



TOWN OF SAINT ANDREWS

Operations & Capital

2020 Budget

Passed by a motion of Council on January 15, 2020.

Town Of Saint Andrews
General Operating Fund
2020 Budget

	2019		2019		2020		2021		2022		2023		2024	
	Projected	Budget	Over (Under)	Budget	2020	2021	2022	2023	2024					
Revenue														
Tax Revenue	\$ 3,967,411	\$ 3,967,429	\$ (18)	\$ 4,144,989	\$ 4,362,108	\$ 4,552,027	\$ 4,747,799	\$ 4,949,580						
Accommodation Levy	56,879	56,879	(0)	64,748	64,748	64,748	64,748	64,748						
Equalization Grant	112,880	112,880	-	104,000	106,080	108,202	110,366	112,573						
Fire Protection L&D	21,855	21,855	(0)	21,855	22,292	22,738	23,193	23,657						
Designated Highways	17,465	22,950	(5,485)	18,950	19,329	19,716	20,110	20,512						
Fees and Licenses	67,470	50,060	17,410	65,560	65,961	66,370	66,788	67,214						
Other Administrative Revenue	7,747	7,747	(0)	25,863	-	-	-	-						
Fiscal Services Recoveries														
Economic Development														
Safety Services	26,768	26,200	568	5,000	10,000	10,000	10,000	10,000						
Environmental Health	1,113	-	1,113	1,000	1,020	1,040	1,061	1,082						
Public Work	592	-	592	-	-	-	-	-						
Heritage & Culture	166,777	183,485	(16,708)	175,085	177,206	179,869	182,674	171,823						
Recreational & Community Services	340,516	303,858	36,658	297,608	301,700	307,734	313,888	320,166						
Total Revenue	4,787,471	4,753,343	34,129	5,149,658	5,380,444	5,582,443	5,790,626	5,991,355						

Expenses								
General Government	963,248	1,238,837	(275,589)	1,162,323	1,174,847	1,198,112	1,221,642	1,245,808
Fiscal Services	793,875	309,016	484,859	290,052	380,758	439,734	447,633	497,882
Tourism Services	38,355	44,695	(6,339)	225,000	250,000	250,000	250,000	250,000
Economic Development	62,293	84,000	(21,707)	98,330	82,687	83,051	83,422	83,800
Safety Services	777,223	809,184	(31,961)	861,222	871,944	882,146	895,639	918,726
Environmental Health	144,500	166,862	(22,361)	163,633	166,495	169,619	172,805	176,056
Public Works	746,394	788,468	(42,074)	794,489	802,068	818,604	835,839	852,939
Heritage & Cultural Services	241,462	258,355	(16,893)	261,150	266,243	271,437	276,736	282,141
Recreation and Community Services	558,756	623,590	(64,833)	647,041	657,622	670,774	684,190	697,873
Total Expenses	4,326,108	4,323,007	3,101	4,503,239	4,652,664	4,783,477	4,867,906	5,005,225
Operating Surplus Prior to Transfer to:	461,364	430,336	31,028	646,419	727,780	798,966	922,720	986,130
Less: Transfer to Capital Program	446,123	430,336	15,787	646,419	727,780	798,966	922,720	986,130

Surplus (Deficit)	\$ 15,240	\$ (0)	\$ 15,240	\$ -	\$ -	\$ -	\$ -	\$ -
--------------------------	------------------	---------------	------------------	-------------	-------------	-------------	-------------	-------------

Growth		2.8%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%
Tax Base	319,920,050	328,967,400	335,546,748	342,257,683	349,102,837	356,084,893		
Municipal Tax Rate	1.2400	1.2600	1.3000	1.3000	1.3600	1.3900		

**Town Of Saint Andrews
General Operating Fund
2020 Department Budgets**

GENERAL GOVERNMENT

	2019 Projected	2019 Budget	Over (Under) Budget	2020	2021	2022	2023	2024
ADMINISTRATIVE SERVICES								
Accounting services	11,748	-	11,748	5,000	5,100	5,202	5,306	5,412
Advertising	8,451	5,700	2,751	5,700	5,814	5,930	6,049	6,170
Animal Control	6,373	5,300	1,073	5,600	5,712	5,826	5,943	6,062
Audit	16,750	17,200	(450)	17,500	17,850	18,207	18,571	18,943
Consultants/survey	12,319	20,000	(7,681)	25,000	25,500	26,010	26,530	27,061
Municipal Plan Studies	70,189	125,000	(54,811)	40,000	40,800	41,616	42,448	43,297
Human Resource Consultant	25,402	50,000	25,402	5,000	5,100	5,202	5,306	5,412
Asset Management Planning	40,911	50,000	(9,089)	10,000	10,000	10,200	10,404	10,612
FCM Grant - Asset Management Plan	(50,000)		(50,000)					
RSC - Local Planning Services	94,679	106,000	(11,321)	111,890	114,128	116,410	118,739	121,113
Computer Main/supplies	23,562	23,500	62	26,000	26,520	27,050	27,591	28,143
By-law enforcement	-	9,000	(9,000)	10,080	10,332	10,590	10,855	11,126
Dues & Fees	8,340	9,000	(660)	9,000	9,180	9,364	9,551	9,742
Donations, Grants	275	1,500	(1,225)	1,500	1,530	1,561	1,592	1,624
EMO Planning	2,500	4,500	(2,000)	4,500	4,590	4,682	4,775	4,871
Equipment Rental	5,270	5,500	(230)	6,500	6,630	6,763	6,898	7,036
Flags & Pins	1,050	2,000	(950)	1,000	1,020	1,040	1,061	1,082
Heat & Lights	11,281	14,500	(3,219)	12,500	12,750	13,005	13,265	13,530
Property Insurance	1,353	1,200	153	1,691	1,725	1,760	1,795	1,831
Gen.gov't - Insurance	26,808	23,800	3,008	33,510	34,180	34,864	35,561	36,272
Office Supplies	8,740	11,500	(2,760)	12,500	12,750	13,005	13,265	13,530
Gen.gov't - Legal Expenses	48,456	50,000	(1,544)	60,000	61,200	62,424	63,672	64,946
Postage	4,982	5,800	(818)	5,000	5,100	5,202	5,306	5,412
Mail outs	740	-	740	1,000	1,020	1,040	1,061	1,082
Property Taxes	6,687	8,195	(1,508)	6,821	6,948	7,087	7,229	7,373
Travel	1,241	8,500	(7,259)	4,500	4,590	4,682	4,775	4,871
Council Travel	337	3,000	(2,663)	3,000	3,060	3,121	3,184	3,247
		2020 Budget Final						

	2019 Projected	2019 Budget	Over (Under) Budget	2020	2021	2022	2023	2024
Repairs & Maint.	3,969	4,500	(531)	8,000	8,160	8,323	8,490	8,659
Washroom Facility rentals	7,310	10,000	(2,690)	10,000				
Janitorial	15,043	22,500	(7,457)	20,000	20,400	20,808	21,224	21,649
Telephone	10,918	11,500	(582)	11,500	11,730	11,965	12,204	12,448
Wages & Benefits	371,582	504,013	(132,431)	507,991	518,151	528,594	539,045	549,869
Council- Wages & Benefits, WHSCC	59,654	58,234	1,420	62,250	63,495	64,764	66,060	67,381
Professional Development	3,889	12,000	(8,111)	12,000	12,240	12,485	12,734	12,989
Seminars & Workshops-Council	3,921	6,000	(2,079)	6,000	6,120	6,242	6,367	6,495
Water & Sewer	2,600	2,600	-	2,600	2,652	2,705	2,759	2,814
Total Administrative Services	867,330	1,142,042	(274,712)	1,065,133	1,076,077	1,097,730	1,119,617	1,142,106

GENERAL GOVERNMENT REVENUE

Fire Protection - LSD's	112,880	112,880	-	104,000	106,080	108,202	110,366	112,573
Designated Highways	21,855	21,855	(0)	21,855	22,292	22,738	23,193	23,657
Building Permits	15,344	18,000	(2,656)	14,000	14,280	14,566	14,857	15,154
Rezoning Fees	1,000	3,300	(2,300)	3,300	3,366	3,433	3,502	3,572
Development Officer fees	-	550	(550)	550	561	572	584	595
Dog Licencing	1,121	1,100	21	1,100	1,122	1,144	1,167	1,191
Town Fines	330	1,000	(670)	1,000	1,020	1,040	1,061	1,082
Recovery- Utility Account	25,000	25,000	0	25,000	25,000	25,000	25,000	25,000
Property And Land Rentals	18,189	5,000	13,189	20,500	20,500	20,500	20,500	20,500
Sundry Income	5,901	2,000	3,901	2,000	2,040	2,081	2,122	2,165
Taxation - Warr. Of Assessment	3,966,991	3,967,009	(18)	4,144,989	4,362,108	4,552,027	4,747,799	4,949,580
Taxation - Equalization Grant	56,879	56,879	(0)	64,748	64,748	64,748	64,748	64,748
Taxation - Fed. Grant-In-Lieu	420	420	-	-	-	-	-	-
Incoming Trust Income	18,050	17,060	990	17,060	17,401	17,749	18,104	18,466
Total General Government Revenues	4,243,960	4,232,053	11,907	4,420,102	4,640,518	4,833,801	5,033,003	5,238,283

	2019 Projected	2019 Budget	Over (Under) Budget	2020	2021	2022	2023	2024
GENERAL GOVERNMENT EXPENSES								
Cost of Assessment	62,064	62,064	(0)	63,820	65,096	66,398	67,726	69,080
RSC - Cooperative & Regional Planning	9,339	9,841	(502)	7,581	7,733	7,887	8,045	8,206
Employee Retirement Benefit	17,300	17,300	-	18,200	18,200	18,200	18,200	18,200
Total Gen Gov't Expenses	88,703	89,205	(502)	89,601	91,029	92,485	93,971	95,486
Net Surplus/Deficit	4,155,257	4,142,847	12,410	4,330,502	4,549,489	4,741,315	4,939,032	5,142,797
TRUST FUNDS								
Payout Waycott Trust	1,400	1,400	-	1,400	1,428	1,457	1,486	1,515
Payout Harrington Trust	100	100	-	100	102	104	106	108
Payout Community School	450	450	-	450	459	468	478	487
Payout D'Andrea Trust	900	400	500	400	408	416	424	433
Payout Albert Mcquoid Tr.	3,000	2,775	225	2,775	2,831	2,887	2,945	3,004
Payout Smith Trust	365	365	-	365	372	380	387	395
Payout- Hosmer Trust	1,000	2,100	(1,100)	2,100	2,142	2,185	2,229	2,273
Total Trust Funds	7,215	7,590	(375)	7,590	7,742	7,897	8,055	8,216
Total General Government Revenues	4,243,960	4,232,053	11,907	4,420,102	4,640,518	4,833,801	5,033,003	5,238,283
Total General Government Expenses	963,248	1,238,837	(275,589)	1,162,323	1,174,847	1,198,112	1,221,642	1,245,808
Net General Government	3,280,712	2,993,215	287,496	3,257,779	3,465,671	3,635,689	3,811,360	3,992,475
	3,280,712							

FISCAL SERVICES

	2019 Projected	2019 Budget	Over (Under) Budget	2020	2021	2022	2023	2024
Revenues								
Funds from Operating Reserve	-	-	-	25,000				
Surplus 2nd Previous Year	7,747	7,747	0	863				
Total Revenue	7,747	7,747	0	25,863	-	-	-	-
Expenses								
S/t Interest & Bk Charge	25,380	7,500	17,880	11,500	11,500	11,500	11,500	11,500
L/t Interest	75,859	80,296	(4,437)	76,052	105,633	127,548	118,500	133,594
L/t Principal Repayment	206,000	214,760	(8,760)	194,000	257,000	300,000	311,000	352,000
Transfer to General Operating Reserve Fund	-	-	-					
Transfer to General Capital Reserve	485,000	6,460	485,000					
Debtenture Issue Costs	1,636	6,460	(4,824)	8,500	6,625	686	6,633	789
Total Expenses	793,875	309,016	484,859	290,052	380,758	439,734	447,633	497,882
Surplus (Deficit)	(786,128)	(301,269)	(484,859)	(264,189)	(380,758)	(439,734)	(447,633)	(497,882)

ECONOMIC DEVELOPMENT

	2019 Projected	2019 Budget	Over (Under) Budget	2020	2021	2022	2023	2024
ECONOMIC DEVELOPMENT								
Expenses								
Assistance Grants	8,650	9,000	(350)	25,000	9,000	9,000	9,000	9,000
Canada Day Celebrations	15,828	15,000	828	15,000	15,000	15,000	15,000	15,000
Chamber of Commerce	5,000	5,000	-	25,000	25,000	25,000	25,000	25,000
Civic Promotions	7,850	8,000	(150)	8,000	8,000	8,000	8,000	8,000
Cruise Association Fees	1,667	2,500	(833)	2,500	2,500	2,500	2,500	2,500
Cruise Ship Experience	-	500	(500)	500	500	500	500	500
Economic Development Support	8,000	15,000	(7,000)	2,000	2,000	2,000	2,000	2,000
Festivals and Events	979	2,000	(1,021)	4,500	4,590	4,682	4,775	4,871
Heritage Initiative	-	7,000	(7,000)	13,330	13,597	13,869	14,146	14,429
Property Taxes, Town Lots	13,069	13,000	69	2,500	2,500	2,500	2,500	2,500
Website Development	1,251	7,000	(5,749)	98,330	82,687	83,051	83,422	83,800
Total Expenses	62,293	84,000	(21,707)	98,330	82,687	83,051	83,422	83,800
Surplus (Deficit)	(62,293)	(84,000)	21,707	(98,330)	(82,687)	(83,051)	(83,422)	(83,800)

	2019 Projected	2019 Budget	Over (Under) Budget	2020	2021	2022	2023	2024
TOURISM SERVICES								
Revenue								
Tourism Accommodation Levy				225,000	250,000	250,000	250,000	250,000
Visitor Information Centre								
Computers & Technology	986	100	886	100	510	520	531	541
Janitorial	791	500	291	500	357	364	371	379
Repairs and Maint	-	350	(350)	350	796	812	828	844
Telephone	811	780	31	780	1,224	1,248	1,273	1,299
Power	1,200	1,200	-	1,200	408	416	424	433
Office Supplies	268	400	(132)	400	102	104	106	108
Postage	-	100	(100)	100	1,530	1,561	1,592	1,624
Promotional Materials	194	1,500	(1,306)	1,500	816	832	849	866
Staff Supplies	445	800	(355)	800	37,381	38,129	38,892	39,669
Signage	209	34,105	(3,242)	37,381	43,872	44,749	45,644	46,557
Salaries & Wages	30,863	4,860	(2,272)	43,111	43,872	44,749	45,644	46,557
Benefits	2,588	4,860	(2,272)	43,111	43,872	44,749	45,644	46,557
Sub-Total VIC Costs	38,355	44,695	(6,339)	43,111	43,872	44,749	45,644	46,557
Tourism Promotion & Development				181,889	206,128	205,251	204,356	203,443
Total Tourism Expenses	38,355	44,695	(6,339)	225,000	250,000	250,000	250,000	250,000
Surplus (Deficit)	(38,355)	(44,695)	6,339	-	-	-	-	-

SAFETY SERVICES

	2019 Projected	2019 Budget	Over (Under) Budget	2020	2021	2022	2023	2024
MEDICAL CENTRE								
Revenue								
Rental Revenue	1,200	1,200	-	5,000	10,000	10,000	10,000	10,000
Donations	25,000	25,000	-					
Total Revenue	26,200	26,200	-	5,000	10,000	10,000	10,000	10,000
Expenses								
Electricity	7,046	6,300	746	7,500	4,500	4,590	4,682	4,775
Communications	8,980	9,000	(20)	9,000	9,180	9,364	9,551	9,742
Equipment Rental	-	900	(900)	900	918	936	955	974
Fuel Oil	2,980	4,500	(1,520)	2,500	-	-	-	-
Insurance Expense	2,484	2,205	279	2,205	2,249	2,294	2,340	2,387
Janitorial	2,637	2,300	337	3,100	3,162	3,225	3,290	3,356
Medical Supplies	1,300	5,000	(3,700)	5,000	5,100	5,202	5,306	5,412
Office Supplies	3,703	2,700	1,003	4,000	2,700	2,754	2,809	2,865
Physician Recruitment	-	-	-	10,000	10,000	10,000	10,000	10,000
Repairs & Maint	2,553	3,500	(947)	2,000	2,040	2,081	2,122	2,165
Property Taxes	5,313	5,712	(399)	5,712	3,500	3,570	3,641	3,714
Physician Incentive	20,000	20,000	-	20,000	20,400	20,808	21,224	21,649
Water & Sewer	560	800	(240)	750	765	780	796	812
Total Expenses	57,558	62,917	(5,359)	72,667	64,514	65,604	66,716	67,851
Surplus (Deficit)	(31,358)	(36,717)	5,359	(67,667)	(54,514)	(55,604)	(56,716)	(57,851)

	2019 Projected	2019 Budget	Over (Under) Budget	2020	2021	2022	2023	2024
POLICING SERVICES (RCMP)								
Federal Contract	388,462	402,600	(14,138)	405,000	412,050	415,200	421,500	437,250
Property Insurance	1,645	1,471	174	2,125	2,168	2,211	2,255	2,300
Janitorial	2,990	3,000	(10)	2,500	2,550	2,601	2,653	2,706
Heat & Lights	4,834	4,900	(66)	4,900	4,998	5,098	5,200	5,304
Water & Sewer	560	650	(90)	650	663	676	690	704
R & M / Office Equip.	1,563	1,000	563	1,300	1,326	1,353	1,380	1,407
RCMP Administration Costs	27,036	39,000	(11,964)	32,500	33,150	33,813	34,489	35,179
Property Taxes	4,969	6,100	(1,131)	5,100	5,202	5,306	5,412	5,520
Total Expenses	432,059	458,721	(26,662)	454,075	462,107	466,258	473,579	490,370
FIRE PROTECTION								
Revenue								
Payment from GNB	238	-	238	-	-	-	-	-
Donations	330	-	330	-	-	-	-	-
Total Revenue	568	-	568	-	-	-	-	-
Expenses								
Fleet Fuel	3,950	5,500	(1,550)	5,000	5,100	5,202	5,306	5,412
Fleet Repairs	6,705	8,500	(1,795)	8,500	8,670	8,843	9,020	9,201
Fleet Insurance	6,309	5,600	709	7,245	7,390	7,538	7,688	7,842
Heat & Lights	9,564	9,200	364	9,200	9,384	9,572	9,763	9,958
Hydrant Clearing	826	2,000	(1,174)	2,300	2,346	2,393	2,441	2,490
Volun fighter Insurance	2,600	4,700	(2,100)	4,700	4,794	4,890	4,988	5,087
Property Insurance	2,170	1,926	244	2,530	2,581	2,632	2,685	2,739
Property Taxes	8,157	9,600	(1,443)	8,300	8,466	8,635	8,808	8,984
Repairs & Maintenance	2,526	2,500	26	2,500	2,550	2,601	2,653	2,706
Equipment Maintenance	8,124	8,500	(376)	8,500	8,670	8,843	9,020	9,201
Janitorial	993	1,200	(207)	1,200	1,224	1,248	1,273	1,299
Protective Clothing	9,803	10,000	(197)	25,200	25,704	26,218	26,742	27,277
Prevention Programs	1,782	1,700	82	1,700	1,734	1,769	1,804	1,840
Communication/phone	25,332	25,000	332	45,000	52,000	53,040	54,101	55,183
Postage & Office Supply	725	300	425	300	306	312	318	325

2020 Budget Final

	2019 Projected	2019 Budget	Over (Under) Budget	2020	2021	2022	2023	2024
Fire fighting Supplies	13,890	14,000	(110)	14,000	14,280	14,566	14,857	15,154
Water & Sewer	560	600	(40)	600	612	624	637	649
Salaries & Wages	60,389	52,810	7,579	64,674	65,967	67,287	68,632	70,005
Benefits	10,355	7,922	2,433	8,223	8,388	8,556	8,727	8,901
WHSOC Staff	2,097	1,188	909	1,628	1,661	1,694	1,728	1,762
WHSOC Firefighters	13,390	16,500	(3,110)	14,880	15,178	15,481	15,791	16,107
Water Cost	75,000	75,000	-	75,000	75,000	75,000	75,000	75,000
Prof.devp./dues & Fees	9,360	9,300	60	9,300	9,300	9,300	9,300	9,300
Chiefs Conference	-	1,000	(1,000)	1,000	1,020	1,040	1,061	1,082
Stipends	13,000	13,000	-	13,000	13,000	13,000	13,000	13,000
Travel	-	-	-	-	-	-	-	-
Total Expenses	287,605	287,546	59	334,480	345,324	350,284	355,344	360,505
Surplus (Deficit)	(287,038)	(287,546)	508	(334,480)	(345,324)	(350,284)	(355,344)	(360,505)
Total Safety Services Revenues	26,768	26,200	568	5,000	10,000	10,000	10,000	10,000
Total Safety Services Expenses	777,223	809,184	(31,961)	861,222	871,944	882,146	895,639	918,726
Net Safety Services	(750,455)	(782,984)	32,529	(856,222)	(861,944)	(872,146)	(885,639)	(908,726)

ENVIRONMENTAL HEALTH SERVICES

SOLID WASTE REMOVAL

Revenue	1,113	-	1,113	1,000	1,020	1,040	1,061	1,082
User Fees Recycling Program	1,113	-	1,113	1,000	1,020	1,040	1,061	1,082
Total Revenue	1,113	-	1,113	1,000	1,020	1,040	1,061	1,082

Expenses

Solid Waste Collection	82,011	93,030	(11,020)	87,500	89,250	91,035	92,856	94,713
Solid Waste Tipping Fees	52,364	64,032	(11,668)	65,633	66,945	68,284	69,650	71,043
Cardboard recycling	1,626	-	1,626	-	-	-	-	-
Leaf Composting Supplies	2,000	3,300	(1,300)	3,500	3,300	3,300	3,300	3,300
Leaf Composting Collection Costs	6,500	6,500	-	7,000	7,000	7,000	7,000	7,000
Total Expenses	144,500	166,862	(22,361)	163,633	166,495	169,619	172,805	176,056

2020 Budget Final

	2019 Projected	2019 Budget	Over (Under) Budget	2020	2021	2022	2023	2024
--	-------------------	----------------	------------------------	------	------	------	------	------

Surplus (Deficit)	(143,388)	(166,862)	23,474	(162,633)	(165,475)	(168,579)	(171,744)	(174,973)
	(143,388)							

PUBLIC WORKS

Revenue								
Sundry Income- Public Works	592	-	592	-				

Expenses

Fleet Repairs	31,554	41,000	(9,446)	41,000	41,820	42,656	43,510	44,380
Fleet Insurance	7,922	7,035	887	8,794	8,970	9,149	9,332	9,519
Fleet Fuel	37,722	44,000	(6,278)	44,000	44,880	45,778	46,693	47,627
Dues & Fees	-	200	(200)	200	204	208	212	216
Heat & Lights	13,434	15,000	(1,566)	15,000	15,300	15,606	15,918	16,236
Street Lighting Electric.	41,743	42,000	(257)	42,000	42,840	43,697	44,571	45,462
Street Lights Maintenance	1,517	2,500	(983)	2,500	2,550	2,601	2,653	2,706
Building Insurance	1,177	1,003	174	1,254	1,279	1,304	1,330	1,357
Frye Road Dump Insurance and taxes	1,274	1,800	(527)	1,800	1,836	1,873	1,910	1,948
Property Taxes	12,410	12,500	(90)	12,500	12,750	13,005	13,265	13,530
Small Tools & Equipment	4,061	4,000	61	4,000	4,080	4,162	4,245	4,330
Equipment Rental	4,836	3,500	1,336	1,500	1,530	1,561	1,592	1,624
Materials & Supplies	3,055	6,200	(3,145)	6,200	6,324	6,450	6,579	6,711
Hydrants	-	4,000	(4,000)	4,000	4,080	4,162	4,245	4,330
Protective Clothing	5,240	6,000	(760)	6,000	6,120	6,242	6,367	6,495
Telephone	5,676	6,350	(674)	6,350	6,477	6,607	6,739	6,873
Culverts & Ditches	16,216	20,000	(3,784)	20,000	20,400	20,808	21,224	21,649
Asphalt	19,908	22,000	(2,092)	22,000	22,440	22,889	23,347	23,814
Gravel	18,415	22,500	(4,085)	22,500	22,950	23,409	23,877	24,355
Salt	66,156	62,500	3,656	62,500	63,750	65,025	66,326	67,652
Sidewalk Repairs	10,303	20,000	(9,697)	20,000	20,400	20,808	21,224	21,649
Street Repairs	-	2,000	(2,000)	2,000	2,040	2,081	2,122	2,165
Street Signs	3,822	15,000	(11,178)	15,000	7,500	7,650	7,803	7,959
Lane & Street Marking	10,128	12,000	(1,872)	12,000	12,240	12,485	12,734	12,989
Bldg. & Grounds	9,931	12,000	(2,069)	15,000	15,300	15,606	15,918	16,236

2020 Budget Final

	2019 Projected	2019 Budget	Over (Under) Budget	2020	2021	2022	2023	2024
Christmas Decorations	3,000	3,000	-	3,000	3,060	3,121	3,184	3,247
Tree Care	1,734	10,000	(8,266)	10,000	10,200	10,404	10,612	10,824
Wood & Chip Removal	-	4,250	(4,250)	4,250	4,335	4,422	4,510	4,600
Snow Removal	3,723	2,500	1,223	4,000	4,080	4,162	4,245	4,330
Salaries & Wages	351,604	354,071	(2,467)	354,247	360,322	367,522	375,236	382,624
Benefits	63,986	56,536	7,450	56,565	57,696	58,850	60,027	61,227
WHSCC	11,821	4,174	7,647	5,479	5,589	5,701	5,815	5,931
Professional Consultant	-	3,000	(3,000)	3,000	3,060	3,121	3,184	3,247
Travel	1,301	250	1,051	250	255	260	265	271
Water & Sewer	560	600	(40)	600	612	624	637	649
Transfer To Utility	(14,583)	(25,000)	10,417	(25,000)	(25,000)	(25,000)	(25,000)	(25,000)
Transfer Labour to other Dept'	(3,250)	(10,000)	6,750	(10,000)	(10,200)	(10,404)	(10,612)	(10,824)
Total Expenses	746,394	788,468	(42,074)	794,489	802,068	818,604	835,839	852,939
Surplus (Deficit)	(745,803)	(788,468)	42,666	(794,489)	(802,068)	(818,604)	(835,839)	(852,939)
Total Public Works Revenues	592	-	592	-	-	-	-	-
Total Public Works Expenses	746,394	788,468	(42,074)	794,489	802,068	818,604	835,839	852,939
Net Public Works	(745,803)	(788,468)	42,666	(794,489)	(802,068)	(818,604)	(835,839)	(852,939)

HERITAGE & CULTURAL SERVICES

ROSS MEMORIAL LIBRARY

Revenue	2019 Projected	2019 Budget	Over (Under) Budget	2020	2021	2022	2023	2024
Library - Miscellaneous (Donations)	50	24,500	550	24,500	24,990	25,490	26,000	26,520
Library - Ross Trust Funds	25,050	24,500	550	24,500	24,990	25,490	26,000	26,520
	25,100	24,500	550	24,500	24,990	25,490	26,000	26,520

2020 Budget Final

	2019 Projected	2019 Budget	Over (Under) Budget	2020	2021	2022	2023	2024
Expenses								
Library - Dues & Fees	228	-	228					
Library - Books And Periodicals	3,877	4,000	(123)	6,000	6,120	6,242	6,367	6,495
Library - Computer Equipment	424	3,000	(2,576)	3,000	3,060	3,121	3,184	3,247
Library - Programs	620	1,000	(380)	1,000	1,020	1,040	1,061	1,082
Library - Heat & Lights	11,185	10,500	685	11,000	11,220	11,444	11,673	11,907
Library - Building Insurance	3,265	2,900	365	3,755	3,830	3,906	3,985	4,064
Library - Repairs & Maintenance	4,376	5,500	(1,124)	5,500	5,610	5,722	5,837	5,953
Library - Janitorial	10,551	11,000	(449)	11,000	11,220	11,444	11,673	11,907
Library - Landscaping	-	400	(400)	400	408	416	424	433
Library - Telephone	3,446	2,213	1,233	2,900	2,958	3,017	3,078	3,139
Library - Office Supplies	2,027	2,077	(50)	2,077	2,119	2,161	2,204	2,248
Library - Office Equipment	3,516	2,060	1,456	2,060	2,101	2,143	2,186	2,230
Library - Secretary Wages	28,243	30,000	(1,757)	30,393	31,001	31,621	32,253	32,899
Library - Secretary Benefits	1,974	1,800	174	2,128	2,170	2,213	2,258	2,303
Library - WHSCC	913	600	313	608	620	632	645	658
Library - Conference	-	1,500	(1,500)	1,500	1,530	1,561	1,592	1,624
Library - Water & Sewer	560	625	(65)	625	638	650	663	677
Total Expenses	75,206	79,175	(3,969)	83,945	85,624	87,337	89,083	90,865
Surplus (Deficit)	(50,106)	(54,675)	4,519	(59,445)	(60,634)	(61,847)	(63,084)	(64,346)
ROSS MEMORIAL MUSEUM								
Revenue								
Museum- Ross Trust Funds	35,505	35,000	505	35,000	35,700	36,414	37,142	37,885
Museum- Provincial Operation Grant	4,982	5,000	(18)	5,000	5,000	5,100	5,202	5,306
Museum- Revenue Richardson Funds	-	-	-	-	-	-	-	-
Museum- Collection Inventory Grant	-	-	-	-	-	-	-	-
Museum - Donations/other Revenue	1,605	4,000	(2,395)	10,000	10,200	10,404	10,612	10,824
Museum- Donations from Christmas Open Hou:	1,000	1,000	-	1,000	1,020	1,040	1,061	1,082
Total Revenue	43,092	45,000	(1,908)	51,000	51,920	52,958	54,018	55,098

2020 Budget Final

	2019		2020		2021		2022		2023		2024	
	Projected	Budget	Over (Under) Budget	Projected	Budget	Over (Under) Budget	Projected	Budget	Over (Under) Budget	Projected	Budget	Over (Under) Budget
Expenses												
Museum- Richardson Fund Expenditures	221	1,000	221 (324)	1,000	1,020	1,040	1,061	1,082	1,061	1,082	1,082	1,082
Museum - Programs	676	1,000	(324)	1,000	1,020	1,040	1,061	1,061	1,061	1,061	1,061	1,082
Museum- Christmas Program	7,126	1,000	6,126	1,000	1,020	1,040	1,061	1,061	1,061	1,061	1,061	1,082
Museum- Computer	1,000	-	1,000	-	-	-	-	-	-	-	-	-
Museum - Dues & Fees	185	325	(140)	325	332	338	345	352	345	352	352	352
Museum - Property Insurance	2,546	2,261	285	2,261	2,306	2,352	2,399	2,447	2,399	2,447	2,447	2,447
Museum - Heat & Lights	2,682	2,369	313	2,369	2,416	2,465	2,514	2,564	2,514	2,564	2,564	2,564
Museum- Heating Oil	5,005	5,800	(795)	5,800	5,916	6,034	6,155	6,278	6,155	6,278	6,278	6,278
Museum - Property Taxes	5,425	4,900	525	4,900	4,998	5,098	5,200	5,304	5,200	5,304	5,304	5,304
Museum - Repairs & Maintenance	2,660	2,000	660	2,000	2,040	2,081	2,122	2,165	2,122	2,165	2,165	2,165
Museum - Publicity	811	1,000	(189)	1,000	1,020	1,040	1,061	1,061	1,061	1,061	1,061	1,082
Museum - Telephone	1,959	2,250	(291)	2,250	2,295	2,341	2,388	2,435	2,388	2,435	2,435	2,435
Museum - Security System	607	600	7	600	612	624	637	649	637	649	649	649
Museum - Office Supplies	780	500	280	500	510	520	531	541	531	541	541	541
Museum - Postage	100	350	(250)	350	357	364	371	379	371	379	379	379
Museum - Office Equipment	-	500	(500)	500	510	520	531	541	531	541	541	541
Museum - Wages	30,637	40,508	(9,872)	38,377	39,145	39,928	40,726	41,541	39,928	40,726	41,541	41,541
Museum - Benefits	3,410	5,207	(1,797)	4,472	4,561	4,652	4,746	4,840	4,561	4,652	4,746	4,840
Museum - WHSCC	766	661	106	770	785	801	817	833	785	801	817	833
Museum - Professional Development	450	650	(200)	650	663	676	690	704	663	676	690	704
Museum - Travel	-	500	(500)	500	510	520	531	541	510	520	531	541
Museum - Miscellaneous	-	300	(300)	300	306	312	318	325	306	312	318	325
Museum- Water & Sewer	560	600	(40)	600	612	624	637	649	612	624	637	649
Total Expenses	67,607	73,281	(5,674)	70,524	71,934	73,373	74,840	76,337	74,840	76,337	76,337	76,337
Surplus (Deficit)	(24,515)	(28,281)	3,766	(19,524)	(20,014)	(20,415)	(20,823)	(21,239)	(20,823)	(21,239)	(21,239)	(21,239)

SHERIFF ANDREWS HOUSE		2020 Budget Final	
Revenue			
Sheriff Andrews- Donations	1,600	5,000	(3,400)
Sheriff Andrews- Provincial Grant	39,000	39,000	-
Total Revenue	40,600	44,000	(3,400)

	2019 Projected	2019 Budget	Over (Under) Budget	2020	2021	2022	2023	2024
Expenses								
Sheriff Andrews- Programs	1,596	1,200	396	1,200	1,224	1,248	1,273	1,299
Sheriff Andrews- Alarm Costs	262	410	(148)	410	418	427	435	444
Sheriff Andrews- Communications	1,770	1,900	(130)	1,900	1,938	1,977	2,016	2,057
Sheriff Andrews- Heat & Lights	5,429	5,000	429	5,000	5,100	5,202	5,306	5,412
Sheriff Andrews- Repairs	23	1,700	(1,677)	1,700	1,734	1,769	1,804	1,840
Sheriff Andrews- Wages	31,024	21,454	9,570	27,214	27,758	28,313	28,879	29,457
Sheriff Andrews- Employee benefits	1,610	3,218	(1,608)	4,082	4,164	4,247	4,332	4,419
Sheriff Andrews- WHSCC	559	671	(112)	458	467	477	486	496
Sheriff Andrews- Water & Sewer	-	600	(600)	600	612	624	637	649
Total Expenses	42,273	36,153	6,120	42,564	43,415	44,283	45,169	46,072
Surplus (Deficit)	(1,673)	7,847	(9,520)	(7,564)	(8,415)	(9,283)	(10,169)	(11,072)
SAINT ANDREWS BLOCK HOUSE								
Revenue								
Management Fee	29,985	29,985	-	30,585	31,196	31,820	32,457	33,106
Expenses								
Heats and Lights	489	200	289	200	204	208	212	216
Repairs and maintenance	6	800	(794)	1,000	1,020	1,040	1,061	1,082
Wages	27,131	25,638	1,493	26,096	26,618	27,150	27,693	28,247
Wage Benefits	759	3,077	(2,317)	3,289	3,355	3,422	3,490	3,560
Total Expenses	28,385	29,714	(1,329)	30,585	31,196	31,820	32,457	33,106
Surplus (Deficit)	1,600	271	1,329	-	-	-	-	-

	2019	2019	Over (Under)	2020	2021	2022	2023	2024
	Projected	Budget	Budget					
SAINT ANDREWS COURT HOUSE								
Revenue								
Grant from Province	28,000	40,000	(12,000)	34,000	34,100	34,600	35,200	22,100
Facility Rental Fee	-	-	-	-	-	-	-	-
Total Revenue	28,000	40,000	(12,000)	34,000	34,100	34,600	35,200	22,100
Expenses								
Heat and Lights	5,243	13,000	(7,757)	6,500	6,630	6,763	6,898	7,036
Insurance	2,254	2,000	254	2,000	2,040	2,081	2,122	2,165
Property Taxes	13,285	17,532	(4,247)	17,532	17,883	18,240	18,605	18,977
Repairs and maintenance	6,650	6,500	150	6,500	6,500	6,500	6,500	6,500
Water & Sewer	560	1,000	(440)	1,000	1,020	1,040	1,061	1,082
Total Expenses	27,991	40,032	(12,041)	33,532	34,073	34,624	35,187	35,760
Surplus (Deficit)	9	(32)	41	468	27	(24)	13	(13,660)
Total Heritage & Culture Revenues								
	166,777	183,485	(16,758)	175,085	177,206	179,869	182,674	171,823
Total Heritage & Culture Expenses								
	241,462	258,355	(16,893)	261,150	266,243	271,437	276,736	282,141
Net Heritage & Culture	(74,685)	(74,870)	135	(86,065)	(89,036)	(91,569)	(94,062)	(110,317)
	(74,685)							

RECREATIONAL & COMMUNITY SERVICES

W.C. O'NEILL ARENA

	2019 Projected	2019 Budget	Over (Under) Budget	2020	2021	2022	2023	2024
Revenue								
Arena Board Contributions	5,700	-	5,700					
Advertising	-	2,000	(2,000)	2,000	2,040	2,081	2,122	2,165
Public Skating	-	-	-					
Minor Hockey	26,091	24,200	1,891	24,200	24,684	25,178	25,681	26,195
Speed Skating	17,680	16,500	1,180	16,500	16,830	17,167	17,510	17,860
Miscellaneous Ice Rental	24,259	33,000	(8,741)	33,000	33,660	34,333	35,020	35,720
Curling Club Lease	29,568	29,568	0	29,568	30,159	30,763	31,378	32,005
Theater Rental	495	660	(165)	660	673	687	700	714
Building Rentals	19,783	10,000	9,783	10,000	10,200	10,404	10,612	10,824
Dormitory Rental	26,775	17,000	9,775	17,000	17,340	17,687	18,041	18,401
Vending Machines	101	110	(9)	110	112	114	117	119
Off Season Events	-	-	-	-	-	-	-	-
Total Revenue	150,452	133,038	17,414	133,038	135,699	138,413	141,181	144,005
Expenses								
Off Season Events	-	-	-	-	-	-	-	-
Advertising & Promotion	100	300	(200)	300	306	312	318	325
Signage For Boards	200	600	(400)	600	612	624	637	649
Property Insurance	4,055	3,600	455	3,600	3,672	3,745	3,820	3,897
Heat & Lights	102,418	105,000	(2,582)	110,000	112,200	114,444	116,733	119,068
Equipment Repair	12,850	16,500	(3,650)	18,000	16,000	16,320	16,646	16,979
Generator Expense	250	2,000	(1,750)	2,000	2,040	2,081	2,122	2,165
Electrical Repairs	964	2,100	(1,136)	2,100	2,142	2,185	2,229	2,273
Plumbing Repairs	2,397	1,000	1,397	3,000	3,060	3,121	3,184	3,247
Building Maintenance	19,416	23,500	(4,084)	23,500	23,970	24,449	24,938	25,437
Solid Waste Removal	3,960	3,000	960	3,000	3,060	3,121	3,184	3,247
Ice Making Supplies	-	2,600	(2,600)	3,000	3,060	3,121	3,184	3,247
Zamboni Maintenance	2,472	3,000	(528)	3,000	3,060	3,121	3,184	3,247

2020 Budget Final

	2019 Projected	2019 Budget	Over (Under) Budget	2020	2021	2022	2023	2024
Janitorial	4,135	3,600	535	4,200	4,284	4,370	4,457	4,546
Property Taxes	9,123	12,000	(2,877)	12,000	12,240	12,485	12,734	12,989
Propane	2,203	2,600	(397)	2,600	2,652	2,705	2,759	2,814
Telephone/communications	8,447	6,300	2,147	6,300	6,426	6,555	6,686	6,819
Security & Alarm Systems	4,514	5,000	(486)	5,000	5,100	5,202	5,306	5,412
Office Supplies	429	250	179	250	255	260	265	271
Supplies	900	1,100	(200)	1,100	1,122	1,144	1,167	1,191
Wages	114,602	144,511	(29,909)	143,859	146,736	149,671	152,664	155,718
Benefits	26,611	26,012	599	25,895	26,413	26,941	27,480	28,029
WHSCC	3,300	3,251	48	4,273	4,358	4,445	4,534	4,625
Clothing	1,553	1,900	(347)	1,900	1,938	1,977	2,016	2,057
Water & Sewer	1,200	2,500	(1,300)	2,500	2,550	2,601	2,653	2,706
Travel	208	-	208	-	-	-	-	-
Transfer Costs To Park & Rec	(22,000)	(22,000)	-	(22,000)	(22,440)	(22,889)	(23,347)	(23,814)
Total Expenses	304,306	350,224	(45,919)	359,976	364,816	372,112	379,555	387,146
Surplus (Deficit)	(153,853)	(217,186)	63,333	(226,938)	(229,117)	(233,700)	(238,374)	(243,141)

PARKS & RECREATION

Revenue								
PR- Field Rental Fees	130	1,500	(1,370)	-	-	-	-	-

Expenses

Flowers & Shrubbery	200	-	200	-	-	-	-	-
Mallory Field Rep & Maint	3,924	4,000	(76)	4,000	4,080	4,162	4,245	4,330
Mallory Field Insurance	780	693	87	819	835	852	869	887
Mallory Field Heats & Light	441	430	11	430	439	447	456	465
Mallory Field Property Tax	2,961	3,075	(114)	3,075	3,137	3,199	3,263	3,328
Cent.park, Heat/lights	449	530	(81)	530	541	551	562	574
Cent Park Insurance	263	233	30	233	238	242	247	252
Cent Park Repairs & Maint.	706	4,000	(3,294)	4,000	4,080	4,162	4,245	4,330
Flemming Park Property tax	1,491	1,600	(109)	1,600	1,632	1,665	1,698	1,732
Langmaid Park Maintenance	200	1,000	(800)	1,000	1,020	1,040	1,061	1,082
Langmaid Park Property Tax	803	200	603	200	204	208	212	216
		2020 Budget Final						

	2019		Over (Under) Budget	2020				
	Projected	Budget		2020	2021	2022	2023	2024
Wharf Security	-	2,000	(2,000)	2,000	2,040	2,081	2,122	2,165
Security for Cruise Ships	5,319	1,000	4,319	4,000	4,080	4,162	4,245	4,330
Equipment Purchases	213	1,000	(787)	2,000	2,040	2,081	2,122	2,165
Communications	2,280	1,600	680	1,600	1,632	1,665	1,698	1,732
Wharfinger Wages & Benefits	59,694	48,445	11,249	49,888	50,886	51,904	52,942	54,001
Labour from Public Works	4,000	4,000	-	4,000	4,080	4,162	4,245	4,330
Staff Clothing				1,500	1,530	1,561	1,592	1,624
Wharf Miscellaneous	1,064	-	1,064	-	-	-	-	-
Water & Sewer	560	750	(190)	750	765	780	796	812
Total Expenses	96,186	91,895	4,291	104,038	106,119	108,241	110,406	112,614
Surplus (Deficit)	55,692	45,925	9,767	29,032	27,752	28,307	28,873	29,451

YOUTH CENTRE	2019		2020		2021		2022		2023		2024	
	Projected	Budget	Over (Under) Budget	Projected	Budget	Over (Under) Budget	Projected	Budget	Over (Under) Budget	Projected	Budget	Over (Under) Budget
Revenue												
YC - Fundraising/donations	8,055	1,500	6,555	1,500	1,530	1,561	1,592	1,624				
YC - Tecolote Foundation	30,000	30,000	-	30,000	30,600	31,212	31,836	32,473				
Total Revenue	38,055	31,500	6,555	31,500	32,130	32,773	33,428	34,097				
Expenses												
Program Costs	1,031	2,000	(969)	2,000	2,040	2,081	2,122	2,165				
Equipment Purchased from Donations	7,555		7,555									
Social Events	-	500	(500)	500	510	520	531	541				
Insurance	520	460	60	460	469	479	488	498				
Heat & Lights	3,238	3,700	(463)	3,700	3,774	3,849	3,926	4,005				
Bldg Maintenance	1,427	2,100	(673)	2,100	2,142	2,185	2,229	2,273				
Equipment Maintenance	234	800	(566)	800	816	832	849	866				
Janitorial Expenses	5,579	6,500	(921)	6,500	6,630	6,763	6,898	7,036				
Property Taxes	3,885	4,200	(315)	4,200	4,284	4,370	4,457	4,546				
Telephone/communication	2,341	2,300	41	2,300	2,346	2,393	2,441	2,490				
Travel	-		-									
Office Supplies	301	200	101	200	204	208	212	216				
Salaries & Wages	52,079	58,328	(6,249)	58,524	59,695	60,889	62,107	63,349				
Payroll Benefits	7,579	9,859	(2,279)	9,925	10,124	10,326	10,533	10,743				
WHSCC	1,321	1,357	(37)	1,967	2,006	2,047	2,087	2,129				
Water & Sewer	-	550	(550)	550	561	572	584	595				
Total Expenses	87,089	92,854	(5,765)	93,727	95,601	97,513	99,464	101,453				
Surplus (Deficit)	(49,034)	(61,354)	12,320	(62,227)	(63,471)	(64,741)	(66,035)	(67,356)				
Total Recreational Services Revenues	340,516	303,858	36,658	297,608	301,700	307,734	313,888	320,166				
Total Recreational Services Expenses	558,756	623,590	(64,833)	647,041	657,622	670,774	684,190	697,873				
Net Recreational Services	(218,240)	(319,732)	101,491	(349,433)	(355,922)	(363,040)	(370,301)	(377,707)				

2020 Budget Final

**Town of Saint Andrews
General Capital Budget
2020-2024**

	2019	2019	Over (Under)	2020	2021	2022	2023	2024
	Projected	Budget	Budget					
PROJECTS								
Buildings								
Town Hall	50,480	58,000	(7,520)	10,000	7,500	7,500	7,500	35,000
Arena	-	7,000	(7,000)	110,000	203,900	-	-	-
Fire Hall	-	-	-	-	32,000	63,354	5,500	-
Court House & Gaol	-	-	-	35,000	13,700	11,400	95,800	-
Library	-	-	-	8,000	-	92,300	-	-
Museum	-	-	-	-	-	9,200	-	-
Youth Center	-	-	-	17,500	-	-	-	-
Wellness Center	17,980	700,000	(682,020)	1,100,000	-	-	-	-
Roads & Streets								
Added Parking	-	-	-	-	-	-	-	-
Roads & Streets	470,749	662,000	(191,251)	145,000	440,000	210,700	1,612,600	357,400
Street Lighting	55,091	55,000	91	60,000	-	-	-	-
Sidewalks	40,000	78,000	(38,000)	22,000	93,900	228,400	175,200	116,300
Designated Highway Program	1,586	449,000	(447,414)	-	-	-	-	-
Sub-Division Expansion								
	-	-	-	-	500,000	-	-	-
Equipment								
Arena	99,987	120,000	(20,013)	44,500	50,300	149,200	-	663,900
Fire Hall	45,011	34,500	10,511	61,000	61,000	12,000	9,500	10,000
Public Works	139,036	157,000	(17,964)	46,500	21,000	145,000	-	-

2020 Budget Final

	2019 Projected	2019 Budget	Over (Under) Budget	2020	2021	2022	2023	2024
Vehicles								
Public Works	-	-	-	272,000	-	-	95,000	215,000
Fire Department	-	-	-	-	600,000	-	-	-
Storm Water System	12,000	28,700	(16,700)	95,000	180,000	125,523	125,000	125,000
Parks & Recreation								
Wharf	3,687	320,000	(316,313)	344,727	357,000	428,700	526,600	300,700
Market Square	-	300,000	(300,000)	390,000	-	-	-	-
Tennis Court	65,651	80,000	(14,349)	-	-	-	-	-
Parks & Street Ends	7,560	7,000	560	114,000	63,500	61,000	54,000	50,000
Trails	-	80,000	(80,000)	100,000	100,000	100,000	100,000	100,000
Sports field	3,780	15,000	(11,220)	-	-	-	-	-
Age friendly Initiatives	-	10,000	(10,000)	10,000	10,000	10,000	10,000	10,000
Sea Walls	-	100,000	(100,000)	-	-	-	35,000	-
Total	1,012,598	3,261,200	(2,248,602)	2,985,227	2,733,800	1,654,277	2,851,700	1,983,300

FUNDING

Funds from Tax revenue	446,123	430,336	15,787	646,419	727,780	798,966	922,720	986,130
Government grants	497,264	1,447,464	(950,200)	523,808	1,093,520	661,711	1,140,680	793,320
Donations	69,211	750,000	(680,789)	775,000	-	-	-	-
Reserve funds	-	176,400	(176,400)	125,000	250,000	-	-	-
Long term Debt	-	457,000	(457,000)	790,000	662,500	68,600	663,300	78,850
Sub-Division Lot Sales	-	-	-	-	-	125,000	125,000	125,000
Sale of Surplus Assets	-	-	-	125,000	-	-	-	-

Total	1,012,598	3,261,200	(2,248,602)	2,985,227	2,733,800	1,654,277	2,851,700	1,983,300
--------------	------------------	------------------	--------------------	------------------	------------------	------------------	------------------	------------------

2020 Budget Total

**Town of Saint Andrews
Utility Department
2020 Operating Budget**

	2019		Over (Under) Budget	2020					2024
	Projected	Budget		2020	2021	2022	2023	2024	
REVENUE									
Utility Billings	679,753	850,000	(170,247)	850,000	867,000	884,340	902,027	920,067	
Interest	7,164	4,000	3,164	4,000	4,000	4,000	4,000	4,000	
Connections & Services	6,550	3,300	3,250	3,300	3,300	3,300	3,300	3,300	
Water Cost for Fire Protection	75,000	75,000	-	75,000	75,000	75,000	75,000	75,000	
Transfer from operating Reserve	25,000		25,000						
2nd Previous Year Surplus	37,320	37,320	-						
Total Revenue	830,787	969,620	(138,833)	932,300	949,300	966,640	984,327	1,002,367	

EXPENSES

WATER & SEWER ADMIN									
Dues & Fees	354	500	(146)	500	510	520	531	541	
Administration	20,000	20,000	0	25,000	25,000	25,000	25,000	25,000	
Engineers/consultants	24,079	10,000	14,079	10,000	10,200	10,404	10,612	10,824	
Professional Development	6,939	5,000	1,939	5,000	5,100	5,202	5,306	5,412	
Utility Property Taxes	2,988	3,700	(712)	3,300	3,366	3,433	3,502	3,572	
Telephone/communications	11,387	9,500	1,887	11,500	11,730	11,965	12,204	12,448	
Total Admin Costs	65,747	48,700	17,047	55,300	55,906	56,524	57,155	57,798	

WATER TREATMENT PLANT

W/tp Power	62,388	55,000	7,388	64,000	65,280	66,586	67,917	69,276
W/tp Salaries & Benefits	18,482	21,247	(2,765)	21,920	22,359	22,806	23,262	23,727
W/tp Property Tax	10,130	8,500	1,630	8,500	8,670	8,843	9,020	9,201
W/tp Repair & Maint.	10,514	20,000	(9,486)	15,000	15,300	15,606	15,918	16,236
W/tp Generator fuel	300	500	(200)	500	510	520	531	541
W/tp Insurance	2,591	2,300	291	3,250	3,315	3,381	3,449	3,518
W/tp Chemical Supplies	14,148	13,500	648	13,500	13,770	14,045	14,326	14,613
W/tp Supplies	5,074	1,500	3,574	1,500	1,530	1,561	1,592	1,624
Total WTP Costs	123,628	122,547	1,081	128,170	130,734	133,348	136,015	138,736

2020 Budget Final

	2019 Projected	2019 Budget	Over (Under) Budget	2020	2021	2022	2023	2024
PUMPHOUSES								
Pumphouse Insurance	5,520	3,350	2,170	6,900	7,038	7,179	7,322	7,469
Pumphouse Power	3,209	5,400	(2,191)	5,400	5,508	5,618	5,731	5,845
Pumphouse Equip Maintenance	39,553	4,000	35,553	6,500	6,630	6,763	6,898	7,036
Pumphouse Materials & Supplies	1,434	1,500	(66)	1,500	1,530	1,561	1,592	1,624
Total Pumphouse Costs	49,716	14,250	35,466	20,300	20,706	21,120	21,543	21,973
WATER TRANSMISSION & DISTRIBUTION								
Reservoir Repair	8,089		8,089	2,000	2,000	2,000	2,000	2,000
Vehicle Fuel Expense	2,173	3,500	(1,327)	3,800	3,876	3,954	4,033	4,113
Vehicle Insurance	1,743	1,550	193	1,550	1,581	1,613	1,645	1,678
Vehicle Repairs & Maint.	1,083	1,200	(117)	1,200	1,224	1,248	1,273	1,299
Watermains Sal/ben.	13,201	15,427	(2,226)	15,657	15,971	16,290	16,616	16,948
Watermains Equip. Repair	3,106	5,000	(1,894)	5,000	5,100	5,202	5,306	5,412
Watermains Materials	3,104	5,000	(1,896)	5,000	5,100	5,202	5,306	5,412
Meters	5,931	7,500	(1,569)	7,500	7,650	7,803	7,959	8,118
Street Repairs	25,000	25,000	0	25,000	25,500	26,010	26,530	27,061
Water Testing	9,635	12,000	(2,365)	12,000	12,240	12,485	12,734	12,989
Total Watermain Costs	73,064	76,177	(3,113)	78,707	80,242	81,806	83,403	85,031
TREATMENT AND DISPOSAL								
T&D Salaries/benefits	13,202	15,427	(2,225)	15,657	15,971	16,290	16,616	16,948
T&D Materials	3,188	500	2,688	500	510	520	531	541
T&D Power	43,700	41,250	2,450	44,500	45,390	46,298	47,224	48,168
T&D Insurance	1,575	1,400	175	1,969	2,008	2,048	2,089	2,131
T&D Maintenance	60,678	8,500	52,178	12,500	12,750	13,005	13,265	13,530
T&D Cleaning	-	2,100	(2,100)	2,100	2,142	2,185	2,229	2,273
T&D Generator fuel	1,018	1,000	18	1,000	1,020	1,040	1,061	1,082
T&D Property Taxes	12,243	11,400	843	13,000	13,260	13,525	13,796	14,072
Total T&D Costs	135,604	81,577	54,027	91,226	93,051	94,912	96,810	98,746

	2019 Projected	2019 Budget	Over (Under) Budget	2020	2021	2022	2023	2024
SEWER MAINS								
Sewermains-Salaries	7,921	9,256	(1,335)	9,394	9,582	9,774	9,969	10,169
Sewer & Serv Equip Repair	-	5,500	(5,500)	5,500	5,610	5,722	5,837	5,953
Sewermains Materials	-	5,000	(5,000)	5,000	5,100	5,202	5,306	5,412
Sewermain Cleaning	11,206	20,000	(8,794)	20,000	20,400	20,808	21,224	21,649
Total Sewer Main Costs	19,127	39,756	(20,629)	39,894	40,692	41,506	42,336	43,183
FINANCIAL SERVICES								
2nd Previous Year Deficit	-	-	-	56,686	56,686	56,686	56,686	56,686
S/t Interest & Bank Charges	7,689	4,750	2,939	4,750	58,003	77,441	93,541	111,426
Water Debenture Interest	26,233	26,481	(248)	39,261	91,500	89,000	111,000	135,000
Water Debenture Principal	84,000	84,000	-	94,000	91,500	89,000	111,000	135,000
Debenture Issue Costs - Water	-	-	-	-	-	-	-	-
Sewer Debenture Interest	33,222	26,481	6,741	39,261	58,003	77,441	93,541	111,426
Sewer Debut. Principal	77,300	84,000	(6,700)	94,000	91,500	89,000	111,000	135,000
Debenture Issue Costs - Sewer	-	-	-	-	-	-	-	-
Allowance for Uncollectible Accounts	0	-	-	-	-	-	-	-
Transfer to Capital Reserve	-	-	-	-	-	-	-	-
Transfer to Operating Reserve	-	10,000	(10,000)	10,000	10,000	10,000	10,000	10,000
Total Fiscal Services	228,444	235,712	(7,268)	337,958	365,692	399,568	475,767	502,852
Total Operational Expenses	695,330	618,719	76,611	751,556	787,022	828,785	913,028	948,319
Surplus (Deficit) from Operations	135,457	350,901	(215,444)	180,744	162,278	137,855	71,298	54,049
Less: Transfer for Capital Projects	362,201	350,901	11,300	180,744	162,278	137,855	71,298	54,049
Net Surplus Deficit	(226,744)	-	(226,744)	-	-	-	-	-

2020 Budget Final

Town of Saint Andrews
Utility Capital Fund
2019 Budget

	Projected	Budget	Over (Under)	2020	2021	2022	2023	2024
	2019	2019	Budget					
PROJECTS								
Miscellaneous Equipment	94,341	75,000	19,341	58,500	-	-	-	-
Watermains	431,515	417,905	13,610	216,000	439,300	624,300	578,000	461,000
Water Treatment Plant	-	-	-	167,300	-	-	-	225,000
Recondition Reservoirs	8,466	125,000	(116,534)	150,000	200,000	-	-	-
Sewer Mains	373,050	431,296	(58,246)	-	401,400	279,600	353,100	500,000
Wastewater Treatment Plant	-	-	-	179,500	-	-	-	-
Lift stations	-	-	-	190,000	-	-	-	-
Vehicles	-	-	-	52,000	-	-	-	-

Total Projects	907,372	1,049,201	(141,829)	1,013,300	1,040,700	903,900	931,100	1,186,000
-----------------------	----------------	------------------	------------------	------------------	------------------	----------------	----------------	------------------

FUNDING

Transfer from Operating Fund	220,372	350,901	(130,529)	180,744	162,278	137,855	71,298	54,049
External Funding	-	-	-	-	-	-	-	-
Wo- New Long Term Debt	562,000	687,500	(125,500)	832,556	878,422	766,045	859,802	1,131,951
Funds from Utility Capital Reserve	125,000	10,800	114,200	-	-	-	-	-

Total Capital Funding	907,372	1,049,201	(141,829)	1,013,300	1,040,700	903,900	931,100	1,186,000
------------------------------	----------------	------------------	------------------	------------------	------------------	----------------	----------------	------------------