



TOWN OF SAINT ANDREWS

2022-2026 BUDGET

Approved by Council on November 29, 2022

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Town Of Saint Andrews
General Operating Fund
2022-2026 Budget

	2021 Budget	Budget 2022	2023	2024	2025	2026
Revenue						
Tax Revenue	4,189,356	4,442,860	4,652,420	4,870,550	5,097,580	5,333,850
Accommodation Levy	145,894	250,000	150,000	153,000	156,060	159,181
Equalization Grant	62,406	58,534	59,705	60,899	62,117	63,359
Fire Protection LSD	140,738	139,699	142,493	145,343	148,250	151,215
Designated Highways	22,290	22,740	23,195	23,659	24,132	24,615
Fees and Licenses	19,330	25,510	26,020	26,541	27,071	27,613
Other Administrative Revenue	66,870	68,210	69,574	70,966	72,385	73,833
Fiscal Services Recoveries	44,515	35,806	-	-	-	-
Economic Development	-	-	-	-	-	-
Safety Services	6,000	4,000	4,080	4,162	4,245	4,330
Environmental Health	1,020	1,040	1,061	1,082	1,104	1,126
Public Works	-	-	-	-	-	-
Heritage & Culture	177,470	180,190	183,084	186,035	189,046	192,117
Recreational & Community Services	281,975	402,698	411,745	418,458	423,265	428,169
Total Revenue	5,157,864	5,631,287	5,723,377	5,960,694	6,205,255	6,459,406
Expenses						
General Government	1,135,512	1,228,585	1,252,690	1,280,478	1,302,518	1,328,568
Fiscal Services	319,538	401,230	419,761	738,533	695,159	989,832
Tourism Services	145,894	250,000	150,000	153,000	156,060	159,181
Economic Development	73,200	71,070	71,798	72,224	72,659	73,102
Safety Services	893,161	981,010	952,750	965,645	977,698	994,692
Environmental Health	164,570	164,500	167,670	170,903	174,201	177,565
Public Works	809,046	821,635	838,778	856,264	874,099	892,291
Heritage & Cultural Services	234,568	263,229	262,254	267,469	272,788	278,214
Recreation and Community Services	583,282	660,310	707,216	715,590	729,732	744,157
Total Expenses	4,358,771	4,841,570	4,822,918	5,220,107	5,254,914	5,637,603
Operating Surplus Prior to Transfer for Capit	799,093	789,717	900,459	740,587	950,340	821,804
Less: Transfer to Capital Program	799,093	789,717	900,459	740,587	950,340	821,804
Surplus (Deficit)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Growth		11.4%	3.0%	3.0%	3.0%	3.0%
Tax Base	332,488,550	370,238,700	381,345,861	392,786,237	404,569,824	416,706,919
Municipal Tax Rate	1.2600	1.2000	1.2200	1.2400	1.2600	1.2800

**Town Of Saint Andrews
General Operating Fund
2022 Department Budgets - FINAL**

	2021 Budget	2% Budget 2022	2% 2023	2% 2024	2% 2025	2% 2026
<u>GENERAL GOVERNMENT</u>						
<u>ADMINISTRATIVE SERVICES</u>						
Advertising	5,810	5,930	6,049	6,170	6,293	6,419
Animal Control	5,710	5,820	5,936	6,055	6,176	6,300
Audit	21,350	16,500	16,830	20,667	17,510	17,860
Consultants/survey	35,000	35,700	36,414	37,142	37,885	38,643
Municipal Plan Studies	10,000	10,000	10,200	10,404	10,612	10,824
Human Resource Consultant	5,100	2,500	2,550	2,601	2,653	2,706
Asset Management Planning	10,200	15,000	15,300	15,606	15,918	16,236
Bylaw Enforcement	10,280	10,490	10,700	10,914	11,132	11,355
RSC - Local Planning Services	98,551	113,243	115,508	117,818	120,174	122,578
Computer Maint/supplies	26,520	27,050	27,591	28,143	28,706	29,280
Dues & Fees	9,180	8,000	8,160	8,323	8,490	8,659
Donations, Grants	1,530	1,560	1,591	1,623	1,655	1,689
EMO Planning	4,590	4,680	4,774	4,869	4,966	5,066
Equipment Rental	6,630	8,000	8,160	8,323	8,490	8,659
Flags & Pins	1,020	1,200	1,224	1,248	1,273	1,299
Heat & Lights	12,750	11,000	11,220	11,444	11,673	11,907
Property Insurance	1,892	1,930	1,969	2,008	2,048	2,089
Insurance	37,598	39,480	40,270	41,075	41,896	42,734
Insurance Claims Paid Out	-	-	-	-	-	-
Office Supplies	12,750	13,010	13,270	13,536	13,806	14,082
Legal Expenses	61,200	55,000	56,100	57,222	58,366	59,534
Postage	5,100	5,200	5,304	5,410	5,518	5,629
Mail outs	1,020	2,200	2,244	2,289	2,335	2,381
Property Taxes	6,960	7,100	7,242	7,387	7,535	7,685
Travel	2,000	2,040	2,081	2,122	2,165	2,208
Council Travel	3,060	3,120	3,182	2,500	2,550	2,601
Vehicle Expense	-	2,000	2,040	2,501	2,551	2,602
Repairs & Maint.	8,160	3,000	3,060	3,121	3,184	3,247
Washroom Facility Rentals	10,200	12,000	12,240	12,485	12,734	12,989
Disinfection Supplies	13,000	2,500	2,550	2,601	2,653	2,706
Janitorial	20,400	20,810	21,226	21,651	22,084	22,525
Telephone	11,730	11,960	12,199	12,443	12,692	12,946
Wages & Benefits	491,091	522,800	533,256	543,921	554,800	565,896
Council- Wages & Benefits, WHSCC	62,249	62,260	63,505	64,775	66,071	67,392
Professional Development	12,240	15,000	15,300	15,606	15,918	16,236
Seminars & Workshops-Council	6,120	6,240	6,365	6,492	6,622	6,754
Water & Sewer	2,650	2,700	2,754	2,809	2,865	2,923
Total Administrative Services	1,033,641	1,067,023	1,088,363	1,113,305	1,132,001	1,154,641

	2021 Budget	2% Budget 2022	2% 2023	2% 2024	2% 2025	2% 2026
GENERAL GOVERNMENT REVENUE						
Fire Protection - LSD's	140,738	139,699	142,493	145,343	148,250	151,215
Designated Highways	22,290	22,740	23,195	23,659	24,132	24,615
Building Permits	14,280	20,000	20,400	20,808	21,224	21,649
Rezoning Fees	3,370	3,440	3,509	3,579	3,651	3,724
Development Officer Fees	560	570	581	593	605	617
Dog Licencing	1,120	1,500	1,530	1,561	1,592	1,624
Town Fines	1,020	1,040	1,061	1,082	1,104	1,126
Recovery- Utility Account	25,500	26,010	26,530	27,061	27,602	28,154
Property And Land Rentals	20,910	21,330	21,757	22,192	22,636	23,088
Sundry Income	2,040	2,080	2,122	2,164	2,207	2,251
Taxation - Warr. Of Assessment	4,189,356	4,442,860	4,652,420	4,870,550	5,097,580	5,333,850
COVID-19 Safe Restart Recovery	-	-	-	-	-	-
Taxation - Equalization Grant	62,406	58,534	59,705	60,899	62,117	63,359
Sale of Equipment	-	-	-	-	-	-
Sale of 108 Sophia	-	-	-	-	-	-
Incoming Trust Income	17,400	17,750	18,105	18,467	18,836	19,213
Sale of Surplus Assets	-	-	-	-	-	-
Total General Government Revenues	4,500,990	4,757,553	4,973,407	5,197,957	5,431,535	5,674,484
GENERAL GOVERNMENT EXPENSES						
Cost of Assessment	65,100	71,826	73,263	74,728	76,222	77,747
RSC - Cooperative & Regional Planing	10,471	59,810	61,006	62,226	63,471	64,740
Retirement & Sick Benefit	18,560	22,000	22,000	22,000	22,440	22,889
PILT Adjustment	-	26	-	-	-	-
Total Gen Gov't Expenses	94,131	153,662	156,269	158,954	162,133	165,376
Net Surplus/Deficit	4,406,859	4,603,891	4,817,138	5,039,003	5,269,402	5,509,108

	2021 Budget	2% Budget 2022	2% 2023	2% 2024	2% 2025	2% 2026
TRUST FUNDS						
Payout Waycott Trust	1,430	1,460	1,489	1,519	1,549	1,580
Payout Harrington Trust	100	100	102	104	106	108
Payout Community School	460	470	479	489	499	509
Payout D'Andrea Trust	410	420	428	437	446	455
Payout Albert Mcquoid Tr.	2,830	2,890	2,948	3,007	3,067	3,128
Payout Smith Trust	370	380	388	395	403	411
Payout- Hosmer Trust	2,140	2,180	2,224	2,268	2,313	2,360
Total Trust Funds	7,740	7,900	8,058	8,219	8,384	8,551
Total General Government Revenues	4,500,990	4,757,553	4,973,407	5,197,957	5,431,535	5,674,484
Total General Government Expenses	1,135,512	1,228,585	1,252,690	1,280,478	1,302,518	1,328,568
Net General Government	3,365,478	3,528,968	3,720,717	3,917,478	4,129,017	4,345,916
FISCAL SERVICES						
Revenues						
Funds from Operating Reserve	30,000			-	-	-
Surplus 2nd Previous Year	14,515	35,806				
Total Revenue	44,515	35,806	-	-	-	-
Expenses						
S/t Interest & Bk Charge	11,730	11,960	12,199	12,443	12,692	12,946
L/t Interest	77,138	62,983	108,545	153,294	148,738	144,436
L/t Principal Repayment	222,000	217,000	290,000	373,000	359,000	339,000
Debenture Issue Costs	8,670	8,840	9,017	9,197	9,381	9,569
Deficit 2nd Previous Year	-	-	-	-	-	-
Transfer to General Operating Reserve Fund	-	-	-	-	-	-
Transfer to General Capital Reserve	-	100,447		190,599	165,348	483,882
Total Expenses	319,538	401,230	419,761	738,533	695,159	989,832
Surplus (Deficit)	(275,023)	(365,424)	(419,761)	(738,533)	(695,159)	(989,832)

	2021 Budget	2% Budget 2022	2% 2023	2% 2024	2% 2025	2% 2026
<u>ECONOMIC DEVELOPMENT</u>						
<u>ECONOMIC DEVELOPMENT</u>						
Revenue						
Donations Towards Events	-	-	-	-	-	-
Total Revenue	-	-	-	-	-	-
Expenses						
Assistance Grants	25,000	17,500	25,000	25,000	25,000	25,000
Environmental Committee Grant	-	7,500	-	-	-	-
Canada Day Celebrations	15,000	15,000	15,000	15,000	15,000	15,000
Chamber of Commerce	-	-	-	-	-	-
Cruise Ship Initiative	510	3,000	3,060	3,121	3,184	3,247
Civic Promotions	8,000	8,160	8,000	8,000	8,000	8,000
Cruise Association Fees	2,500	-	2,500	2,500	2,500	2,500
Economic Development Support	-	-	-	-	-	-
Festivals and Events	2,040	2,080	2,122	2,164	2,207	2,251
Heritage Initiative	-	-	-	-	-	-
Property Taxes, Town Lots	13,600	13,870	14,147	14,430	14,719	15,013
VIC Phone	-	460	469	479	488	498
Water Street Pilot Project	5,000	-	-	-	-	-
Website Development	1,550	3,500	1,500	1,530	1,561	1,592
Total Expenses	73,200	71,070	71,798	72,224	72,659	73,102
Surplus (Deficit)	(73,200)	(71,070)	(71,798)	(72,224)	(72,659)	(73,102)

	2021 Budget	2% Budget 2022	2% 2023	2% 2024	2% 2025	2% 2026
TOURISM SERVICES						
TOURISM SERVICES						
Revenue						
Tourism Accomodation Levy	100,000	250,000	150,000	153,000	156,060	159,181
Tfr Revenue to Future Yrs	45,894	-	-	-	-	-
Total Revenue	145,894	250,000	150,000	153,000	156,060	159,181
Expenses						
Tourism Promotion	63,000	157,500	94,500	96,390	98,318	100,284
Tourism Development	32,000	80,000	48,000	48,960	49,939	50,938
Tourism Legal	5,000	12,500	7,500	7,650	7,803	7,959
Tfr Promotion to Future Yrs	-	-	-	-	-	-
Town Portion 2020 TAL	45,894	-	-	-	-	-
Tfr Development to Future Yrs	-	-	-	-	-	-
Tfr Legal Aid to Future Yrs	-	-	-	-	-	-
Total Expenses	145,894	250,000	150,000	153,000	156,060	159,181
Surplus (Deficit)	-	-	-	-	-	-
VISITOR INFORMATION CENTER						
Revenue						
Sundry Income	-	-	-	-	-	-
Expenses						
Total Expenses	-	-	-	-	-	-
Surplus (Deficit)	-	-	-	-	-	-
Total Tourism Revenue	145,894	250,000	150,000	153,000	156,060	159,181
Total Tourism Expenses	145,894	250,000	150,000	153,000	156,060	159,181
Surplus (Deficit)	-	-	-	-	-	-

	2021 Budget	2% Budget 2022	2% 2023	2% 2024	2% 2025	2% 2026
MEDICAL CENTRE						
MEDICAL CENTRE						
Revenue						
Rental Revenue	6,000	4,000	4,080	4,162	4,245	4,330
Donations	-	-	-	-	-	-
Total Revenue	6,000	4,000	4,080	4,162	4,245	4,330
Expenses						
Electricity	3,000	-	-	-	-	-
Communications	9,180	9,360	9,547	9,738	9,933	10,132
Equipment Rental	920	940	959	978	998	1,017
Fuel Oil	1,000	-	-	-	-	-
Insurance Expense	2,475	2,520	2,570	2,622	2,674	2,728
Janitorial	15,000	10,200	10,404	10,612	10,824	11,041
Medical Supplies	5,100	5,200	5,304	5,410	5,518	5,629
Office Supplies	4,080	4,160	4,243	4,328	4,415	4,503
Repairs & Maint	2,040	2,080	2,122	2,164	2,207	2,251
Property Taxes	5,830	10,200	10,404	10,612	10,824	11,041
Physician Recruitment	10,200	10,400	10,608	10,820	11,037	11,257
Physician Incentive	20,400	20,810	21,226	21,651	22,084	22,525
Water & Sewer	770	790	806	822	838	855
Total Expenses	79,995	76,660	78,193	79,757	81,352	82,979
Surplus (Deficit)	(73,995)	(72,660)	(74,113)	(75,595)	(77,107)	(78,650)
PROTECTIVE SERVICES						
POLICING SERVICES (RCMP)						
Federal Contract	420,000	460,000	430,000	435,000	439,000	447,780
Property Insurance	2,387	2,810	2,866	2,924	2,982	3,042
Janitorial	2,550	6,500	6,630	6,763	6,898	7,036
Heat & Lights	5,000	5,100	5,202	5,306	5,412	5,520
Water & Sewer	660	670	683	697	711	725
R & M / Office Equip.	1,330	1,360	1,387	1,415	1,443	1,472
RCMP Administration Costs	25,000	30,000	30,600	31,212	31,836	32,473
Property Taxes	5,200	5,300	5,406	5,514	5,624	5,737
Total Expenses	462,127	511,740	482,775	488,830	493,907	503,785

	2021 Budget	2% Budget 2022	2% 2023	2% 2024	2% 2025	2% 2026
<u>SAFETY SERVICES</u>						
<u>FIRE PROTECTION</u>						
Revenue						
Firefighting Reimbursement	-	-	-	-	-	-
Donations	-	-	-	-	-	-
Total Revenue	-	-	-	-	-	-
Expenses						
Fleet Fuel	5,100	5,200	5,304	5,410	5,518	5,629
Fleet Repairs	14,670	14,960	9,139	9,322	9,508	9,699
Fleet Insurance	8,129	8,290	8,456	8,625	8,797	8,973
Heat & Lights	9,380	9,570	9,761	9,957	10,156	10,359
Hydrant Clearing	2,350	2,400	2,448	2,497	2,547	2,598
Volun Firefighter Insurance	5,269	5,370	5,477	5,587	5,699	5,813
Property Insurance	2,838	2,890	2,948	3,007	3,067	3,128
Property Taxes	8,470	8,640	8,813	8,989	9,169	9,352
Repairs & Maintenance	5,000	7,500	7,650	7,803	7,959	8,118
Equipment Maintenance	8,670	8,840	9,017	9,197	9,381	9,569
Janitorial	1,220	1,240	1,265	1,290	1,316	1,342
Protective Clothing	25,700	13,000	13,260	13,525	13,796	14,072
Prevention Programs	1,850	1,890	1,928	1,966	2,006	2,046
Communication/Phone	53,000	52,400	53,448	54,517	55,607	56,719
Postage & Office Supplies	310	600	612	624	637	649
Firefighting Supplies	14,280	14,570	14,861	15,159	15,462	15,771
Water & Sewer	610	620	632	645	658	671
Salaries & Wages	61,611	70,060	71,461	72,890	74,348	75,835
Benefits	9,242	10,510	10,720	10,935	11,153	11,376
WHSCC Staff	1,830	2,080	2,122	2,164	2,207	2,251
Water Cost	75,000	115,000	115,000	115,000	115,000	115,000
Prof.Devlp./Dues & Fees	9,490	9,680	9,874	10,071	10,272	10,478
Chief's Conference	1,020	1,040	1,061	1,082	1,104	1,126
Stipends	13,000	13,000	13,000	13,000	13,000	13,000
WHSCC Firefighters	13,000	13,260	13,525	13,796	14,072	14,353
Travel	-	-	-	-	-	-
Total Expenses	351,039	# 392,610	391,782	397,058	402,439	407,928
Surplus (Deficit)	(351,039)	(392,610)	(391,782)	(397,058)	(402,439)	(407,928)
Total Safety Services Revenue	6,000	4,000	4,080	4,162	4,245	4,330
Total Safety Services Expenses	893,161	981,010	952,750	965,645	977,698	994,692
Net Safety Services	(887,161)	(977,010)	(948,670)	(961,484)	(973,453)	(990,362)

	2021 Budget	2% Budget 2022	2% 2023	2% 2024	2% 2025	2% 2026
ENVIRONMENTAL DEVELOPMENT						
SOLID WASTE REMOVAL						
Revenue						
User Fees Recycling Program	1,020	1,040	1,061	1,082	1,104	1,126
Total Revenue	1,020	1,040	1,061	1,082	1,104	1,126
Expenses						
Solid Waste Collection	93,000	94,860	96,757	98,692	100,666	102,680
Solid Waste Tipping Fees	62,000	60,000	61,200	62,424	63,672	64,946
Cardboard Recycling	-	-	-	-	-	-
Leaf Composting Supplies	3,570	3,640	3,713	3,787	3,863	3,940
Leaf Composting Collection Costs	6,000	6,000	6,000	6,000	6,000	6,000
Total Expenses	164,570	164,500	167,670	170,903	174,201	177,565
Surplus (Deficit)	(163,550)	(163,460)	(166,609)	(169,821)	(173,098)	(176,440)

PUBLIC WORKS

Revenue

Sundry Income - Public Works

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Expenses

Fleet Repairs	41,820	42,660	43,513	44,383	45,271	46,177
Fleet Insurance	9,867	10,060	10,261	10,466	10,676	10,889
Fleet Fuel	40,000	40,000	40,800	41,616	42,448	43,297
Dues & Fees	200	200	204	208	212	216
Heat & Lights	13,500	13,770	14,045	14,326	14,613	14,905
Street Lighting Electric.	42,840	43,700	44,574	45,465	46,375	47,302
Street Lights Maintenance	1,000	1,020	1,040	1,061	1,082	1,104
Building Insurance	1,408	1,440	1,469	1,498	1,528	1,559
Frye Road Dump Insurance and Taxes	1,932	1,970	2,009	2,050	2,091	2,132
Property Taxes	12,750	13,010	13,270	13,536	13,806	14,082
Small Tools & Equipment	4,000	6,000	6,120	6,242	6,367	6,495
Equipment Rental	2,000	2,040	2,081	2,122	2,165	2,208
Materials & Supplies	6,320	6,450	6,579	6,711	6,845	6,982
Hydrants	4,080	4,160	4,243	4,328	4,415	4,503
Protective Clothing	6,120	6,240	6,365	6,492	6,622	6,754
Telephone	6,480	6,610	6,742	6,877	7,015	7,155
Culverts & Ditches	20,400	15,000	15,300	15,606	15,918	16,236

	2021 Budget	2% Budget 2022	2% 2023	2% 2024	2% 2025	2% 2026
Asphalt	25,000	25,500	26,010	26,530	27,061	27,602
Gravel	22,950	23,410	23,878	24,356	24,843	25,340
Salt	65,000	66,300	67,626	68,979	70,358	71,765
Sidewalk Repairs	20,400	20,810	21,226	21,651	22,084	22,525
Street Repairs	2,040	2,080	2,122	2,164	2,207	2,251
Street Signs	5,500	5,610	5,722	5,837	5,953	6,072
Lane & Street Marking	12,000	12,240	12,485	12,734	12,989	13,249
Bldg. & Grounds	15,300	15,610	15,922	16,241	16,565	16,897
Christmas Decorations	3,000	3,060	3,121	3,184	3,247	3,312
Tree Care	10,200	10,400	10,608	10,820	11,037	11,257
Wood & Chip Removal	5,000	4,000	4,080	4,162	4,245	4,330
Snow Removal	-	-	-	-	-	-
Salaries & Wages	376,336	385,095	392,797	400,653	408,666	416,840
Benefits	60,214	61,620	62,852	64,109	65,392	66,699
WHSCC	6,019	6,180	6,304	6,430	6,558	6,689
Professional Development	-	-	-	-	-	-
Professional Consultant	-	-	-	-	-	-
Travel	260	270	275	281	287	292
Water & Sewer	610	620	632	645	658	671
Transfer To Utility	(25,500)	(25,500)	(25,500)	(25,500)	(25,500)	(25,500)
Transfer Labour to other Dep't	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)
Total Expenses	809,046	821,635	838,778	856,264	874,099	892,291
Surplus (Deficit)	(809,046)	(821,635)	(838,778)	(856,264)	(874,099)	(892,291)

HERITAGE & CULTURAL SERVICES

SAINT ANDREWS BLOCK HOUSE

Revenue						
Management Fee	31,200	31,820	32,456	33,106	33,768	34,443
Expenses						
Heats and Lights	200	275	281	286	292	298
Repairs and Maintenance	1,020	1,040	1,061	1,082	1,104	1,126
Wages	29,980	30,505	31,115	31,737	32,372	33,020
Wage Benefits	-	-	-	-	-	-
Total Expenses	31,200	31,820	32,456	33,106	33,768	34,443
Surplus (Deficit)	-	-	-	-	-	-

	2021 Budget	2% Budget 2022	2% 2023	2% 2024	2% 2025	2% 2026
SAINT ANDREWS COURT HOUSE						
Revenue						
Grant from Province	34,680	35,370	36,077	36,799	37,535	38,286
Expenses						
Heat and Lights	6,500	6,500	6,630	6,763	6,898	7,036
Gaol Power	2,000	4,000	4,080	4,162	4,245	4,330
Insurance	2,244	2,290	2,336	2,383	2,430	2,479
Property Taxes	17,880	18,240	18,605	18,977	19,356	19,744
Repairs and Maintenance	2,000	3,000	2,000	2,040	2,081	2,122
Communications	-	1,400	1,428	1,457	1,486	1,515
Water & Sewer	1,020	1,040	1,061	1,082	1,104	1,126
Total Expenses	31,644	36,470	36,139	36,862	37,599	38,351
Surplus (Deficit)	3,036	(1,100)	(62)	(63)	(65)	(66)

	2021 Budget	2% Budget 2022	2% 2023	2% 2024	2% 2025	2% 2026
ROSS MEMORIAL LIBRARY						
Revenue						
Miscellaneous (Donations)	-	-	-	-	-	-
Ross Trust Funds	24,990	25,490	26,000	26,520	27,050	27,591
Total Revenue	24,990	25,490	26,000	26,520	27,050	27,591
Expenses						
Dues & Fees	-	-	-	-	-	-
Books And Periodicals	6,120	6,240	6,365	6,492	6,622	6,754
Computer Equipment	3,060	3,120	3,182	3,246	3,311	3,377
Programs	1,020	1,040	1,061	1,082	1,104	1,126
Heat & Lights	11,220	11,440	11,669	11,902	12,140	12,383
Building Insurance	4,215	4,300	4,386	4,474	4,563	4,654
Repairs & Maintenance	5,610	5,720	5,834	5,951	6,070	6,192
Janitorial	11,220	11,440	11,669	11,902	12,140	12,383
Landscaping	410	420	428	437	446	455
Telephone	2,960	3,400	3,468	3,537	3,608	3,680
Office Supplies	2,120	2,160	2,203	2,247	2,292	2,338
Office Equipment	2,100	2,140	2,183	2,226	2,271	2,316
Wages	31,470	33,415	34,084	34,765	35,460	36,170
Benefits	2,203	2,340	2,387	2,435	2,483	2,533
WHSCC	935	990	1,010	1,030	1,051	1,072
Conference	1,500	1,500	1,500	1,500	1,500	1,500
Water & Sewer	640	650	663	676	690	704
Miscellaneous	-	-	-	-	-	-
Total Expenses	86,803	90,315	92,092	93,903	95,751	97,636
Surplus (Deficit)	(61,813)	(64,825)	(66,092)	(67,384)	(68,701)	(70,045)

	2021 Budget	2% Budget 2022	2% 2023	2% 2024	2% 2025	2% 2026
ROSS MEMORIAL MUSEUM						
Revenue						
Ross Trust Funds	35,700	36,410	37,138	37,881	38,639	39,411
Provincial Operation Grant	5,100	5,200	5,304	5,410	5,518	5,629
Revenue Richardson Funds	-	-	-	-	-	-
Collection Inventory Grant	-	-	-	-	-	-
Donations/Other Revenue	10,200	10,400	10,608	10,820	11,037	11,257
Donations from Christmas Open House	500	500	500	500	500	500
Total Revenue	51,500	52,510	53,550	54,611	55,693	56,797
Expenses						
Richardson Fund Expenditures	-	-	-	-	-	-
Expenditures from Donations	-	-	-	-	-	-
Programs	1,020	1,040	1,061	1,082	1,104	1,126
Christmas Program	1,020	1,040	1,061	1,082	1,104	1,126
Computer	-	-	-	-	-	-
Dues & Fees	330	340	347	354	361	368
Property Insurance	2,541	2,590	2,642	2,695	2,749	2,803
Heat & Lights	8,340	8,510	8,680	8,854	9,031	9,211
Heating Oil	-	-	-	-	-	-
Property Taxes	5,000	5,100	5,202	5,306	5,412	5,520
Repairs & Maintenance	2,040	7,500	2,500	2,550	2,601	2,653
Janitorial Wages	-	-	-	-	-	-
Publicity	1,020	1,040	1,061	1,082	1,104	1,126
Telephone	2,300	2,350	2,397	2,445	2,494	2,544
Security System	610	620	632	645	658	671
Office Supplies	510	520	530	541	552	563
Postage	360	370	377	385	393	400
Office Equipment	510	520	530	541	552	563
Wages & Benefits	20,505	28,850	29,427	30,016	30,616	31,228
Professional Development	660	670	683	697	711	725
Travel	510	520	530	541	552	563
Miscellaneous	310	320	326	333	340	346
Water & Sewer	610	620	632	645	658	671
Total Expenses	48,196	62,520	58,620	59,793	60,989	62,208
Surplus (Deficit)	3,304	(10,010)	(5,070)	(5,182)	(5,295)	(5,411)

	2021 Budget	2% Budget 2022	2% 2023	2% 2024	2% 2025	2% 2026
SHERIFF ANDREWS HOUSE						
Revenue						
Donations	5,100	5,000	5,000	5,000	5,000	5,000
Provincial Grant	30,000	30,000	30,000	30,000	30,000	30,000
Total Revenue	35,100	35,000	35,000	35,000	35,000	35,000
Expenses						
Programs	1,220	1,240	1,265	1,290	1,316	1,342
Alarm Costs	420	430	439	447	456	465
Communications	1,940	1,980	2,020	2,060	2,101	2,143
Heat & Lights	5,100	5,200	5,304	5,410	5,518	5,629
Janitorial	-	-	-	-	-	-
Repairs	1,730	1,760	1,795	1,831	1,868	1,905
Wages	21,790	28,024	28,585	29,156	29,739	30,334
Employee Benefits	3,268	2,200	2,244	2,289	2,335	2,381
WHSCC	647	650	663	676	690	704
Water & Sewer	610	620	632	645	658	671
Total Expenses	36,725	42,104	42,946	43,805	44,681	45,575
Surplus (Deficit)	(1,625)	(7,104)	(7,946)	(8,805)	(9,681)	(10,575)
Total Heritage & Culture Revenues	177,470	180,190	183,084	186,035	189,046	192,117
Total Heritage & Culture Expenses	234,568	263,229	262,254	267,469	272,788	278,214
Net Heritage & Culture	(57,098)	(83,039)	(79,170)	(81,433)	(83,742)	(86,097)

	2021 Budget	2% Budget 2022	2% 2023	2% 2024	2% 2025	2% 2026
RECREATIONAL & COMMUNITY SERVICES						
AGE-FRIENDLY COMMITTEE						
Revenue						
Grants	-	-	-	-	-	-
Total Revenue	-	-	-	-	-	-
Expenses						
Publications	-	-	-	-	-	-
Total Expenses	-	-	-	-	-	-
Surplus (Deficit)	-	-	-	-	-	-
PARKS & RECREATION						
Revenue						
Field Rental Fees	-	-	-	-	-	-
Expenses						
Flowers & Shrubbery	-	-	-	-	-	-
Mallory Field Rep & Maint	4,080	5,000	5,100	5,202	5,306	5,412
Mallory Field Insurance	924	940	959	978	998	1,017
Mallory Field Heats & Light	440	450	459	468	478	487
Mallory Field Property Tax	3,140	3,200	3,264	3,329	3,396	3,464
Cent Park Heat/Lights	540	550	561	572	584	595
Cent Park Insurance	264	270	275	281	287	292
Cent Park Repairs & Maint.	4,080	4,000	4,080	4,162	4,245	4,330
Flemming Park Insurance	-	-	-	-	-	-
Flemming Park Property Tax	1,630	1,660	1,693	1,727	1,762	1,797
Langmaid Park Maintenance	1,020	1,040	1,061	1,082	1,104	1,126
Langmaid Park Property Tax	200	200	204	208	212	216
Elizabeth Park Rep & Maint	-	1,000	1,020	1,040	1,061	1,082
Tennis Courts Repair & Maint	1,530	1,560	1,591	1,623	1,655	1,689
Other Park Costs	2,240	2,280	2,326	2,372	2,420	2,468
Small Tools & Equipment	1,790	1,830	1,867	1,904	1,942	1,981
Equipment Maintenance	4,080	3,000	3,060	3,121	3,184	3,247
Equipment Fuel	1,530	1,560	1,591	1,623	1,655	1,689
Walking Trails Rep& Maint	1,020	1,040	1,061	1,082	1,104	1,126
Labour Cost transfer from RS	-	-	-	-	-	-
Seasonal Wages	17,503	55,000	56,100	57,222	58,366	59,534
Wage Benefits	2,270	9,350	9,537	9,728	9,922	10,121
Total Expenses	48,281	93,930	95,809	97,725	99,679	101,673
Surplus (Deficit)	(48,281)	(93,930)	(95,809)	(97,725)	(99,679)	(101,673)

	2021 Budget	2% Budget 2022	2% 2023	2% 2024	2% 2025	2% 2026
W.C. O'NEILL ARENA						
Revenue						
Arena Board Contributions	2,040	2,080	2,122	2,164	2,207	2,251
LSD Contribution Rec Services	-	109,412	111,600	113,832	116,109	118,431
Public Skating	-	-	-	-	-	-
Minor Hockey	24,680	25,170	25,673	26,187	26,711	27,245
Lacrosse	-	-	-	-	-	-
Speed Skating	16,830	17,170	17,513	17,864	18,221	18,585
Miscellaneous Ice Rental	37,294	38,040	38,801	39,577	40,368	41,176
Curling Club Lease	20,401	29,576	34,003	34,003	34,003	34,003
Theater Rental	670	680	694	707	722	736
Building Rentals	10,200	10,400	10,608	10,820	11,037	11,257
Dormitory Rental	10,000	10,000	10,200	10,404	10,612	10,824
Vending Machines	110	100	100	100	100	100
Total Revenue	122,225	242,628	251,314	255,658	260,089	264,609
Expenses						
Advertising & Promotion	310	320	326	333	340	346
Signage For Boards	610	620	632	645	658	671
Property Insurance	4,037	4,120	4,202	4,286	4,372	4,460
Heat & Lights	115,000	105,000	107,100	109,242	111,427	113,655
Equipment Repair	18,360	21,000	21,420	21,848	22,285	22,731
Generator Expense	2,040	2,080	2,122	2,164	2,207	2,251
Electrical Repairs	2,140	2,180	2,224	2,268	2,313	2,360
Plumbing Repairs	4,000	4,000	4,000	4,000	4,000	4,000
Building Maintenance	24,970	30,000	30,000	25,000	25,500	26,010
Solid Waste Removal	3,060	-	-	-	-	-
Ice Making Supplies	3,060	3,120	3,182	3,246	3,311	3,377
Zamboni Maintenance	3,060	3,120	3,182	3,246	3,311	3,377
Janitorial	4,280	4,370	4,457	4,547	4,637	4,730
Property Taxes	12,240	9,490	9,680	9,873	10,071	10,272
Propane	2,650	2,700	2,754	2,809	2,865	2,923
Telephone/communications	6,430	6,560	6,691	6,825	6,962	7,101
Security & Alarm Systems	5,100	5,200	5,304	5,410	5,518	5,629
Office Supplies	260	270	275	281	287	292
Supplies	1,120	1,140	1,163	1,186	1,210	1,234
Wages	76,967	105,570	134,775	137,470	140,220	143,024
Benefits	13,854	19,000	24,637	25,130	25,632	26,145
Clothing	1,940	1,980	2,020	2,060	2,101	2,143
WHSCC	2,286	3,140	4,008	4,088	4,169	4,253
Water & Sewer	25,000	25,000	26,305	26,831	27,367	27,915
Travel	-	-	-	-	-	-
Transfer Costs To Park & Rec	-	-	-	-	-	-
Total Expenses	332,774	359,980	400,459	402,789	410,764	418,900
Surplus (Deficit)	(210,549)	(117,352)	(149,146)	(147,130)	(150,675)	(154,291)

	2021 Budget	2% Budget 2022	2% 2023	2% 2024	2% 2025	2% 2026
WHARF						
Revenue						
WF Tour/commercial Wharf Revenue	80,000	80,000	80,000	80,000	80,000	80,000
WF- Mooring Income	5,610	5,720	5,834	5,951	6,070	6,192
WF- Aquaculture Wharf Revenue	10,200	10,400	10,608	10,820	11,037	11,257
WF- Commercial Fishery Income	1,350	1,380	1,408	1,436	1,464	1,494
WF- Pleasure Craft Wharf Revenue	15,500	15,500	15,500	15,500	15,500	15,500
WF- Berthage Fees	15,000	15,000	15,000	15,000	15,000	15,000
WF- Other Wharf Revenue	560	570	581	593	605	617
WF- Cruise Ship Revenue	-	-	-	2,000	2,000	2,000
Total Revenue	128,220	128,570	128,931	131,300	131,676	132,060
Expenses						
Wharf Insurance	6,732	7,920	8,078	8,240	8,405	8,573
Wharf Maintenance	18,870	19,250	19,635	20,028	20,428	20,837
Clothing Allowance	2,550	2,600	2,652	2,705	2,759	2,814
Consultant	5,100	2,500	2,550	2,601	2,653	2,706
Supplies	3,570	3,640	3,713	3,787	3,863	3,940
Property Taxes	1,530	1,560	1,591	1,623	1,655	1,689
Wharf Power	2,860	2,920	2,978	3,038	3,099	3,161
Wharf Security	2,040	2,080	2,122	2,164	2,207	2,251
Security for Cruise Ships	-	-	500	500	500	500
Equipment Purchases	2,040	2,080	2,122	2,164	2,207	2,251
Communications	2,500	2,500	2,550	2,601	2,653	2,706
Wharfinger Wages	43,813	47,700	48,654	49,627	50,620	51,632
Wharfinger Benefits	8,107	8,570	8,741	8,916	9,095	9,276
Labour from Public Works	4,000	4,000	4,000	4,000	4,000	4,000
Miscellaneous	-	-	-	-	-	-
Water & Sewer	770	790	806	822	838	855
Total Expenses	104,482	108,110	110,692	112,816	114,982	117,192
Surplus (Deficit)	23,738	20,460	18,239	18,484	16,694	14,868

	2021 Budget	2% Budget 2022	2% 2023	2% 2024	2% 2025	2% 2026
YOUTH CENTRE						
Revenue						
YC- Fundraising/donations	1,530	1,500	1,500	1,500	1,500	1,500
YC- Tecolote Foundation	30,000	30,000	30,000	30,000	30,000	30,000
Total Revenue	31,530	31,500	31,500	31,500	31,500	31,500
Expenses						
Program Costs	2,000	2,000	2,040	2,081	2,122	2,165
Equipment Purchased from Donations	-	-	-	-	-	-
Social Events	510	520	530	541	552	563
Insurance	517	530	541	551	562	574
Heat & Lights	3,770	4,340	4,427	4,515	4,606	4,698
Bldg Maintenance	2,140	2,180	2,224	2,268	2,313	2,360
Equipment Maintenance	820	840	857	874	891	909
Janitorial Expenses	6,630	6,760	6,895	7,033	7,174	7,317
Property Taxes	4,280	4,370	4,457	4,547	4,637	4,730
Telephone/communication	2,350	2,400	2,448	2,497	2,547	2,598
Travel	-	-	-	-	-	-
Office Supplies	200	200	204	208	212	216
Salaries & Wages	61,327	65,140	66,443	67,772	69,127	70,510
Payroll Benefits	10,648	6,510	6,640	6,773	6,908	7,047
WHSCC	1,993	1,930	1,969	2,008	2,048	2,089
Water & Sewer	560	570	581	593	605	617
Total Expenses	97,745	98,290	100,256	102,261	104,306	106,392
Surplus (Deficit)	(66,215)	(66,790)	(68,756)	(70,761)	(72,806)	(74,892)
Total Recreational Services Revenues	281,975	402,698	411,745	418,458	423,265	428,169
Total Recreational Services Expenses	583,282	660,310	707,216	715,590	729,732	744,157
Net Recreational Services	(301,307)	(257,612)	(295,471)	(297,132)	(306,467)	(315,988)
TOTAL GENERAL FUND REVENUE	5,157,864	5,631,287	5,723,377	5,960,694	6,205,255	6,459,406
TOTAL GENERAL FUND EXPENSE	4,358,771	4,841,570	4,822,918	5,220,107	5,254,914	5,637,603
GENERAL CAPITAL TRANSFER	799,093	789,717	900,459	740,587	950,340	821,804
SURPLUS(DEFICIT)	-	-	0	-	0	(0)

Town of Saint Andrews General Capital Budget 2022-2026

PROJECTS	Budget				
	2022	2023	2024	2025	2026
Buildings					
Town Hall	14,500	7,500	7,500	7,500	42,080
Arena	167,800	218,700	149,100	450,000	343,925
Fire Hall	48,000	32,036	63,280	-	-
Court House & Gaol	108,500	13,642	11,365	95,729	-
Library	31,000	-	92,236	-	-
Museum	-	28,000	9,200	-	-
Youth Center	22,000	-	-	-	-
Wellness Center	-	-	-	-	-
Roads & Streets					
Added Parking	-	-	-	-	-
Roads & Streets	362,000	452,000	390,000	530,400	315,000
Street Lighting	-	-	-	-	-
Sidewalks	-	-	-	-	-
Housing Development Project	415,000	402,600	-	-	-
Active Transport Plan	-	-	-	-	-
Equipment					
Arena	-	-	-	-	120,000
Fire Hall	27,500	32,600	9,500	10,000	5,000
Public Works	232,500	39,000	180,000	-	23,000
Wellness Center	-	-	-	-	-
Vehicles					
Public Works	45,000	95,000	-	215,000	65,000
Fire Department	-	1,500,000	-	-	-
Storm Water System	100,000	125,000	125,000	-	250,000
Parks & Recreation					
Wharf	3,120,500	1,516,000	-	-	-
Market Square	390,000	400,000	-	-	-
Parks & Street Ends	-	13,500	10,800	4,000	-
Trails	1,500,000	-	-	-	-
Age friendly Initiatives	10,000	10,000	10,000	10,000	10,000
Sea Walls	-	-	-	35,000	-
Total Projects	6,594,300	4,885,578	1,057,981	1,357,629	1,174,005
FUNDING					
Funds from Tax revenue	789,717	900,459	740,587	950,340	821,804
Government grants	3,759,583	1,111,683	-	-	-
Donations	-	-	317,394	407,289	352,202
Reserve funds	667,500	1,232,136	-	-	-
Long term Debt	1,170,000	1,440,000	-	-	-
Sub-Division Lot Sales	-	-	-	-	-
Developer Fees	207,500	201,300	-	-	-
Total Funding	6,594,300	4,885,578	1,057,981	1,357,629	1,174,005

**Town of Saint Andrews
Utility Department
2022 Budget**

	2021 Budget	Budget 2022	2023	2024	2025	2026
REVENUE						
Utility Billings (4% inflationary)	884,000	995,038	1,014,939	1,035,237	1,055,942	1,077,061
Interest	4,080	4,160	4,243	4,328	4,415	4,503
Connections & Services	3,370	3,440	3,509	3,579	3,651	3,724
Water Cost for Fire Protection	75,000	115,000	115,000	115,000	115,000	115,000
2nd Previous Year Surplus	-	215,954	-	-	-	-
Transfer from Operating Reserve	-	-	-	-	-	-
Total Revenue	966,450	1,333,592	1,137,691	1,158,144	1,179,007	1,200,287
EXPENSES - Inflation 2%						
WATER & SEWER ADMIN						
Bad Debt Expense	-	-	-	-	-	-
Dues & Fees	510	520	530	541	552	563
Administration	25,500	26,010	26,530	27,061	27,602	28,154
Engineers/consultants	10,200	10,400	10,608	10,820	11,037	11,257
Professional Development	5,100	5,200	5,304	5,410	5,518	5,629
Utility Property Taxes	3,370	3,440	3,509	3,579	3,651	3,724
Telephone/communications	13,000	13,000	13,260	13,525	13,796	14,072
Total Admin Costs	57,680	58,570	59,741	60,936	62,155	63,398

	2021 Budget	Budget 2022	2023	2024	2025	2026
WATER TRANSMISSION & DISTRIBUTION						
Vehicle Fuel Expense	3,880	3,960	4,039	4,120	4,202	4,286
Vehicle Insurance	1,738	1,947	1,986	2,026	2,066	2,107
Vehicle Repairs & Maint.	1,220	1,240	1,265	1,290	1,316	1,342
Watermains Sal/ben.	16,015	17,125	17,468	17,817	18,173	18,537
Watermains Repairs & Main	5,100	10,400	10,608	10,820	11,037	11,257
Meters	7,650	7,800	7,956	8,115	8,277	8,443
Street Repairs	25,500	26,010	26,530	27,061	27,602	28,154
Reservoir Repair	2,040	2,080	2,122	2,164	2,207	2,251
Water Testing	15,000	15,000	15,300	15,606	15,918	16,236
Total Watermain Costs	83,243	85,562	87,274	89,019	90,799	92,615
PUMPHOUSES						
Building Decommission	-	-	-	-	-	-
Pumphouse Insurance	7,744	8,690	8,864	9,041	9,222	9,406
Pumphouse Power	5,510	5,620	5,732	5,847	5,964	6,083
Pumphouse Repairs & Main	6,630	8,320	8,486	8,656	8,829	9,006
Total Pumphouse Costs	21,414	22,630	23,083	23,544	24,015	24,495
TREATMENT AND DISPOSAL						
T&D Salaries/benefits	16,016	17,125	17,468	17,817	18,173	18,537
T&D Power	45,390	46,300	47,226	48,171	49,134	50,117
T&D Insurance	2,211	2,486	2,536	2,586	2,638	2,691
T&D Repairs & Man	13,500	14,000	14,280	14,566	14,857	15,154
T&D Cleaning	2,140	2,180	2,224	2,268	2,313	2,360
T&D Generator fuel	1,020	1,040	1,061	1,082	1,104	1,126
T&D Property Taxes	13,260	13,530	13,801	14,077	14,358	14,645
Total T&D Costs	94,047	96,661	98,595	100,566	102,578	104,629

	2021 Budget	Budget 2022	2023	2024	2025	2026
SEWER MAINS						
Sewermains-Salaries	9,610	10,275	10,481	10,690	10,904	11,122
Sewermains Repairs & Main	5,610	11,000	11,220	11,444	11,673	11,907
Sewermain Cleaning	30,000	30,000	30,600	31,212	31,836	32,473
Total Sewer Main Costs	50,320	51,275	52,301	53,347	54,414	55,502
WATER TREATMENT PLANT						
Wtp Power	65,280	66,590	67,922	69,280	70,666	72,079
Wtp Salaries & Benefits	22,423	23,975	24,455	24,944	25,443	25,952
Wtp Dues/fees	-	1,000	1,020	1,040	1,061	1,082
Wtp Property Tax	8,670	8,840	9,017	9,197	9,381	9,569
Wtp Repairs & Main	16,000	17,560	17,911	18,269	18,635	19,008
Wtp Generator fuel	510	520	530	541	552	563
Wtp Insurance	3,652	4,103	4,185	4,269	4,354	4,441
Wtp Chemical Supplies	18,000	18,000	18,360	18,727	19,102	19,484
Total WTP Costs	136,065	140,588	143,400	146,268	149,194	152,177
FINANCIAL SERVICES						
2nd Previous Year Deficit	20,814	20,814	20,814	20,814	-	-
S/t Interest & Bank Charges	4,850	4,950	5,049	5,150	5,253	5,358
Water Debenture Interest	55,115	34,253	63,360	68,116	72,476	74,654
Water Debenture Principal	95,500	78,000	108,500	96,000	106,000	112,000
Debenture Issue Costs - Water	-	-	-	-	-	-
Sewer Debenture Interest	55,115	34,253	63,360	68,116	72,476	74,654
Sewer Debent. Principal	95,880	78,000	108,500	96,000	106,000	112,000
Debenture Issue Costs - Sewer	-	-	-	-	-	-
Allowance for Uncollectible Accounts	-	-	-	-	-	-
Transfer to Capital Reserve	10,200	10,661	10,036	10,418	10,165	10,516
Transfer to Operating Reserve	-	-	-	-	-	-
Transfer to Utility Capital Fund	-	-	-	-	-	-
Total Fiscal Services	337,474	260,930	379,619	364,612	372,370	389,182
Total Operational Expenses	780,243	716,217	844,012	838,293	855,524	881,999
Surplus (Deficit) from Operations	186,207	617,375	293,679	319,851	323,483	318,288
Less: Transfer for Capital Projects	186,207	617,375	293,679	319,851	323,483	318,288
Net Surplus Deficit	-	-	-	-	-	-

Town of Saint Andrews Utility Capital Budget 2022-2026

	Budget				
	2022	2023	2024	2025	2026
PROJECTS					
Miscellaneous Equipment	50,000	-	-	-	-
Watermains	1,658,000	955,488	1,066,468	909,977	635,384
Water Treatment Plant	96,000	38,500	-	-	229,000
Recondition Reservoirs	-	-	-	-	-
Sewer Mains	-	-	-	-	500,000
Wastewater Treatment Plant	20,000	56,000	-	-	-
Lift stations	11,000	-	-	-	-
Vehicles	-	-	-	-	-
New Housing Development	492,750	492,750	-	-	-
Total Projects	2,327,750	1,542,738	1,066,468	909,977	1,364,384
FUNDING					
Transfer from Operating Fund	617,375	293,679	319,851	323,483	318,288
External Funding	-	385,685	266,617	227,494	341,096
Wo- New Long Term Debt	1,214,000	367,000	305,000	225,000	571,000
Developer Fees	246,375	246,375	-	-	-
Canada Community Building Fund	250,000	250,000	175,000	134,000	134,000
Funds from Utility Capital Reserve	-	-	-	-	-
Total Capital Funding	2,327,750	1,542,738	1,066,468	909,977	1,364,384