500)	1,000	0%
Heat & Lights	4,000	5,086	1,086	5,000	25%
Water & Sewer	315	320	5	350	11%
R & M / Office Equip.	1,500	681	(819)	1,000	-33%
Secretary Wages	30,000	31,200	1,200	32,000	7%
Property Taxes	5,800	3,237	(2,563)	3,500	-40%
Total Expenses	366,675	362,005	(4,670)	346,910	-5%

	2013 Budget	2013 Projected	Forecast Over (Under)	2014 Budget	% Change Budget 14/13
afety Services	244501				
REVENUE					
Payments from GNB		887	973		
Donations	•	-			
TOTAL REVENUE		887	973		
EXPENSES					
Fleet Fuel	6,000	7,623	1,623	7,500	25%
86 Ford Truck Repairs	4,500	4,255	(245)	5,000	11%
93 Ford Pumper Repairs	1,500	934	(566)	1,500	0%
Dodge 1/2 Ton Repair	3,500	1,352	(2,148)	3,500	0%
01 Freightliner Repairs	2,000	2,564	564	6,638	232%
10 Freightliner Repairs	1,300	898	(402)	1,500	15%
Fleet Insurance	5,500	4,908	(592)	5,500	0%
Heat & Lights	8,100	8,297	197	8,100	0%
Volun Firefighter Insur	2,650	1,900	(750)	2,650	0%
Property Insurance	1,870	1,668	(202)	1,870	0%
Property Taxes	9,500	8,901	(599)	9,500	0%
Building Maintenance	28,000	27,242	(758)	2,500	-91%
Equipment Maintennce	5,500	6,243	743	6,000	9%
Janitorial	1,000	906	(94)	1,000	0%
Protective Clothing	10,000	9,432	(568)	10,000	0%
Prevention Programs	1,200	1,012	(188)	1,500	25%
Communication/Phone	18,500	17,912	(588)	18,500	0%
Postage & Office Suppl	300	267	(33)	300	0%
Firefighting Supplies	13,000	12,685	(315)	13,000	0%
Water & Sewer	500	360	(140)	500	0%
Salaries & Wages	43,675	42,882	(793)	43,675	0%
Benefits	6,295	6,438	`143 <sup>´</sup>	6,557	4%
WCB	800	924	124	832	4%
Water Cost	75,000	75,000	-	75,000	0%
Prof.Devlp./Dues & Fees	6,500	1,482	(5,018)	6,500	0%
Chief's Conferences	800	614	(186)	800	0%
Stipends	12,000	12,000	-	12,000	0%
Worksafe Premium on Firefighters LTD	10,656	11,100	444	11,544	8%
Total Expenses	280,146	269,799	(10,347)	263,466	-6%
NET SURPLUS (DEFICIT)	(280,146)	(268,912)	11,321	(263,466)	-6%

	2013 Budget	2013 Projected	Forecast Over (Under)	2014 Budget	% Change Budget 14/13
Wharf					
Revenue					
Tour/Commercial Wharf Rev	20,000	32,411	12,411	33,000	65%
Mooring Income	1,000	50	(950)	1,000	0%
Aquaculture Wharf Rev	2,500	2,475	(25)	2,500	0%
Commercial Fishery Income	1,000	1,000	-	1,000	0%
Pleasure Craft Wharf Rev	10,000	7,597	(2,403)	10,000	0%
Berthage Fees		-	, , ,		
Other Wharf Revenue	3,000	400	(2,600)	500	-83%
Cruise Ship Revenue	1,000	1,215	215	1,000	0%
Total Revenue	38,500	45,148	6,648	49,000	27%
Total Expenses					
Insurance	4,400	3,924	(476)	4,000	-9%
Maintenance	10,000	8,170	(1,830)	10,000	0%
Engineer & Consultants	2,500	-	(2,500)	-	-100%
Supplies	1,000	3,764	2,764	2,500	150%
Property Taxes	820	789		•	
• •	2,800	2,529	(31)	840	2%
Power		•	(271)	2,800	0%
Security	13,500	13,489	(11)	13,770	2%
Equipment Purchases	2,000	1,345	(655)	1,000	-50%
Communications	1,800	1,415	(385)	1,600	-11%
Wharfinger Wages	22,725	22,201	(524)	23,180	2%
Wharfinger Benefits	660	572	(88)	660	0%
Wages from Public Works	4,000	4,000	-	4,000	0%
Water & Sewer	750	750	-	750	0%
Total Expenses	66,955	62,949	(4,006)	65,100	-3%
Net Surplus (Deficit)	(28,455)	(17,801)	10,654	(16,100)	-43%
ledical Centre Revenue					
Rental Revenue	1,200	1,200	_	1,200	0%
Donation	50,000	50,000	_	50,000	0%
Total Revenue	51,200	51,200	-	51,200	0%
Expenses					
Electricity	8,000	6,804	(1,196)	7,000	-13%
Communications	11,500	11,350	(150)	11,500	0%
Equipment Rental	900	903	3	900	0%
Fuel Oil	4,500	4,687	187	4,500	0%
Insurance Expense	2,100	1,869	(231)	2,100	0%
Janitorial	2,700	2,366	(334)		
Medical Supplies	10,000	4,733		2,300	-15%
Office Supplies	2,500	4,733 2,130	(5,267)	10,000	0%
Repairs & Maintennace	2,500 6,500		(370)	2,500	0%
Property Taxes	4,500 4,500	2,134	(4,366)	3,500	-46%
Physician Incentive		4,802	302	4,600	2%
	20,000	20,000	200	20,000	0%
Water & Sewer Total Expenses	300 73,500	626 62,404	326 (11,096)	600 <b>69,500</b>	100% -5%
Net Surplus (Deficit)	·			-	
Her ombine (Delicit)	(22,300)	(11,204)	11,096	(18,300)	-18%

	2013 Budget	2013 Projected	Forecast Over (Under)	2014 Budget	% Chang Budget 14
aty's Cove		<del></del>			
Revenue			• • •	•	
Gate Receipts	8,000	6,052	(1,948)	8,000	0%
Program Revenue	2,200	990	(1,210)	1,200	-45%
Retail Sales	2,750	2,603	(147)	2,750	0%
Pledges	6,000	6,000	-	6,000	0%
Hiring Grants	1,000	2,000	1,000	1,000	0%
Total Revenue	19,950	17,645	(2,305)	18,950	-5%
Expenses					
Canteen Purchases	1,200	1,129	(71)	1,200	0%
Programs Costs	800	509	(291)	800	0%
Advertising	250	171	`(79)	250	0%
Insurance	565	504	(61)	565	0%
Telephone	200	421	221	200	0%
Supplies	450	325	(125)	450	0%
Repairs And Maintenance	4,500	6,779	2,279	2,000	-56%
Wages	24,000	24,177	177	24,000	0%
Payroll Benefit	1,920	1,040	(880)	1,920	0%
Wcb	400	268	(132)	400	0%
Total Expenses	34,285	35,323	1,038	31,785	-7%
Net Surplus (Deficit)	(14,335)	(17,678)	(3,343)	(12,835)	-10%
ks & Recreation Revenue Field Rental Fees	1,500	545	(955)	1,500	0%
Expenses					
Mallory Field Rep & Maint	5,000	3,802	(1,198)	5,000	0%
Mallory Field Insurance	619	552	(67)	619	0%
Mallory Field Heats & Lights	400	352	(48)	400	0%
Mallory Field Property Tax	2,786	2,917	131	2,856	2%
Cent.Park, Heat/Lights	530	527	(3)	530	0%
Cent Park Insurance	226	204	(22)	226	
Cent.Park - Reps & Maint.	2,000	11,821	9,821		0%
Langmaid Park Maint	1,000	704	(296)	2,000	0%
Langmaid Park Prop Tax	200		, ,	1,000	0%
Tennis Courts Rep & Maint	500	2,008	(200)	200	0%
Other Park Costs			1,508	1,500	200%
Equipment Maintennace	5,000	2,061	(2,939)	2,000	-60%
Equipment Fuel				3,000	
Small Tools & Equipment	1 200	6.020	4.000	2,000	2501
Walking Trails- Rep& Maint	1,200	6,039	4,839	1,500	25%
Labour Costs- Parks & Rec	2,500	1,019	(1,481)	2,500	0%
Seasonal Wages	49,570 13,500	42,327	(7,242)	49,195	-1%
Total Expenses	13,500 <b>85,030</b>	20,141 <b>94,475</b>	6,641 <b>9,445</b>	13,500 <b>88,026</b>	0% <b>4%</b>
		· · · · · · · · · · · · · · · · · · ·	•	, -	
Net Surplus (Deficit)	(83,530)	(93,930)	(10,400)	(86,526)	4%

Revenue Call Centre In Kind Rent Arena Board Contributions Public Skating Minor Hockey St Stephen Minor Hky Industrial Hockey Speed Skating Miscellaneous Ice Rental Curling Club Lease Heather Curl Clb. Bar Sales Theater Rental Building Rentals Dormitory Rental Community Channel Rent Commercial Rent Vending Machines In Kind Use Arena Space In Kind Use MI/SAP Total Revenue  Expenses Auto Expense Advertising & Promotion Signage For Boards Property Insurance Heat & Lights Equipment Repair Electrical Plumbing Building Maintenence Solid Waste Removal Ice Making Supplies Zamboni Maintenance Janitorial Property Taxes Propane Telephone/communications Security System	28,000 2,000 2,000 16,500 9,000 13,500 24,000 29,356 600 2,000 10,000 - 8,400 15,000 600 3,000 8,400 172,356	28,000 4,731 2,228 25,249 (229) 14,510 22,190 34,786 586 1,124 19,236 10,200 8,400 18,960 226 5,575 8,400 204,172	2,731 228 8,749 (9,000) (229) 1,010 (1,810) 5,430 (14) (876) 9,236 10,200 - 3,960 (374) 2,575 - 31,816	28,000 2,000 2,000 22,000 - 14,000 24,000 29,356 600 2,000 10,000 - 8,400 18,000 600 3,000 8,400 172,356	0% 0% 0% 33% -100%  4% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0%
Call Centre In Kind Rent Arena Board Contributions Public Skating Minor Hockey St Stephen Minor Hky Industrial Hockey Speed Skating Miscellaneous Ice Rental Curling Club Lease Heather Curl Clb. Bar Sales Theater Rental Building Rentals Dormitory Rental Community Channel Rent Commercial Rent Vending Machines In Kind Use Arena Space In Kind Use MI/SAP Total Revenue  Expenses Auto Expense Advertising & Promotion Signage For Boards Property Insurance Heat & Lights Equipment Repair Electrical Plumbing Building Maintenence Solid Waste Removal Ice Making Supplies Zamboni Maintenance Janitorial Property Taxes Propane Telephone/communications Security System	2,000 2,000 16,500 9,000 13,500 24,000 29,356 600 2,000 10,000 	4,731 2,228 25,249 (229) 14,510 22,190 34,786 586 1,124 19,236 10,200 8,400 18,960 226 5,575 8,400 204,172	228 8,749 (9,000) (229) 1,010 (1,810) 5,430 (14) (876) 9,236 10,200 - 3,960 (374) 2,575 - 31,816	2,000 2,000 22,000 - 14,000 24,000 29,356 600 2,000 10,000 - 8,400 18,000 600 3,000 8,400	0% 0% 33% -100% 4% 0% 0% 0% 0% 0% 0% 0%
Arena Board Contributions Public Skating Minor Hockey St Stephen Minor Hky Industrial Hockey Speed Skating Miscellaneous Ice Rental Curling Club Lease Heather Curl Clb. Bar Sales Theater Rental Building Rentals Dormitory Rental Community Channel Rent Commercial Rent Vending Machines In Kind Use Arena Space In Kind Use MI/SAP Total Revenue  Expenses Auto Expense Advertising & Promotion Signage For Boards Property Insurance Heat & Lights Equipment Repair Electrical Plumbing Building Maintenence Solid Waste Removal Ice Making Supplies Zamboni Maintenance Janitorial Property Taxes Propane Telephone/communications Security System	2,000 2,000 16,500 9,000 13,500 24,000 29,356 600 2,000 10,000 	4,731 2,228 25,249 (229) 14,510 22,190 34,786 586 1,124 19,236 10,200 8,400 18,960 226 5,575 8,400 204,172	228 8,749 (9,000) (229) 1,010 (1,810) 5,430 (14) (876) 9,236 10,200 - 3,960 (374) 2,575 - 31,816	2,000 2,000 22,000 - 14,000 24,000 29,356 600 2,000 10,000 - 8,400 18,000 600 3,000 8,400	0% 0% 33% -100% 4% 0% 0% 0% 0% 0% 0% 0%
Arena Board Contributions Public Skating Minor Hockey St Stephen Minor Hky Industrial Hockey Speed Skating Miscellaneous Ice Rental Curling Club Lease Heather Curl Clb. Bar Sales Theater Rental Building Rentals Dormitory Rental Community Channel Rent Commercial Rent Vending Machines In Kind Use Arena Space In Kind Use MI/SAP Total Revenue  Expenses Auto Expense Advertising & Promotion Signage For Boards Property Insurance Heat & Lights Equipment Repair Electrical Plumbing Building Maintenence Solid Waste Removal Ice Making Supplies Zamboni Maintenance Janitorial Property Taxes Propane Telephone/communications Security System	2,000 2,000 16,500 9,000 13,500 24,000 29,356 600 2,000 10,000 	4,731 2,228 25,249 (229) 14,510 22,190 34,786 586 1,124 19,236 10,200 8,400 18,960 226 5,575 8,400 204,172	228 8,749 (9,000) (229) 1,010 (1,810) 5,430 (14) (876) 9,236 10,200 - 3,960 (374) 2,575 - 31,816	2,000 2,000 22,000 - 14,000 24,000 29,356 600 2,000 10,000 - 8,400 18,000 600 3,000 8,400	0% 0% 33% -100% 4% 0% 0% 0% 0% 0% 0% 0%
Public Skating Minor Hockey St Stephen Minor Hky Industrial Hockey Speed Skating Miscellaneous Ice Rental Curling Club Lease Heather Curl Clb. Bar Sales Theater Rental Building Rentals Dormitory Rental Community Channel Rent Commercial Rent Vending Machines In Kind Use Arena Space In Kind Use MI/SAP Total Revenue  Expenses Auto Expense Advertising & Promotion Signage For Boards Property Insurance Heat & Lights Equipment Repair Electrical Plumbing Building Maintenence Solid Waste Removal Ice Making Supplies Zamboni Maintenance Janitorial Property Taxes Propane Telephone/communications Security System	2,000 16,500 9,000 13,500 24,000 29,356 600 2,000 10,000 	2,228 25,249  (229) 14,510 22,190 34,786 586 1,124 19,236 10,200 8,400 18,960 226 5,575 8,400  204,172	228 8,749 (9,000) (229) 1,010 (1,810) 5,430 (14) (876) 9,236 10,200 - 3,960 (374) 2,575 - 31,816	2,000 22,000 - 14,000 24,000 29,356 600 2,000 10,000 - 8,400 18,000 600 3,000 8,400	0% 33% -100%  4% 0% 0% 0% 0% 0% 0% 0% 0% 0%
Minor Hockey St Stephen Minor Hky Industrial Hockey Speed Skating Miscellaneous Ice Rental Curling Club Lease Heather Curl Clb. Bar Sales Theater Rental Building Rentals Dormitory Rental Community Channel Rent Commercial Rent Vending Machines In Kind Use Arena Space In Kind Use MI/SAP Total Revenue  Expenses Auto Expense Advertising & Promotion Signage For Boards Property Insurance Heat & Lights Equipment Repair Electrical Plumbing Building Maintenence Solid Waste Removal Ice Making Supplies Zamboni Maintenance Janitorial Property Taxes Propane Telephone/communications Security System	16,500 9,000 13,500 24,000 29,356 600 2,000 10,000 - 8,400 15,000 600 3,000 8,400 172,356	25,249 (229) 14,510 22,190 34,786 586 1,124 19,236 10,200 8,400 18,960 226 5,575 8,400 204,172	8,749 (9,000) (229) 1,010 (1,810) 5,430 (14) (876) 9,236 10,200 - 3,960 (374) 2,575 - 31,816	22,000 - 14,000 24,000 29,356 600 2,000 10,000 - 8,400 18,000 600 3,000 8,400 172,356	33% -100% 4% 0% 0% 0% 0% 0% 20% 0% 0%
St Stephen Minor Hky Industrial Hockey Speed Skating Miscellaneous Ice Rental Curling Club Lease Heather Curl Clb. Bar Sales Theater Rental Building Rentals Dormitory Rental Community Channel Rent Commercial Rent Vending Machines In Kind Use Arena Space In Kind Use MI/SAP Total Revenue  Expenses Auto Expense Advertising & Promotion Signage For Boards Property Insurance Heat & Lights Equipment Repair Electrical Plumbing Building Maintenence Solid Waste Removal Ice Making Supplies Zamboni Maintenance Janitorial Property Taxes Propane Telephone/communications Security System	9,000  13,500 24,000 29,356 600 2,000 10,000 - 8,400 15,000 600 3,000 8,400 172,356  3,000 1,000	(229) 14,510 22,190 34,786 586 1,124 19,236 10,200 8,400 18,960 226 5,575 8,400 204,172	(9,000) (229) 1,010 (1,810) 5,430 (14) (876) 9,236 10,200 - 3,960 (374) 2,575 - 31,816	14,000 24,000 29,356 600 2,000 10,000 - 8,400 18,000 600 3,000 8,400 172,356	-100% 4% 0% 0% 0% 0% 0% 0% 0% 0% 20% 0% 0% 0%
Industrial Hockey Speed Skating Miscellaneous Ice Rental Curling Club Lease Heather Curl Clb. Bar Sales Theater Rental Building Rentals Dormitory Rental Community Channel Rent Commercial Rent Vending Machines In Kind Use Arena Space In Kind Use MI/SAP  Total Revenue  Expenses Auto Expense Advertising & Promotion Signage For Boards Property Insurance Heat & Lights Equipment Repair Electrical Plumbing Building Maintenence Solid Waste Removal Ice Making Supplies Zamboni Maintenance Janitorial Property Taxes Propane Telephone/communications Security System	13,500 24,000 29,356 600 2,000 10,000 - 8,400 15,000 600 3,000 8,400 172,356	14,510 22,190 34,786 586 1,124 19,236 10,200 8,400 18,960 226 5,575 8,400 204,172	(229) 1,010 (1,810) 5,430 (14) (876) 9,236 10,200 - 3,960 (374) 2,575 - 31,816	24,000 29,356 600 2,000 10,000 - 8,400 18,000 600 3,000 8,400 172,356	4% 0% 0% 0% 0% 0% 20% 0% 0%
Speed Skating Miscellaneous Ice Rental Curling Club Lease Heather Curl Clb. Bar Sales Theater Rental Building Rentals Dormitory Rental Community Channel Rent Commercial Rent Vending Machines In Kind Use Arena Space In Kind Use MI/SAP Total Revenue  Expenses Auto Expense Advertising & Promotion Signage For Boards Property Insurance Heat & Lights Equipment Repair Electrical Plumbing Building Maintenence Solid Waste Removal Ice Making Supplies Zamboni Maintenance Janitorial Property Taxes Propane Telephone/communications Security System	24,000 29,356 600 2,000 10,000 - 8,400 15,000 600 3,000 8,400 172,356	14,510 22,190 34,786 586 1,124 19,236 10,200 8,400 18,960 226 5,575 8,400 204,172	1,010 (1,810) 5,430 (14) (876) 9,236 10,200 - 3,960 (374) 2,575	24,000 29,356 600 2,000 10,000 - 8,400 18,000 600 3,000 8,400 172,356	0% 0% 0% 0% 0% 0% 20% 0% 0%
Miscellaneous Ice Rental Curling Club Lease Heather Curl Clb. Bar Sales Theater Rental Building Rentals Dormitory Rental Community Channel Rent Commercial Rent Vending Machines In Kind Use Arena Space In Kind Use MI/SAP Total Revenue  Expenses Auto Expense Advertising & Promotion Signage For Boards Property Insurance Heat & Lights Equipment Repair Electrical Plumbing Building Maintenence Solid Waste Removal Ice Making Supplies Zamboni Maintenance Janitorial Property Taxes Propane Telephone/communications Security System	24,000 29,356 600 2,000 10,000 - 8,400 15,000 600 3,000 8,400 172,356	22,190 34,786 586 1,124 19,236 10,200 8,400 18,960 226 5,575 8,400 204,172	(1,810) 5,430 (14) (876) 9,236 10,200 - 3,960 (374) 2,575 - 31,816	24,000 29,356 600 2,000 10,000 - 8,400 18,000 600 3,000 8,400 172,356	0% 0% 0% 0% 0% 0% 20% 0% 0%
Curling Club Lease Heather Curl Clb. Bar Sales Theater Rental Building Rentals Dormitory Rental Community Channel Rent Commercial Rent Vending Machines In Kind Use Arena Space In Kind Use MI/SAP Total Revenue  Expenses Auto Expense Advertising & Promotion Signage For Boards Property Insurance Heat & Lights Equipment Repair Electrical Plumbing Building Maintenence Solid Waste Removal Ice Making Supplies Zamboni Maintenance Janitorial Property Taxes Propane Telephone/communications Security System	29,356 600 2,000 10,000 - 8,400 15,000 600 3,000 8,400 <b>172,356</b>	34,786 586 1,124 19,236 10,200 8,400 18,960 226 5,575 8,400 204,172	5,430 (14) (876) 9,236 10,200 - 3,960 (374) 2,575 - 31,816	29,356 600 2,000 10,000 - 8,400 18,000 600 3,000 8,400 172,356	0% 0% 0% 0% 0% 20% 0% 0%
Heather Curl Clb. Bar Sales Theater Rental Building Rentals Dormitory Rental Community Channel Rent Commercial Rent Vending Machines In Kind Use Arena Space In Kind Use MI/SAP Total Revenue  Expenses Auto Expense Advertising & Promotion Signage For Boards Property Insurance Heat & Lights Equipment Repair Electrical Plumbing Building Maintenence Solid Waste Removal Ice Making Supplies Zamboni Maintenance Janitorial Property Taxes Propane Telephone/communications Security System	600 2,000 10,000 - 8,400 15,000 600 3,000 8,400 <b>172,356</b> 3,000 1,000	586 1,124 19,236 10,200 8,400 18,960 226 5,575 8,400 <b>204,172</b>	(14) (876) 9,236 10,200 - 3,960 (374) 2,575 - 31,816	600 2,000 10,000 - 8,400 18,000 600 3,000 8,400 172,356	0% 0% 0% 0% 20% 0% 0%
Theater Rental Building Rentals Dormitory Rental Community Channel Rent Commercial Rent Vending Machines In Kind Use Arena Space In Kind Use MI/SAP Total Revenue  Expenses Auto Expense Advertising & Promotion Signage For Boards Property Insurance Heat & Lights Equipment Repair Electrical Plumbing Building Maintenence Solid Waste Removal Ice Making Supplies Zamboni Maintenance Janitorial Property Taxes Propane Telephone/communications Security System	2,000 10,000 - 8,400 15,000 600 3,000 8,400 <b>172,356</b> 3,000 1,000	1,124 19,236 10,200 8,400 18,960 226 5,575 8,400 <b>204,172</b>	(876) 9,236 10,200 - 3,960 (374) 2,575 - 31,816	2,000 10,000 - 8,400 18,000 600 3,000 8,400 172,356	0% 0% 0% 20% 0% 0%
Building Rentals Dormitory Rental Community Channel Rent Commercial Rent Vending Machines In Kind Use Arena Space In Kind Use MI/SAP Total Revenue  Expenses Auto Expense Advertising & Promotion Signage For Boards Property Insurance Heat & Lights Equipment Repair Electrical Plumbing Building Maintenence Solid Waste Removal Ice Making Supplies Zamboni Maintenance Janitorial Property Taxes Propane Telephone/communications Security System	10,000 - 8,400 15,000 600 3,000 8,400 <b>172,356</b> 3,000 1,000	19,236 10,200 8,400 18,960 226 5,575 8,400 <b>204,172</b>	9,236 10,200 - 3,960 (374) 2,575 - 31,816	10,000 - 8,400 18,000 600 3,000 8,400 172,356	0% 0% 20% 0% 0% 0%
Dormitory Rental Community Channel Rent Commercial Rent Vending Machines In Kind Use Arena Space In Kind Use MI/SAP Total Revenue  Expenses Auto Expense Advertising & Promotion Signage For Boards Property Insurance Heat & Lights Equipment Repair Electrical Plumbing Building Maintenence Solid Waste Removal Ice Making Supplies Zamboni Maintenance Janitorial Property Taxes Propane Telephone/communications Security System	8,400 15,000 600 3,000 8,400 172,356	10,200 8,400 18,960 226 5,575 8,400 <b>204,172</b>	10,200 - 3,960 (374) 2,575 - 31,816	8,400 18,000 600 3,000 8,400 172,356	0% 20% 0% 0% 0%
Community Channel Rent Commercial Rent Vending Machines In Kind Use Arena Space In Kind Use MI/SAP  Total Revenue  Expenses Auto Expense Advertising & Promotion Signage For Boards Property Insurance Heat & Lights Equipment Repair Electrical Plumbing Building Maintenence Solid Waste Removal Ice Making Supplies Zamboni Maintenance Janitorial Property Taxes Propane Telephone/communications Security System	15,000 600 3,000 8,400 172,356 3,000 1,000	8,400 18,960 226 5,575 8,400 <b>204,172</b>	3,960 (374) 2,575 - 31,816	18,000 600 3,000 8,400 172,356	20% 0% 0% 0%
Commercial Rent Vending Machines In Kind Use Arena Space In Kind Use MI/SAP  Total Revenue  Expenses Auto Expense Advertising & Promotion Signage For Boards Property Insurance Heat & Lights Equipment Repair Electrical Plumbing Building Maintenence Solid Waste Removal Ice Making Supplies Zamboni Maintenance Janitorial Property Taxes Propane Telephone/communications Security System	15,000 600 3,000 8,400 172,356 3,000 1,000	18,960 226 5,575 8,400 <b>204,172</b> 3,032	(374) 2,575 - - 31,816	18,000 600 3,000 8,400 172,356	20% 0% 0% 0%
Vending Machines In Kind Use Arena Space In Kind Use MI/SAP Total Revenue  Expenses Auto Expense Advertising & Promotion Signage For Boards Property Insurance Heat & Lights Equipment Repair Electrical Plumbing Building Maintenence Solid Waste Removal Ice Making Supplies Zamboni Maintenance Janitorial Property Taxes Propane Telephone/communications Security System	3,000 8,400 172,356 3,000 1,000	226 5,575 8,400 <b>204,172</b> 3,032	(374) 2,575 - - 31,816	600 3,000 8,400 <b>172,356</b>	0% 0% 0%
In Kind Use Arena Space In Kind Use MI/SAP  Total Revenue  Expenses Auto Expense Advertising & Promotion Signage For Boards Property Insurance Heat & Lights Equipment Repair Electrical Plumbing Building Maintenence Solid Waste Removal Ice Making Supplies Zamboni Maintenance Janitorial Property Taxes Propane Telephone/communications Security System	3,000 8,400 <b>172,356</b> 3,000 1,000	5,575 8,400 <b>204,172</b> 3,032	2,575 - 31,816	3,000 8,400 <b>172,356</b>	0% 0%
In Kind Use MI/SAP Total Revenue  Expenses Auto Expense Advertising & Promotion Signage For Boards Property Insurance Heat & Lights Equipment Repair Electrical Plumbing Building Maintenence Solid Waste Removal Ice Making Supplies Zamboni Maintenance Janitorial Property Taxes Propane Telephone/communications Security System	8,400 172,356 3,000 1,000	8,400 <b>204,172</b> 3,032	31,816	8,400 <b>172,356</b>	0%
Expenses Auto Expense Advertising & Promotion Signage For Boards Property Insurance Heat & Lights Equipment Repair Electrical Plumbing Building Maintenence Solid Waste Removal Ice Making Supplies Zamboni Maintenance Janitorial Property Taxes Propane Telephone/communications Security System	<b>172,356</b> 3,000 1,000	<b>204,172</b> 3,032	31,816	172,356	
Expenses Auto Expense Advertising & Promotion Signage For Boards Property Insurance Heat & Lights Equipment Repair Electrical Plumbing Building Maintenence Solid Waste Removal Ice Making Supplies Zamboni Maintenance Janitorial Property Taxes Propane Telephone/communications Security System	3,000 1,000	3,032		·	0%
Auto Expense Advertising & Promotion Signage For Boards Property Insurance Heat & Lights Equipment Repair Electrical Plumbing Building Maintenence Solid Waste Removal Ice Making Supplies Zamboni Maintenance Janitorial Property Taxes Propane Telephone/communications Security System	1,000		32	3 000	
Advertising & Promotion Signage For Boards Property Insurance Heat & Lights Equipment Repair Electrical Plumbing Building Maintenence Solid Waste Removal Ice Making Supplies Zamboni Maintenance Janitorial Property Taxes Propane Telephone/communications Security System	1,000		32	2 000	
Signage For Boards Property Insurance Heat & Lights Equipment Repair Electrical Plumbing Building Maintenence Solid Waste Removal Ice Making Supplies Zamboni Maintenance Janitorial Property Taxes Propane Telephone/communications Security System		151		3,000	0%
Property Insurance Heat & Lights Equipment Repair Electrical Plumbing Building Maintenence Solid Waste Removal Ice Making Supplies Zamboni Maintenance Janitorial Property Taxes Propane Telephone/communications Security System	600	707	(546)	1,000	0%
Heat & Lights Equipment Repair Electrical Plumbing Building Maintenence Solid Waste Removal Ice Making Supplies Zamboni Maintenance Janitorial Property Taxes Propane Telephone/communications Security System		7	(593)	600	0%
Equipment Repair Electrical Plumbing Building Maintenence Solid Waste Removal Ice Making Supplies Zamboni Maintenance Janitorial Property Taxes Propane Telephone/communications Security System	3,400	3,036	(364)	3,400	0%
Electrical Plumbing Building Maintenence Solid Waste Removal Ice Making Supplies Zamboni Maintenance Janitorial Property Taxes Propane Telephone/communications Security System	100,000	95,807	(4,193)	100,000	0%
Electrical Plumbing Building Maintenence Solid Waste Removal Ice Making Supplies Zamboni Maintenance Janitorial Property Taxes Propane Telephone/communications Security System	13,000	14,534	1,534	13,000	0%
Building Maintenence Solid Waste Removal Ice Making Supplies Zamboni Maintenance Janitorial Property Taxes Propane Telephone/communications Security System	2,100	594	(1,506)	2,100	0%
Building Maintenence Solid Waste Removal Ice Making Supplies Zamboni Maintenance Janitorial Property Taxes Propane Telephone/communications Security System	1,000	324	(676)	1,000	0%
Solid Waste Removal Ice Making Supplies Zamboni Maintenance Janitorial Property Taxes Propane Telephone/communications Security System	20,500	20,311	(189)	23,000	12%
Ice Making Supplies Zamboni Maintenance Janitorial Property Taxes Propane Telephone/communications Security System	3,000	3,312	312	3,000	0%
Zamboni Maintenance Janitorial Property Taxes Propane Telephone/communications Security System	1,000	2,207	1,207	1,000	0%
Janitorial Property Taxes Propane Telephone/communications Security System	1,500	2,527	1,027	1,500	0%
Property Taxes Propane Telephone/communications Security System	3,600	2,634	(966)	3,600	0%
Propane Telephone/communications Security System	8,600	9,181	581	9,300	8%
Telephone/communications Security System	3,000	1,242	(1,758)	3,000	0%
Security System	3,700	3,670	(30)	3,700	0%
	1,000	604	(397)	1,000	0% 0%
Office Supplies	250	210			
Office Supplies Supplies	1,000	533	(40)	250	0%
			(467)	1,000	0%
Wages	123,130	119,242	(3,888)	122,398	-1%
Benefits Clathing	20,375	19,638	(737)	20,794	2%
Clothing	1,550	1,673	123	1,550	0%
WCB	2,204	1,510	(694)	1,395	-37%
Water & Sewer		15,746	2,246	13,500	0%
Transfer Costs To Park & Rec Total Expenses	13,500			(49,195)	-1%
Net Surplus (Deficit)	13,500 (49,570) <b>282,439</b>	(46,438) <b>275,593</b>	3,132 (6,846)	284,891	1%

	2013 Budget	2013 Projected	Forecast Over (Under)	2014 Budget	% Change Budget 14/1
rust Funds	Dauget	riojecteu	Over (Ollder)	Dauger	Duaget 1-3/1
Payout Waycott Trust	1,252	1,200	(52)	1,274	2%
Payout Harringston Trust	<sup>′</sup> 76	76	``0	77	1%
Payout Community School	434	450	16	442	2%
Payout D'Andrea Trust	341	310	(31)	347	2%
Payout Albert Mcquoid Tr.	2,812	2,750	(62)	2,861	2%
Payout- Smith Trust	364	360	`(4)	371	2%
Payout- Hosmer Trust	2,129	2,100	(29)	2,166	2%
Total Expenses	7,408	7,246	(162)	7,536	2%
loss Memorial Library					
Revenue					
Ross Trust Funds	24,071	23,932	(139)	24,488	2%
Expenses					
Dues & Fees	141	-	(141)	141	0%
Library- Books And Periodicals	7,000	7,000	(0)	7,000	0%
Programs	696	793	97	696	0%
Heat & Lights	10,600	10,405	(195)	10,600	0%
Building Insurance	2,670	2,380	(290)	2,300	-14%
Repairs & Maintenance	7,090	4,487	(2,603)	7,090	0%
Janitorial	8,741	7,869	(872)	8,741	0%
Landscaping	400	-	(400)	400	0%
Telephone	2,025	2,103	78	2,025	0%
Office Supplies	1,844	1,867	23	1,844	0%
Postage	150	129	(21)	150	0%
Office Equipment	2,251	1,395	(8 <del>5</del> 6)	2,251	0%
Secretary Wages	24,331	22,995	(1,335)	23,455	-4%
Secretary Benefits	1,922	1,688	(235)	1,721	-10%
Wcb	424	286	(138)	424	0%
Property Taxes	=	-	-	-	- /-
Conference	1,500	-	(1,500)	1,500	0%
Water & Sewer	300	310	10	300	0%
Total Expenses	72,085	63,706	(8,379)	70,639	-2%
Net Surplus (Deficit)	(48,014)	(39,775)	8,240	(46,151)	-4%

	2013 Budget	2013 Projected	Forecast Over (Under)	2014 Budget	% Change Budget 14/13
Ross Memorial Museum Revenue					
Ross Trust Funds	36,106	35,897	(209)	36,732	2%
Provincial Operation Grants	4,000	-	(4,000)	4,000	0%
Exhibition Renewal grant	.,	6,000	6,000	.,555	•
Richardson Funds	5,000	2,270	(2,730)	5,000	0%
Donations/Other Revenue	5,000	3,991	(1,009)	5,555	• 7.0
Donations Christmas Open House	1,000	2,000	1,000	2,000	100%
Total Revenue	51,106	50,159	(948)	47,732	-7%
Expenses					
Expenditures From Donations		3,665	3,665		
Mowatt Exhibit		-,	-,	2,700	
Richardson Fund Expenditures	5,000	-	(5,000)	5,000	
Expenditures from Exhibition Grant	5,555	2,269	2,269	-	
Christmas Program	2,000	1,929	(71)	2,000	
Programs	1,000	859	(141)	1,000	0%
Computer	1,000		(,,,,	1,000	070
Dues & Fees	325	188	(137)	325	0%
Property Insurance	2,145	1,908	(237)	2,195	2%
Heat & Lights	2,100	2,164	64	2,100	0%
Heating Oil	5,500	6,181	681	5,725	4%
Property Taxes	9,301	-	(9,301)	9,301	0%
Repairs & Maintenance	3,500	3,265	(235)	7,000	100%
Publicity	750	747	(3)	1,000	33%
Telephone	2,250	1,804	(446)	2,250	0%
Security System	600	481	(119)	600	0%
Office Supplies	1,000	654	(346)	1,000	0% 0%
Postage	500	150	(351)	500	0%
Office Equipment	500	95	(405)	500	0% 0%
Wages & Benefits	76,63 <b>4</b>	77,421	787		2%
Professional Development	650	615	(35)	78,167 650	
Travel	500	304	• •		0%
Miscellaneous	500	157	(196)	500	0%
Water & Sewer	300	310	(343) 10	500 375	0%
Total Expenses	115,055	105,164	(9,890)	124,388	25% <b>8%</b>
Net Surplus (Deficit)	(63,948)	(55,006)	8,943	(76,656)	20%
	(00,010)	(00,000)	0,040	(10,000)	2070
Sheriff Andrews House Revenue					
Grant from Council					
Donations		2.547	-	4 000	
Provincial Grant		2,517	2,517	1,000	
TOTAL REVENUE		20,000 <b>22,517</b>	20,000 <b>22,517</b>	20,000 <b>21,000</b>	
<u>-</u>		,	<b>,-</b>	_,,	
Expenses					
Programs		(636)	(636)	2,075	
Heat & Lights	•	1,602	1,602	5,000	
Repairs		202	202	300	
Wages		15,242	15,242	15,500	
Employee benefits		1,073	1,073	1,085	
WCB		34	34	40	
TOTAL EXPENSES		17,517	17,517	24,000	

	2013	2013	Forecast	2014	% Change
	Budget	Projected	Over (Under)	Budget	Budget 14/13
NET SURPLUS (DEFICIT)		5,000	5,000	(3,000)	

	2013 Budget	2013 Projected	Forecast Over (Under)	2014 Budget	% Change Budget 14/13
outh Center					
Revenue					
Fundraising/Donations	1,500	1,850	350	1,500	0%
Tecolote Foundation	30,000	35,000	5,000	35,000	17%
Total Revenue	31,500	36,850	5,350	36,500	16%
Expenses					
Program Costs	2,000	1,853	(147)	2,000	0%
D.A.R.E. Program		-	· -		
Social Events	500	315	(185)	500	0%
Insurance	460	2,979	2,519	460	0%
Heat & Lights	5,000	2,411	(2,589)	3,500	-30%
Bldg Maintenance	2,100	693	(1,407)	2,100	0%
Equipment Maintenance	800	300	(500)	800	0%
Janitorial Expenses	1,000	-	(1,000)	1,000	0%
Property Taxes	4,080	4,366	286	4,500	10%
Telephone/Communication	2,500	1,098	(1,402)	2,500	0%
Office Supplies	200	-	(200)	200	0%
Travel		-	. ,	_	
Salaries & Wages	42,200	44,118	1,918	43,000	2%
Payroll Benefits	7,200	6,878	(322)	7,200	0%
Wcb	617	546	`(71)	617	0%
Water& Sewer	300	320	20	300	0%
Total Expenses	68,957	65,878	(3,078)	68,677	0%
Net Surplus (Deficit)	(37,457)	(29,028)	8,428	(32,177)	-14%

#### Capital Budget - General Fund 2014

CAPITAL EXPENDITURES	2013 Budget	2013 PROJECTED	Over (under) Budget	2014 Budget	% Change PY Budget
General Government					
Systems Upgrade	2,000	454	1,546	6,000	
Storm Water Management					
Detention Pond Subdivision				150,000	
Ditch and Culvert Maintenance				32,400	
Roads & Street					
Seawall Replacement		-			
Parking Lot- Sophia St	6,000	4,898	(1,102)		
Intersection of Marine Science Dr & Hwy 127	25,000	04.040	(25,000)		
Sidewalks New Lights- Market Square & Water St	30,000	21,910	(8,090)	22,000	
New Lights- Market Oquare & Water St		- -		58,000	
<u>Vehicles</u>					
Used loader/Hi-Ho	60,000	62,057	2,057		
One Ton Half-Ton				119,000	•
Hall-10ff				22,000	
Property Development					
Land by Medical Centre		3,772	3,772		
Eira Danartmant		-			
Fire Department Equipment Replacement	11,200	<del></del> _	(11,200)	20,000	
24apmont topiasomont	11,200	<del>-</del>	(11,200)	20,000	
Parks & Recreation		-			
Lawn Tractor		-		12,200	
Wharf		-			
Renovations	115,000	346,688	231,688	27,000	
Wave Break	r	,		125,000	
EMO Centre					
Upgrade Electrical for Genertor				54,500	
opgicado Elocatorio Concilio				54,500	
		-			
Buildings	4.000	2 -	(4.000)		
Library Arena	4,000 255,000	- 314,647	(4,000) 59,647	256,000	
Tea House	200,000	8,101	8,101	250,000	
Town Hall	-	-		6,800	
RCMP Building	5,000	32,770	27,770		
Total General Capital Expenditures	\$513,200	\$795,297	\$285,189	\$910,900	77%
General Capital Fund - Proposed Funding					
General Operating Fund	193,495	355,174	161,679	370,900	
Long term Borrowing	70,000	240,000	170,000	340,000	
Capital Reserve Transfers	73,000	80,000	7,000	100,000	
Donations Arena Funding Wharf Infrastructure	50,000 76,705	53,300	3,300	50,000	
Government Grants	76,705 50,000	66,823	(9,882) (50,000)	0 50,000	
	00,000	-	(50,000)	000,000	
Total Funding	\$513,200	\$795,297	\$282,097	\$910,900	77%

#### **Town of St Andrews 5 Year Capital Plan** 2013-2017

#### General Capital Fund Expenditures

	2013	2014	2015	2016	2017
Safety					
Sidewalks	_	100,000	100,000	100,000	100,000
Seawall	0	40.000	40.000	40.000	40.000
Fire Department Equipment		10,000	10,000	10,000	10,000
Duildings	0	110,000	110,000	110,000	110,000
Buildings Arena		100,000	170,000	120,000	100,000
Public Works Garage		100,000	170,000	120,000	100,000
RCMP Building					
Medical Centre		5,000		5,000	
Library/Museum		10,000	10,000	10,000	10,000
•	0	115,000	180,000	135,000	110,000
Public Works					
Municipal Streets		115,000	115,000	100,000	115,000
Vehicles		175,000		175,000	
Equipment		000 000	445.000	275,000	115,000
Recreation / Culture Recreation Field Parks	0	290,000	115,000	273,000	113,000
Equipment			15,000		
	0	0	15,000	0	0
NATIo and					
Wharf Structure Work		10,000	15,000	20,000	20,000
Dredging		10,000	15,000	20,000	20,000
		10,000	15,000	20,000	20,000
General Government Downtown Lighting Systems Upgrade					
Cycle.ne Opgrade	0	0	0	0	0
Total	\$0	\$525,000	\$435,000	\$540,000	\$355,000

#### **General Capital Fund - Proposed Funding**

	2013	2014	2015	2016	2017
General Operating Fund Long term Borrowing Reserve Transfers Donations Government Grants Other Sale of Assett	0	525,000	435,000	540,000	355,000
Total	\$0	\$525,000	\$435,000	\$540,000	\$355,000

#### Town of St. Andrews Trust Fund Income 2014

	2013 Budget	2013 Projected	Forecast Over (Under)	2014 Budget	% Change Budget 13/14
Ross Trust	66,477	66,477	_	68,023	
Wallce Broad Memorial	3,525	3,525	-	3,607	
Waycott Trust	1,627	1,627	-	1,665	
Harrington Trust	85	85	_	87	
Smith Trust	362	362	-	371	
Community Scholarship	508	508	-	520	
D'Andrea Memorial	399	399	_	408	
Olive Hosmer	2,116	2,116	-	2,166	
Centennial Park Trust	2,092	2,092	-	2,140	
Albert McQuoid	3,289	3,289	-	3,365	
Edith Nelson	1,277	1,277	<b>-</b> .	1,307	
Sir James Dunn Trust	4,188	4,188	-	4,286	
Langmaid Trust	<u>55</u>	55	_	56	
TOTAL	86,000	86,000	_	88,000	2%

#### Town of St Andrews Statement of Receipts and Disbursements Utility Fund Budget 2014

	2013 Budget	2013 Projected	Forecast Over (Under)	2014 Budget	% Change Budget 13/14
INCOME				т.	<del></del>
Utility Billings	610,000	575,858	(34,142)	630,000	3%
Interest	4,000	3,445	(555)	4,000	0%
Connections & Services	3,500	2,280	(1,220)	1,100	-69%
Pumphouse Rent	3,600	3,600	-	3,600	0%
Fire Department	75,000	75,000	=	75,000	0%
Tranfer From General Operating Fund	94,061	46,745	(47,316)	26,150	-72%
Gas Tax Transfer Proceeds	139,729	139,729	-	139,729	0%
Surplus 2nd Prior Year	9,603	9,603	-	<del> </del>	-100%
Total Income	939,493	856,259	(83,234)	879,579	-6%
EXPENSES					
WATER & SEWER ADMIN					
Dues & Fees	500	-	(500)	500	0%
ECW Consulting	2,500	-	(2,500)	2,500	0%
Administration	20,000	20,000	- (0.000)	20,000	0%
Engineers/Consultants	25,000	16,772	(8,228)	10,000	-60%
Utility Property Taxes	6,100 3,000	3,060	(3,040)	3,600	-41%
Professional Development Telephone/Communications		3,467	467	3,000	0%
Total	5,000 <b>62,100</b>	9,452 <b>52,751</b>	4,452 (9, <b>349</b> )	5,000 <b>44,600</b>	
WATERMAINS EXPENSES					
Vehicle Fuel Expense	4,000	3,332	(668)	4,000	0%
Vehicle Insurance	1,500	1,332	(168)	1,500	0%
Vehicle Repairs & Maint	750	665	(85)	750	0%
Watermains Sal/Ben.	14,088	11,713	(2,375)	14,229	1%
Watermains Equip. Repair	5,000	468	(4,532)	5,000	0%
Watermains Materials	4,500	8,470	3,970	5,000	11%
Meters	8,000	8,585	585	8,000	0%
Street Repairs	25,000	24,988	(12)	25,000	0%
Water Testing	11,000	5,605	(5,395)	10,000	
Total	73,838	65,159	(8,679)	73,479	0%
PUMPHOUSES EXPENSES					
Pumphouse Insurance	3,400	3,036	(364)	3,300	-3%
Pumphouse Power	5,200	4,494	(706)	5,200	0%
Pumphse Equip Maintenance	4,000	2,227	(1,773)	4,000	0%
Pumphouse Mat. & Supplies	1,500	750	(750)	1,500	0%
Tota!	14,100	10,507	(3,593)	14,000	-1%
TREATMENT AND DISPOSAL					
T&D Salaries/Benefits	14,088	12,174	(1,914)	14,229	1%
T&D Materials	500	_	(500)	500	0%
T&D Power	37,200	39,467	2,267	40,500	9%
T&D Insurance	1,300	1,164	(136)	1,300	0%
T&D Maintenance	5,000	1,709	(3,291)	5,000	0%
T&D Cleaning	2,100	6,749	4,649	2,100	0%
T&D Property Taxes Total	8,100 <b>68,288</b>	11,068 <b>72,331</b>	2,968 <b>4,043</b>	11,200 <b>74,829</b>	38% 10%
SEWER MAINS EXPENSES		- <del>- ,</del>	.,	. 1,020	1076
Sewermains-Salaries	9 452	7 0 4 3	(040)	0.507	
Sewer & Serv Equip. Repr.	8,453 5,000	7,843 -	(610) (5.000)	8,537 5,000	1%
Sewermains Materials	5,000 5,000	- 1,244	(5,000) (3,756)	5,000 5,000	0%
Sewermain Cleaning	10,000	10,019	(3,730)	5,000 10,000	0%
Total	28,453	19,105	(9,348)	28,537	0% <b>0%</b>
10mi	20,403	15,105	(9,348)	∠8,537	09

	2013 Budget	2013 Projected	Forecast Over (Under)	2014 Budget	% Change Budget 13/14
VATER TREATMENT PLANT					
WTP Power	55,000	52,714	(2,286)	53,800	-2%
salaries	19,724	20,407	683	19,921	1%
WTP Dues/Fees	5,000	· -	(5,000)	-	-100%
WTP Property Tax	8,200	8,206	6	8,350	2%
WTP Repairs & Maint.	15,000	8,551	(6,449)	10,000	-33%
WTP Insurance	2,244	2,004	(240)	2,244	0%
WTP Chemical Supplies	15,000	7,966	(7,034)	10,000	-33%
WTP Supplies	1,000	956	(44)	1,000	0%
Total	121,168	100,805	(20,363)	105,315	-13%
Total Operational Expense	367,947	320,659	(47,288)	340,761	-7%
INACIAL SERVICES					
2nd Year Deficit		_	_	6,200	
S/T Inter. & Bank Chas	3,500	1,639	(1,861)	2,500	-29%
Discount on Bond Issue	0,000	-	(1,001)	2,000	-2370
Water Debenture Principal	201,500	201,500	-	207,500	3%
Water Debenture Interest	48,523	48,528	5	39,059	-20%
Sewer Debenture Principal	201,500	201,500	-	207,500	3%
Sewer Debent, Interest	48,523	48,528	5	39,059	-20%
Transfer To Utility Operating Reserve	40,000	,	(40,000)	10,000	-75%
Transfer To Utility Capital Reserve Fund	20,000	20,000	-	20,000	0%
Total	563,546	521,695	(41,850)	531,819	-6%
Surplus/Deficit from					
General Operations	8,000	13,905	5,905	7,000	-13%
LESS:					
Transfer for Capital Expenditures	8,000	13,905	5,905	7,000	88%
Surplus / (Deficit)	_	(0)	(0)		

## Capital Budget - Utility Fund 2014

CAPITAL EXPENDITURES	2013 Budget	2013 PROJECTED	2014 Budget	% Change PY Budget
General Purchases Replace sanitary Katy's Cove to Salt Marsh Rd	3,000	13,905	7,000 295,000	
Total Utility Capital Expenditures	3,000	13,905	302,000	9967%
Utility Capital Fund - Proposed Funding Utility Operating Fund Long Term Borrowing Reserve Funds to Capital	3,000	13,905	7,000 245,000 50,000	
Total Funding	3,000	13,905	302,000	9967%