



# Town of Saint Andrews

## **2024-2028 Budgets**

**General Operations Summary - Page 2**

**General Operations - Page 4**

**Utility Operations - Page 21**

**General Capital - Page 24**

**Utility Capital - Page 26**

*Approved by the Council of the Town of Saint Andrews on November 22, 2023*



**Town Of Saint Andrews  
General Operating Budget  
2024-2028 Summary**

	<b>2023 Budget</b>	<b>Budget 2024</b>	<b>% Change</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>
<b>Revenue</b>							
Tax Revenue	5,760,584	6,261,964	9%	6,048,613	6,290,558	6,479,275	6,673,653
Community Grant	122,217	122,217	0%	73,330	48,887	24,443	-
Fire Protection LSD	29,227	30,988	6%	32,228	33,517	34,522	35,558
Designated Highways	21,731	21,731	0%	22,600	23,504	24,209	24,936
Fees and Licenses	35,500	84,791	139%	88,183	91,710	94,461	97,295
Other Administrative Revenue	74,854	30,034	-60%	50,918	52,954	54,543	56,179
Accommodation Levy	280,000	375,000	34%	250,000	260,000	267,800	275,834
Tourism Committee Revenue	367,795						
Fiscal Services Recoveries	101,520	21,320	-79%	-	-	-	-
Economic Development	32,982	33,971	3%	35,330	36,744	38,213	39,742
Safety Services	4,000	4,000	0%	4,160	4,326	4,456	4,590
Environmental Health	1,090	1,123	3%	1,168	1,214	1,251	1,288
Public Works	-	-		-	-	-	-
Heritage & Culture	174,096	155,984	-10%	147,991	131,710	134,611	137,600
Recreational & Community Services	447,732	514,954	15%	485,728	493,653	472,174	480,951
<b>Total Revenue</b>	<b>7,453,328</b>	<b>7,658,078</b>	<b>3%</b>	<b>7,240,248</b>	<b>7,468,777</b>	<b>7,629,960</b>	<b>7,827,626</b>
<b>Expenses</b>							
General Government	1,458,739	1,606,166	10%	1,631,536	1,699,072	1,741,503	1,796,604
Fiscal Services	321,254	350,259	9%	345,083	583,690	719,888	863,152
Tourism Services	308,611	375,000	22%	250,000	260,000	267,800	275,834
Tourism Committee Exp	367,795						
Economic Development	157,469	156,591	-1%	140,196	61,139	62,987	148,455
Safety Services	1,561,904	1,566,429	0%	1,651,289	1,712,221	1,759,747	1,808,700
Environmental Health	321,567	365,378	14%	379,993	395,193	407,048	419,260
Public Works	906,213	976,873	8%	1,013,799	1,054,763	1,086,715	1,119,626
Heritage & Cultural Services	262,565	285,081	9%	286,707	298,175	307,121	316,334
Recreation and Community Services	869,007	1,017,580	17%	951,666	1,008,277	1,038,271	1,069,164



**Town Of Saint Andrews  
General Operating Budget  
2024-2028 Summary**

	<b>2023 Budget</b>	<b>Budget 2024</b>	<b>% Change</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>
<b>Total Expenses</b>	6,535,124	6,699,357	3%	6,650,269	7,072,530	7,391,081	7,817,127
<b>Operating Surplus Prior to Transfer for Capital</b>	918,204	958,721	4%	589,979	396,247	238,879	10,499
<b>Less: Transfer to Capital Program</b>	918,204	958,721	4%	589,979	396,247	238,879	10,499
<b>Surplus (Deficit)</b>	\$ -	\$ -		\$ -	\$ -	\$ -	\$ -

*Saint Andrews 2024 Mill Rate: 1.1178 per \$100*

*Bayside & Chamcook 2024 Mill Rate: 0.9927 per \$100; (0.5812 Municipal + 0.4115 Provincial)*



**Town Of Saint Andrews  
General Operating Budget  
2024-2028**

**4%                    3%                    3%**

**2025                    2026                    2027                    2028**

**2023                    2024                    %  
Budget                    Budget                    Change**

**GENERAL GOVERNMENT**

**ADMINISTRATIVE SERVICES**

Gen.gov't - Advertising	6,230	7,500	20%	7,800	8,112	8,355	8,606
T.O.- Auto Expense	1,500	1,545	3%	1,607	1,671	1,721	1,773
Gen.gov't. Consultants/survey	25,000	25,000	0%	26,000	30,280	27,583	28,411
Gen.gov't. Energy Study		30,000					
Gen Gov't- HR Consultant	5,000	6,500	30%	6,760	7,030	7,241	7,459
Asset Management	15,750	5,000	-68%	5,200	5,408	5,570	5,737
AS- RSC Development & Building Inspector	165,542	184,187	11%	191,554	199,217	205,193	211,349
TO- Computer Maint/supplies	29,500	5,000	-83%	5,200	5,408	5,570	5,737
TO- Software Licenses		28,975		30,134	31,339	32,280	33,248
Gen Gov't- Web Page Design	5,000	1,500	-70%	1,560	1,622	1,671	1,721
TO- Dues & Fees	9,000	10,000	11%	10,400	10,816	11,140	11,475
Gen.gov't. - Donations, Grants	1,500	1,500	0%	1,560	1,622	1,671	1,721
Gen.gov't- EMO Planning	10,250	6,000	-41%	6,240	6,490	6,684	6,885
TO - Equipment Rental	8,400	12,500	49%	13,000	13,520	13,926	14,343
Gen.gov't. - Flags & Pins	1,260	1,298	3%	1,500	1,500	1,500	1,500
Town Office - Heat & Lights	11,550	11,897	3%	12,372	12,867	13,253	13,651
TO - Property Insurance	2,316	3,070	33%	3,193	3,321	3,420	3,523
Gen.gov't.- Insurance	47,376	74,000	56%	76,960	80,038	82,440	84,913
Town Office - Office Supplies	12,000	15,000	25%	15,600	16,224	16,711	17,212
Gen.gov't. - Legal Expenses	57,750	55,000	-5%	57,200	59,488	61,273	63,111
Town Office - Postage	5,700	5,871	3%	6,106	6,350	6,541	6,737
Town Office- Mail Outs	2,500	3,500	40%	3,640	3,786	3,899	4,016
Town Office - Property Taxes	7,460	7,200	-3%	7,488	7,788	8,021	8,262
Town Office - Travel	2,500	2,500	0%	2,600	2,704	2,785	2,869
Gen.gov't - Travel	5,000	5,150	3%	5,356	5,570	5,737	5,909
Gen. gov't - Vehicle Expense	2,100	2,163	3%	2,250	2,340	2,410	2,482
TO - Repairs & Maint.	3,150	3,245	3%	3,374	3,509	3,615	3,723
Gen Gov't- Washroom Facility Rentals	13,000	14,400	11%	14,976	15,575	16,042	16,524
Town Office - Janitorial	14,500	21,000	45%	21,840	22,714	23,395	24,097
Town Office - Telephone	2,500	8,000	220%	8,320	8,653	8,912	9,180
Town Office- Wages & Benefits	529,628	612,162	16%	636,649	662,115	681,978	702,438



**Town Of Saint Andrews  
General Operating Budget  
2024-2028**

	<b>2023</b>	<b>2024</b>	<b>%</b>		<b>4%</b>	<b>3%</b>	<b>3%</b>
	<b>Budget</b>	<b>Budget</b>	<b>Change</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>
Council- Wages & Benefits	178,089	162,528	-9%	169,029	175,790	181,064	186,496
Professional Development	17,000	17,510	3%	18,210	18,939	19,507	20,092
TO- Water & Sewer	2,840	2,925	3%	3,042	3,164	3,259	3,357
<b>Total Administrative Services</b>	<b>1,266,142</b>	<b>1,403,035</b>	<b>11%</b>	<b>1,421,187</b>	<b>1,481,214</b>	<b>1,517,790</b>	<b>1,566,859</b>
<b>GENERAL GOVERNMENT REVENUE</b>							
Donations- Bocabec Fire 2023	-	-		-	-	-	-
Fire Protection - LSD's	29,227	30,988	6%	32,228	33,517	34,522	35,558
Designated Highways	21,731	21,731	0%	22,600	23,504	24,209	24,936
Building Permits	30,000	60,000	100%	62,400	64,896	66,843	68,848
Rezoning Fees	2,000	2,060	3%	2,142	2,228	2,295	2,364
Dog Licencing	1,500	1,000	-33%	1,040	1,082	1,114	1,147
Fines- Bylaw Enforcement Officer	2,000	400	-80%	416	433	446	459
Recovery- Utility Account	26,010	26,790	3%	27,862	28,976	29,846	30,741
Property And Land Rentals	30,000	30,000	0%	31,200	32,448	33,421	34,424
Taxation - Warrant of Assessment	5,760,584	6,261,964	9%	6,048,613	6,290,558	6,479,275	6,673,653
Community Funding & Equalization Grant	122,217	103,292	-15%	73,330	48,887	24,443	
Incoming Trust Income	15,844	13,500	-15%	14,040	14,602	15,040	15,491
<b>Total General Government Revenues</b>	<b>6,044,113</b>	<b>6,551,725</b>	<b>8%</b>	<b>6,315,872</b>	<b>6,541,130</b>	<b>6,711,454</b>	<b>6,887,621</b>
<b>GENERAL GOVERNMENT EXPENSES</b>							
Cost of Assessment	116,419	128,125	10%	133,250	138,580	142,737	147,020
RSC - Cooperative & Regional Planning	4,984	546	-89%	568	591	608	627
Employee Retirement Benefit	22,000	22,660	3%	22,660	22,660	22,660	22,660
Employee LT Sick Benefit	5,000	5,150	3%	5,356	5,570	5,737	5,909
Age Friendly Initiatives	-	-		-	-	-	-
RSC- Economic Development	29,037	30,512	5%	31,732	33,002	33,992	35,012
RSC- Community Development	5,417	8,983	66%	9,342	9,716	10,007	10,308
RSC- Regional Transportation	1,473	1,181	-20%	1,228	1,277	1,316	1,355
RSC- Public Safety	1,552	1,099	-29%	1,143	1,189	1,224	1,261
SAFD Fundraising	-	-		-	-	-	-
<b>Total Gen Gov't Expenses</b>	<b>185,882</b>	<b>198,256</b>	<b>7%</b>	<b>205,280</b>	<b>212,585</b>	<b>218,282</b>	<b>224,151</b>
<b>Net Surplus/Deficit</b>	<b>5,858,231</b>	<b>6,353,469</b>	<b>8%</b>	<b>6,110,592</b>	<b>6,328,545</b>	<b>6,493,172</b>	<b>6,663,470</b>



**Town Of Saint Andrews  
General Operating Budget  
2024-2028**

4%                      3%                      3%

	2023 Budget	2024 Budget	%	2025	2026	2027	2028
--	----------------	----------------	---	------	------	------	------

**TRUST FUNDS**

Payout Waycott Trust	1,241	1,000	-19%	1,040	1,082	1,114	1,147
Payout Harrington Trust	85	50	-41%	52	54	56	57
Payout Community School	400	275	-31%	286	297	306	316
Payout D'Andrea Trust	357	300	-16%	312	324	334	344
Payout Albert Mcquoid Tr.	2,457	1,800	-27%	1,872	1,947	2,005	2,065
Payout Smith Trust	322	200	-38%	208	216	223	229
Payout- Hosmer Trust	1,853	1,250	-33%	1,300	1,352	1,393	1,434
<b>Total Trust Funds</b>	<b>6,715</b>	<b>4,875</b>	<b>-27%</b>	<b>5,070</b>	<b>5,273</b>	<b>5,431</b>	<b>5,594</b>

<b>Total General Government Revenues</b>	6,044,113	6,551,725	8%	6,315,872	6,541,130	6,711,454	6,887,621
<b>Total General Government Expenses</b>	1,458,739	1,606,166	10%	1,631,536	1,699,072	1,741,503	1,796,604
<b>Net General Government</b>	<b>4,585,374</b>	<b>4,945,560</b>	<b>8%</b>	<b>4,684,335</b>	<b>4,842,058</b>	<b>4,969,950</b>	<b>5,091,017</b>

**FISCAL SERVICES**

**Revenues**

FS- Interest Income	-	15,000			-	-	-
FS - Surplus 2nd Previous Year	101,520	6,320	-94%				
<b>Total Revenue</b>	<b>101,520</b>	<b>21,320</b>	<b>-79%</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Expenses**

FS - Short Term Interest & Bank Charges	12,560	21,500	71%	22,360	23,254	23,952	24,671
FS - L/t Interest	58,644	65,468	12%	59,099	65,468	152,699	316,067
FS - L/t Principal Repayment	242,000	255,000	5%	255,000	311,000	404,000	382,000
FS - Debenture Issue Costs	8,050	8,292	3%	8,623	8,968	9,237	9,514
<b>TFR to General Operating Reserve</b>		-		-	-	-	-
<b>Transfer to General Capital Reserve</b>		-		-	<b>30,000</b>	<b>30,000</b>	<b>30,900</b>
Transfer to General Capital Fund		-			145,000	100,000	100,000
<b>Total Expenses</b>	<b>321,254</b>	<b>350,259</b>	<b>9%</b>	<b>345,083</b>	<b>583,690</b>	<b>719,888</b>	<b>863,152</b>
<b>Surplus (Deficit)</b>	<b>(219,734)</b>	<b>(328,939)</b>	<b>50%</b>	<b>(345,083)</b>	<b>(583,690)</b>	<b>(719,888)</b>	<b>(863,152)</b>



**Town Of Saint Andrews  
General Operating Budget  
2024-2028**

4%                      3%                      3%

**2023                      2024                      %                      2025                      2026                      2027                      2028**  
**Budget                      Budget                      Change**

**ECONOMIC DEVELOPMENT**

**ECONOMIC DEVELOPMENT**

**Revenue**

ED - Funds from Tourism Development	32,982	33,971	3%	35,330	36,744	38,213	39,742
<b>Total Revenue</b>	<b>32,982</b>	<b>33,971</b>	<b>3%</b>	<b>35,330</b>	<b>36,744</b>	<b>38,213</b>	<b>39,742</b>

**Expenses**

ED - Assistance Grants	17,500	15,000	-14%	15,600	16,224	16,873	17,548
ED - Environmental Committee Grant	7,500	5,000	-33%	5,200	5,408	5,624	5,849
ED - Canada Day Celebrations	20,000	-		-	-	-	-
ED - Chamber Of Commerce	-	-		-	-	-	-
ED- Cruise Ship Initiative	3,000	2,000	-33%	2,080	2,163	2,250	2,340
ED - Civic Promotions	3,000	5,000	67%	5,001	5,002	5,003	5,004
ED- Sunbury Shores		5,000					
ED- Katy's Cove inc		15,000					
ED- Charlotte County Archives		4,000					
ED - Economic Deveopment Initiative	75,729	78,001	3%	81,121	0	-	83,555
ED - Festivals and Events	2,500	-		2,500	2,500	2,500	2,500
ED - Property Taxes, Town Lots	14,560	13,500	-7%	14,040	14,602	15,040	15,491
ED - Website Development	3,680	3,790	3%	3,942	4,100	4,223	4,349
ED - Travel	10,000	10,300	3%	10,712	11,140	11,475	11,819
<b>Total Expenses</b>	<b>157,469</b>	<b>156,591</b>	<b>-1%</b>	<b>140,196</b>	<b>61,139</b>	<b>62,987</b>	<b>148,455</b>

<b>Surplus (Deficit)</b>	<b>(124,487)</b>	<b>(122,620)</b>	<b>-1%</b>	<b>(104,866)</b>	<b>(24,396)</b>	<b>(24,774)</b>	<b>(108,713)</b>
--------------------------	------------------	------------------	------------	------------------	-----------------	-----------------	------------------

**TOURISM SERVICES**

**TOURISM SERVICES**

**Revenue**

Accommodation Levy	280,000	375,000	34%	250,000	260,000	267,800	275,834
Tfr Revenue to Future Yrs	-	-		-	-	-	-
<b>Total Revenue</b>	<b>280,000</b>	<b>375,000</b>	<b>34%</b>	<b>250,000</b>	<b>260,000</b>	<b>267,800</b>	<b>275,834</b>

**Expenses**

TS- Tourism Promotion	184,800	231,093	25%	157,500	163,800	168,714	173,775
TS- Tourism Development	95,200	115,547	21%	80,000	83,200	85,696	88,267



**Town Of Saint Andrews  
General Operating Budget  
2024-2028**

	<b>2023 Budget</b>	<b>2024 Budget</b>	<b>% Change</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>
TS - Tourism Promotion Fee RSC	28,611	28,360	-1%	12,500	13,000	13,390	13,792
Town Portion 2020 TAL	-	-		-	-	-	-
<b>Total Expenses</b>	<b>308,611</b>	<b>375,000</b>	<b>22%</b>	<b>250,000</b>	<b>260,000</b>	<b>267,800</b>	<b>275,834</b>
<b>Surplus (Deficit)</b>	<b>(28,611)</b>	<b>-</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Tourism Revenue</b>	<b>280,000</b>	<b>408,971</b>	<b>46%</b>	<b>250,000</b>	<b>260,000</b>	<b>267,800</b>	<b>275,834</b>
<b>Total Tourism Expenses</b>	<b>308,611</b>	<b>375,000</b>	<b>22%</b>	<b>250,000</b>	<b>260,000</b>	<b>267,800</b>	<b>275,834</b>
<b>Surplus (Deficit)</b>	<b>(28,611)</b>	<b>33,971</b>	<b>-219%</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**MEDICAL CENTRE**

<b>MEDICAL CENTRE</b>							
<b>Revenue</b>							
Rental Revenue	4,000	4,000	0%	4,160	4,326	4,456	4,590
<b>Total Revenue</b>	<b>4,000</b>	<b>4,000</b>	<b>0%</b>	<b>4,160</b>	<b>4,326</b>	<b>4,456</b>	<b>4,590</b>
<b>Expenses</b>							
MC- Communications	11,000	11,330	3%	11,783	12,255	12,622	13,001
MC- Equipment Rental	990	1,020	3%	1,060	1,103	1,136	1,170
MC- Insurance	3,200	4,500	41%	4,680	4,867	5,013	5,164
MC- Janitorial	10,710	7,500	-30%	7,800	8,112	8,355	8,606
MC- Medical Supplies	5,460	5,624	3%	5,849	6,083	6,265	6,453
MC- Office Supplies	4,370	4,370	0%	4,545	4,727	4,868	5,014
MC- Repairs & Maint	2,180	5,000	129%	5,200	5,408	5,570	5,737
MC- Property Taxes	10,500	10,815	3%	11,248	11,698	12,048	12,410
MC- Physician Recruitment	10,000	10,000	0%	10,400	10,816	11,140	11,475
MC- Physician Incentive	20,000	20,000	0%	20,800	21,632	22,281	22,949
MC- Water & Sewer	830	855	3%	889	925	952	981
<b>Total Expenses</b>	<b>79,240</b>	<b>81,013</b>	<b>2%</b>	<b>84,254</b>	<b>87,624</b>	<b>90,253</b>	<b>92,960</b>
<b>Surplus (Deficit)</b>	<b>(75,240)</b>	<b>(77,013)</b>	<b>2%</b>	<b>(80,094)</b>	<b>(83,298)</b>	<b>(85,797)</b>	<b>(88,371)</b>





**Town Of Saint Andrews  
General Operating Budget  
2024-2028**

	<b>2023 Budget</b>	<b>2024 Budget</b>	<b>% Change</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>
					<b>4%</b>	<b>3%</b>	<b>3%</b>
<b><u>PROTECTIVE SERVICES</u></b>							
<b><u>POLICING SERVICES (RCMP)</u></b>							
RCMP - Federal Contract	500,000	821,260	64%	915,093	951,697	980,248	1,009,655
RCMP - Provincial Policing	518,974	145,000	-72%		-	-	-
RCMP - Property Insurance	3,660	4,200	15%	4,368	4,543	4,679	4,819
RCMP - Janitorial	6,500	6,695	3%	6,963	7,241	7,459	7,682
RCMP - Heat & Lights	5,360	4,900	-9%	5,096	5,300	5,459	5,623
RCMP - Water & Sewer	700	721	3%	750	780	803	827
RCMP - R & M / Office Equip.	1,430	2,500	75%	2,600	2,704	2,785	2,869
RCMP - Secretary Wages	30,000	30,900	3%	32,136	33,421	34,424	35,457
Bylaw Officer Wages & benefits		28,432		29,569	30,752	31,674	32,625
RCMP - Property Taxes	5,570	5,100	-8%	5,304	5,516	5,682	5,852
<b>Total Expenses</b>	<b>1,072,194</b>	<b>1,049,708</b>	<b>-2%</b>	<b>1,001,879</b>	<b>1,041,954</b>	<b>1,073,213</b>	<b>1,105,409</b>

**SAFETY SERVICES**

**FIRE PROTECTION**

**Expenses**

Fire - Fleet Fuel	5,460	6,300	15%	6,552	6,814	7,019	7,229
Fire - Fleet Repairs	9,000	9,500	6%	3,640	3,786	3,899	4,016
Fire - Fleet Insurance	8,700	11,500	32%	11,960	12,438	12,812	13,196
Fire - Heat & Lights	8,000	6,000	-25%	6,240	6,490	6,684	6,885
Fire- Hydrant Clearing	2,520	3,000	19%	3,120	3,245	3,342	3,442
Fire - Volun Firefighter Insur	5,640	3,000	-47%	3,120	3,245	3,342	3,442
Fire - Property Insurance	3,030	5,000	65%	5,200	5,408	5,570	5,737
Fire - Property Taxes	9,070	8,000	-12%	8,320	8,653	8,912	9,180
Fire - Repairs & Maintenance	7,500	7,500	0%	7,800	8,112	8,355	8,606
Fire- Equipment Maintenance	10,000	10,000	0%	10,400	10,816	11,140	11,475
Fire - Janitorial	1,300	1,339	3%	1,393	1,448	1,492	1,536
Fire - Protective Clothing	13,000	18,200	40%	13,000	13,520	13,926	14,343
Fire - Prevention Programs	1,980	1,980	0%	2,059	2,142	2,206	2,272
Fire - Communication/phone	53,000	54,590	3%	56,774	59,045	60,816	62,640
Fire - Postage & Office Supplies	600	618	3%	643	668	688	709
Fire - Firefighting Supplies	16,000	16,480	3%	17,139	17,825	18,360	18,910
Fire- Water & Sewer	650	670	3%	696	724	746	768



**Town Of Saint Andrews  
General Operating Budget  
2024-2028**

	<b>2023</b>	<b>2024</b>	<b>%</b>		<b>4%</b>	<b>3%</b>	<b>3%</b>
	<b>Budget</b>	<b>Budget</b>	<b>Change</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>
Fire - Salaries & Wages	73,560	100,490	37%	104,510	108,690	111,951	115,309
Fire - Benefits	11,030	15,074	37%	15,676	16,304	16,793	17,296
Fire - WHSCC	1,860	2,542	37%	115,000	115,000	115,000	115,000
Fire - Water Cost for Fire Protection	115,000	115,000	0%	119,600	124,384	128,116	131,959
Fire - Prof.Devlp./Dues & Fees	10,160	10,465	3%	10,883	11,319	11,658	12,008
Fire- Chief's Conference	1,090	1,123	3%	13,000	13,000	13,000	13,000
Fire - Stipends	13,000	13,000	0%	13,520	14,061	14,483	14,917
Fire- Worksafe NB FF	13,920	14,338	3%	14,911	15,508	15,973	16,452
<b>Total Expenses</b>	<b>410,470</b>	<b>435,708</b>	<b>6%</b>	<b>565,156</b>	<b>582,642</b>	<b>596,282</b>	<b>610,330</b>
<b>Surplus (Deficit)</b>	<b>(410,470)</b>	<b>(435,708)</b>	<b>6%</b>	<b>(565,156)</b>	<b>(582,642)</b>	<b>(596,282)</b>	<b>(610,330)</b>
<b>Total Safety Services Revenue</b>	<b>4,000</b>	<b>4,000</b>	<b>0%</b>	<b>4,160</b>	<b>4,326</b>	<b>4,456</b>	<b>4,590</b>
<b>Total Safety Services Expenses</b>	<b>1,561,904</b>	<b>1,566,429</b>	<b>0%</b>	<b>1,651,289</b>	<b>1,712,221</b>	<b>1,759,747</b>	<b>1,808,700</b>
<b>Net Safety Services</b>	<b>(1,557,904)</b>	<b>(1,562,429)</b>	<b>0%</b>	<b>(1,647,129)</b>	<b>(1,707,894)</b>	<b>(1,755,291)</b>	<b>(1,804,110)</b>

**ENVIRONMENTAL DEVELOPMENT**

<b><u>SOLID WASTE REMOVAL</u></b>							
<b>Revenue</b>							
User Fees Recycling Program	1,090	1,123	3%	1,168	1,214	1,251	1,288
<b>Total Revenue</b>	<b>1,090</b>	<b>1,123</b>	<b>3%</b>	<b>1,168</b>	<b>1,214</b>	<b>1,251</b>	<b>1,288</b>
<b>Expenses</b>							
Env Dev- Solid Waste Collection SA	99,600	114,540	15%	119,122	123,886	127,603	131,431
Env Dev- Solid Waste Collection B&C	117,527	146,909	25%	152,785	158,897	163,663	168,573
Env Dev- Solid Waste Tipping Fees	93,840	93,000	-1%	96,720	100,589	103,606	106,715
Env Dev- Leaf Composting Supplies	4,300	4,429	3%	4,606	4,790	4,934	5,082
Env Dev- Leaf Composting Collection Costs	6,300	6,500	3%	6,760	7,030	7,241	7,459
<b>Total Expenses</b>	<b>321,567</b>	<b>365,378</b>	<b>14%</b>	<b>379,993</b>	<b>395,193</b>	<b>407,048</b>	<b>419,260</b>
<b>Surplus (Deficit)</b>	<b>(320,477)</b>	<b>(364,255)</b>	<b>14%</b>	<b>(378,825)</b>	<b>(393,978)</b>	<b>(405,798)</b>	<b>(417,972)</b>

**PUBLIC WORKS**

<b>Expenses</b>							
PW - Fleet Repairs	50,000	51,500	3%	53,560	55,702	57,373	59,095



**Town Of Saint Andrews  
General Operating Budget  
2024-2028**

	<b>2023</b>	<b>2024</b>	<b>%</b>		<b>4%</b>	<b>3%</b>	<b>3%</b>
	<b>Budget</b>	<b>Budget</b>	<b>Change</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>
PW - Fleet Insurance	13,000	18,953	46%	19,711	20,500	21,115	21,748
PW - Fleet Fuel	55,000	65,000	18%	67,600	70,304	72,413	74,586
PW- Dues & Fees	210	300	43%	312	324	334	344
PW - Heat & Lights	14,460	14,894	3%	15,490	16,109	16,592	17,090
PW - Street Lighting Electric.	45,890	47,267	3%	49,157	51,124	52,657	54,237
PW - Street Lights Maintenance	1,070	2,000	87%	2,080	2,163	2,228	2,295
PW - Building Insurance	1,510	1,900	26%	1,976	2,055	2,117	2,180
PW- Frye Road Dumpsite Insurance & Taxes	2,070	2,832	37%	2,945	3,063	3,155	3,250
PW - Property Taxes	13,660	13,660	0%	14,206	14,775	15,218	15,674
PW- Small Tools & Equipment	6,000	6,180	3%	6,427	6,684	6,885	7,091
PW- Equipment Rental	4,000	4,120	3%	4,285	4,456	4,590	4,728
PW - Materials & Supplies	6,770	6,973	3%	7,252	7,542	7,768	8,001
PW- Hydrants	2,000	2,060	3%	2,142	2,228	2,295	2,364
PW - Protective Clothing	6,550	6,747	3%	7,016	7,297	7,516	7,741
PW - Telephone	6,940	7,148	3%	7,434	7,731	7,963	8,202
PW - Culverts & Ditches	15,000	15,450	3%	16,068	16,711	17,212	17,728
PW - Asphalt	30,000	35,000	17%	36,400	37,856	38,992	40,161
PW - Gravel	28,000	28,840	3%	29,994	31,193	32,129	33,093
PW - Salt	75,000	77,250	3%	80,340	83,554	86,060	88,642
PW- Sidewalk Repairs	21,850	22,506	3%	23,406	24,342	25,072	25,824
PW- Street Repairs	2,180	2,245	3%	2,335	2,429	2,501	2,577
PW - Street Signs	5,890	6,067	3%	6,309	6,562	6,759	6,961
PW - Lane & Street Marking	20,000	20,600	3%	21,424	22,281	22,949	23,638
PW- Bldg & Grounds	17,500	18,025	3%	18,746	19,496	20,081	20,683
PW- Christmas Decorations	4,000	7,000	75%	7,280	7,571	7,798	8,032
PW - Tree Care	10,920	12,558	15%	10,500	10,920	11,248	11,585
PW- Wood & Chip Removal	4,000	5,000	25%	5,200	5,408	5,570	5,737
PW - Salaries & Wages	404,013	431,969	7%	449,248	467,218	481,234	495,671
PW - Benefits	64,640	69,115	7%	71,880	74,755	76,997	79,307
PW - WorkSafe	10,220	10,929	7%	11,366	11,821	12,175	12,540
PW- Water & Sewer	650	670	3%	696	724	746	768
PW- Transfer To Utility	(26,780)	(27,583)	3%	(28,687)	(29,834)	(30,729)	(31,651)
PW- Transfer Labour to other Dep't	(10,000)	(10,300)	3%	(10,300)	(10,300)	(10,300)	(10,300)
<b>Total Expenses</b>	<b>906,213</b>	<b>976,873</b>	<b>8%</b>	<b>1,013,799</b>	<b>1,054,763</b>	<b>1,086,715</b>	<b>1,119,626</b>



**Town Of Saint Andrews  
General Operating Budget  
2024-2028**

	2023 Budget	2024 Budget	%	2025	2026	2027	2028
					4%	3%	3%
<b>Surplus (Deficit)</b>	<b>(906,213)</b>	<b>(976,873)</b>	<b>8%</b>	<b>(1,013,799)</b>	<b>(1,054,763)</b>	<b>(1,086,715)</b>	<b>(1,119,626)</b>

**HERITAGE & CULTURAL SERVICES**

**SAINT ANDREWS BLOCK HOUSE**

**Revenue**

Parks Canada Management Fee	22,732	23,414	3%	24,351	25,325	26,084	26,867
-----------------------------	--------	--------	----	--------	--------	--------	--------

**Expenses**

SABH- Heat & Lights	275	283	3%	295	306	316	325
SABH- Repairs & Maint.	1,090	1,123	3%	1,168	1,214	1,251	1,288
SABH- Wages	18,368	18,919	3%	19,676	20,463	21,077	21,709
SABH- Wage Benefits	2,999	3,089	3%	3,213	3,341	3,441	3,544

<b>Total Expenses</b>	<b>22,732</b>	<b>23,414</b>	<b>3%</b>	<b>24,351</b>	<b>25,325</b>	<b>26,084</b>	<b>26,867</b>
-----------------------	---------------	---------------	-----------	---------------	---------------	---------------	---------------

<b>Surplus (Deficit)</b>	<b>-</b>	<b>-</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
--------------------------	----------	----------	--	----------	----------	----------	----------

**SAINT ANDREWS COURT HOUSE**

**Revenue**

Court House- Grant from Province	37,140	33,670	-9%	20,000	-	-	-
----------------------------------	--------	--------	-----	--------	---	---	---

**Expenses**

Court House- Heat & Lights	6,500	6,695	3%	6,963	7,241	7,459	7,682
GAOL- Power	4,000	4,120	3%	4,285	4,456	4,590	4,728
Court House- Consultants	-						
Court House- Insurance	2,400	2,700	13%	2,808	2,920	3,008	3,098
Court House- Property taxes	19,150	14,500	-24%	15,080	15,683	16,154	16,638
Court House- Repairs & Maint	3,000	3,090	3%	2,000	2,080	2,142	2,207
Court House- Communications	1,400	1,442	3%	1,500	1,560	1,606	1,655
Court House- Water & Sewer	1,090	1,123	3%	1,168	1,214	1,251	1,288

<b>Total Expenses</b>	<b>37,540</b>	<b>33,670</b>	<b>-10%</b>	<b>33,803</b>	<b>35,155</b>	<b>36,210</b>	<b>37,296</b>
-----------------------	---------------	---------------	-------------	---------------	---------------	---------------	---------------

<b>Surplus (Deficit)</b>	<b>(400)</b>	<b>0</b>	<b>-100%</b>	<b>(13,803)</b>	<b>(35,155)</b>	<b>(36,210)</b>	<b>(37,296)</b>
--------------------------	--------------	----------	--------------	-----------------	-----------------	-----------------	-----------------



**Town Of Saint Andrews  
General Operating Budget  
2024-2028**

	<b>2023 Budget</b>	<b>2024 Budget</b>	<b>% Change</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>
<b>ROSS MEMORIAL LIBRARY</b>							
<b>Revenue</b>							
Miscellaneous (Donations)	-	-		-	-	-	-
Library- Ross Trust Funds	24,084	22,500	-7%	23,400	24,336	25,066	25,818
<b>Total Revenue</b>	<b>24,084</b>	<b>22,500</b>	<b>-7%</b>	<b>23,400</b>	<b>24,336</b>	<b>25,066</b>	<b>25,818</b>
<b>Expenses</b>							
Library - Books And Periodicals	6,365	8,000	26%	8,320	8,653	8,912	9,180
Library - Computer Equipment	3,182	5,500	73%	5,720	5,949	6,127	6,311
Library - Programs	1,061	4,000	277%	4,160	4,326	4,456	4,590
Library - Heat & Lights	10,000	9,500	-5%	9,880	10,275	10,583	10,901
Library - Building Insurance	4,520	4,656	3%	4,842	5,035	5,187	5,342
Library - Repairs & Maintenance	6,010	4,100	-32%	4,264	4,435	4,568	4,705
Library - Janitorial	12,010	13,000	8%	13,520	14,061	14,483	14,917
Library - Office Supplies	2,270	2,338	3%	2,432	2,529	2,605	2,683
Library - Office Equipment	2,250	2,318	3%	2,410	2,507	2,582	2,659
Library - Wages	34,084	5,000	-85%	5,200	5,408	5,570	5,737
Library - Benefits	2,387	750	-69%	780	811	836	861
Library - WHSCC	1,010	115	-89%	120	124	128	132
Library - Conference	1,500	1,545	3%	1,607	1,671	1,721	1,773
Library - Water & Sewer	900	927	3%	964	1,003	1,033	1,064
	-	-		-	-	-	-
<b>Total Expenses</b>	<b>91,389</b>	<b>65,703</b>	<b>-28%</b>	<b>68,332</b>	<b>71,065</b>	<b>73,197</b>	<b>75,393</b>
<b>Surplus (Deficit)</b>	<b>(67,305)</b>	<b>(43,203)</b>	<b>-36%</b>	<b>(44,932)</b>	<b>(46,729)</b>	<b>(48,131)</b>	<b>(49,575)</b>
<b>ROSS MEMORIAL MUSEUM</b>							
<b>Revenue</b>							
Museum - Ross Trust Funds	38,230	36,500	-5%	37,960	39,478	40,663	41,883
Museum - Provincial Operation Grant	5,460	5,000	-8%	5,200	5,408	5,570	5,737
Museum - Donations/Other Revenue	10,920	1,500	-86%	1,560	1,622	1,671	1,721
Museum- Donations from Christmas Open Hol	530	500	-6%	520	541	557	574
<b>Total Revenue</b>	<b>55,140</b>	<b>43,500</b>	<b>-21%</b>	<b>45,240</b>	<b>47,050</b>	<b>48,461</b>	<b>49,915</b>



**Town Of Saint Andrews  
General Operating Budget  
2024-2028**

	<b>2023 Budget</b>	<b>2024 Budget</b>	<b>% Change</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>
					<b>4%</b>	<b>3%</b>	<b>3%</b>
<b>Expenses</b>							
Museum - Programs	1,090	10,000	817%	1,200	1,248	1,285	1,324
Museum - Christmas Program	1,090	1,300	19%	1,352	1,406	1,448	1,492
Museum - Dues & Fees	360	371	3%	386	401	413	425
Museum - Property Insurance	2,720	3,800	40%	3,952	4,110	4,233	4,360
Museum - Heat & Lights	8,940	9,208	3%	9,577	9,960	10,258	10,566
Museum - Property Taxes	5,360	5,521	3%	5,742	5,971	6,150	6,335
Museum - Repairs & Maintenance	7,500	7,725	3%	8,034	8,355	8,606	8,864
Museum - Publicity	1,090	1,123	3%				
Museum - Telephone	2,470	2,544	3%	2,646	2,752	2,834	2,919
Museum - Security System	650	670	3%	2,500	2,600	2,678	2,758
Museum - Office Supplies	550	567	3%	589	613	631	650
Museum - Postage	390	402	3%	418	434	448	461
Museum - Office Equipment	550	567	3%	589	613	631	650
Museum - Wages & Benefits	31,679	70,069	121%	72,872	75,787	78,061	80,402
Museum - Professional Development	700	721	3%	750	780	803	827
Museum - Travel	550	567	3%	589	613	631	650
Museum - Miscellaneous	340	350	3%	364	379	390	402
Museum - Water & Sewer	650	670	3%	696	724	746	768
<b>Total Expenses</b>	<b>66,679</b>	<b>116,172</b>	<b>74%</b>	<b>112,255</b>	<b>116,746</b>	<b>120,248</b>	<b>123,855</b>
		-					
<b>Surplus (Deficit)</b>	<b>(11,539)</b>	<b>(72,672)</b>	<b>530%</b>	<b>(67,015)</b>	<b>(69,696)</b>	<b>(71,787)</b>	<b>(73,940)</b>
<b>SHERIFF ANDREWS HOUSE</b>		-					
<b>Revenue</b>		-					
Sheriff Andrews- Donations	5,000	2,000	-60%	5,000	5,000	5,000	5,000
Sheriff Andrews- Provincial Grant	30,000	30,900	3%	30,000	30,000	30,000	30,000
<b>Total Revenue</b>	<b>35,000</b>	<b>32,900</b>	<b>-6%</b>	<b>35,000</b>	<b>35,000</b>	<b>35,000</b>	<b>35,000</b>
<b>Expenses</b>							
Sheriff Andrews- Programs	1,300	1,339	3%	1,393	1,448	1,492	1,536
Sheriff Andrews- Alarm Costs	450	1,500	233%	1,560	1,622	1,671	1,721
Sheriff Andrews- Communications	2,080	2,500	20%	2,600	2,704	2,785	2,869
Sheriff Andrews- Heat & Lights	5,460	4,800	-12%	4,992	5,192	5,347	5,508



**Town Of Saint Andrews  
General Operating Budget  
2024-2028**

	2023 Budget	2024 Budget	%	2025	2026	2027	2028
Sheriff Andrews- Janitorial	-	-		-	-	-	-
Sheriff Andrews- Repairs	1,850	1,906	3%	1,982	2,061	2,123	2,187
Sheriff Andrews- Wages	29,435	30,318	3%	31,531	32,792	33,776	34,789
Sheriff Andrews- Employee benefits	2,310	2,379	3%	2,474	2,573	2,651	2,730
Sheriff Andrews- WHSCC	690	711	3%	739	769	792	816
Sheriff Andrews- Water & Sewer	650	670	3%	696	724	746	768
<b>Total Expenses</b>	<b>44,225</b>	<b>46,122</b>	<b>4%</b>	<b>47,967</b>	<b>49,886</b>	<b>51,382</b>	<b>52,924</b>
<b>Surplus (Deficit)</b>	<b>(9,225)</b>	<b>(13,222)</b>	<b>43%</b>	<b>(12,967)</b>	<b>(14,886)</b>	<b>(16,382)</b>	<b>(17,924)</b>
<b>Total Heritage &amp; Culture Revenues</b>	<b>174,096</b>	<b>155,984</b>	<b>-10%</b>	<b>147,991</b>	<b>131,710</b>	<b>134,611</b>	<b>137,600</b>
<b>Total Heritage &amp; Culture Expenses</b>	<b>262,565</b>	<b>285,081</b>	<b>9%</b>	<b>286,707</b>	<b>298,175</b>	<b>307,121</b>	<b>316,334</b>
<b>Net Heritage &amp; Culture</b>	<b>(88,469)</b>	<b>(129,097)</b>	<b>46%</b>	<b>(138,717)</b>	<b>(166,465)</b>	<b>(172,509)</b>	<b>(178,735)</b>
<b>PARKS &amp; RECREATION</b>							
<b>Revenue</b>							
PR- Field Rental Fees	1,000	1,030	3%	1,071	1,114	1,147	1,182
<b>Expenses</b>							
PR- Mallory Field Rep & Maint	6,000	7,500	25%	7,800	8,112	8,355	8,606
PR- Mallory Field Insurance	990	1,300	31%	1,352	1,406	1,448	1,492
PR- Mallory Field Heat & Lights	470	484	3%	503	524	539	555
PR- Mallory Field Property Tax	3,360	3,000	-11%	3,120	3,245	3,342	3,442
PR - Cent Park Heat/Lights	580	650	12%	676	703	724	746
PR - Cent Park Insurance	280	400	43%	416	433	446	459
PR - Cent Park Reps & Maint.	4,000	4,120	3%	4,285	4,456	4,590	4,728
PR - Flemming Park- Prop tax	1,740	1,000	-43%	1,040	1,082	1,114	1,147
PR- Langmaid Park Maint	4,900	5,047	3%	5,249	5,459	5,623	5,791
PR - Langmaid Park Property Tax	210	216	3%	225	234	241	248
PR - Elizabeth Park Rep & Maint	1,000	1,030	3%	1,071	1,114	1,147	1,182
PR - Tennis Courts Repair & Maint	1,640	1,689	3%	1,757	1,827	1,882	1,938
PR - Other Park Costs	2,390	2,462	3%	2,560	2,663	2,742	2,825
PR- Exercise Park		2,500	0%	2,600			
PR - Small Tools & Equipment	2,500	2,575	3%	2,678	2,785	2,869	2,955



**Town Of Saint Andrews  
General Operating Budget  
2024-2028**

	<b>2023</b>	<b>2024</b>	<b>%</b>		<b>4%</b>	<b>3%</b>	<b>3%</b>
	<b>Budget</b>	<b>Budget</b>	<b>Change</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>
PR - Equipment Maintenance	3,000	5,000	67%	5,200	5,408	5,570	5,737
PR - Equipment Fuel	2,000	3,000	50%	3,120	3,245	3,342	3,442
PR - Walking Trails- Repair & Maint	1,300	1,339	3%	1,393	1,448	1,492	1,536
PR- Sewall Repairs	1,300						
PR - Seasonal Wages	76,680	89,272	16%	92,843	96,557	99,453	102,437
PR - Wage Benefits	12,480	14,524	16%	15,105	15,709	16,180	16,665
		-		-	-	-	-
<b>Total Expenses</b>	<b>126,820</b>	<b>147,108</b>	<b>16%</b>	<b>152,992</b>	<b>156,408</b>	<b>161,100</b>	<b>165,933</b>
		-		-	-	-	-
<b>Surplus (Deficit)</b>	<b>(125,820)</b>	<b>(146,078)</b>	<b>16%</b>	<b>(151,921)</b>	<b>(155,294)</b>	<b>(159,953)</b>	<b>(164,752)</b>

**W.C. O'NEILL ARENA**

**Revenue**

RS - Arena Board Contributions	2,180	2,245	3%	2,335	2,429	2,501	2,577
RS - Public Skating	-	-		-	-	-	-
RS - Minor Hockey	26,430	27,223	3%	28,312	29,444	30,328	31,237
RS - Speed Skating	18,030	18,571	3%	19,314	20,086	20,689	21,310
RS - Miscellaneous Ice Rental	42,088	10,000	-76%	10,400	10,816	11,140	11,475
RS - Curling Club Lease	29,576	30,463	3%	31,682	32,949	33,938	34,956
RS- Theatre Rental	710	731	3%	34,003	34,003	34,003	34,003
RS - Building Rentals	10,920	11,248	3%	11,698	12,165	12,530	12,906
RS - Dormitory Rental	10,000	25,000	150%	26,000	27,040	27,851	28,687
RS - Commercial Rent	100	103	3%	107	111	115	118
RS - Vending Machines	100	103	3%	100	100	100	100
RS- RSC Contribution to Rec Services	100,118	123,619	23%	128,564	133,706	137,717	141,849
<b>Total Revenue</b>	<b>240,252</b>	<b>249,306</b>	<b>4%</b>	<b>292,514</b>	<b>302,850</b>	<b>310,913</b>	<b>319,217</b>

**Expenses**

RS - Advertising & Promotion	340	350	3%	364	379	390	402
RS - Signage For Boards	650	670	3%	696	724	746	768
RS - Property Insurance	4,330	10,000	131%	10,400	10,816	11,140	11,475
RS - Heat & Lights	105,000	115,000	10%	119,600	124,384	128,116	131,959
RS - Equipment Repair	21,000	21,630	3%	22,495	23,395	24,097	24,820
RS- Cooling Tower Testing	21,001	10,000	-52%	10,400	10,816	11,140	11,475





**Town Of Saint Andrews  
General Operating Budget  
2024-2028**

	<b>2023</b>	<b>2024</b>	<b>%</b>		<b>4%</b>	<b>3%</b>	<b>3%</b>
	<b>Budget</b>	<b>Budget</b>	<b>Change</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>
RS - Generator Expenses	2,180	2,245	3%	2,335	2,429	2,501	2,577
RS - Electrical Repairs	2,290	3,000	31%	3,120	3,245	3,342	3,442
RS - Plumbing Repairs	4,000	3,000	-25%	3,120	4,000	4,000	4,000
RS - Ice Making Supplies	8,000	4,000	-50%	4,160	25,000	25,750	26,523
RS - Zamboni Maintenance	4,500	4,635	3%	4,820	5,013	5,164	5,319
RS - Janitorial	4,590	4,728	3%	4,917	5,113	5,267	5,425
RS - Recreation Fee paid to RSC	94,767	108,117	14%	112,442	116,939	120,448	124,061
RS - Property Taxes	9,770	10,063	3%	10,466	10,884	11,211	11,547
RS - Propane	2,840	2,925	3%	3,042	3,164	3,259	3,357
RS - Telephone/communications	8,500	5,500	-35%	5,720	5,949	6,127	6,311
RS - Security System	5,460	5,624	3%	5,849	6,083	6,265	6,453
RS - Office Supplies	280	288	3%	300	312	321	331
RS - Supplies	1,200	1,236	3%	1,285	1,337	1,377	1,418
RS_ Wages & Benefits	68,854	77,825	13%	80,938	84,175	86,701	89,302
RS - Clothing	2,080	2,142	3%	7,588	7,892	8,129	8,372
RS - WHSCC	-	-	-	-	-	-	-
RS - Water & Sewer	25,000	25,750	3%	27,601	28,705	29,566	30,453
		-		821	853	879	905
<b>Total Expenses</b>	<b>426,632</b>	<b>441,228</b>	<b>3%</b>	<b>465,879</b>	<b>505,943</b>	<b>521,001</b>	<b>536,511</b>
		-					
<b>Surplus (Deficit)</b>	<b>(186,380)</b>	<b>(191,922)</b>	<b>3%</b>	<b>(173,365)</b>	<b>(203,093)</b>	<b>(210,088)</b>	<b>(217,294)</b>

**RECREATION & PROGRAMMING**

<b>Revenue</b>		-					
Recreation Grant from GNB	45,000	40,000	-11%	35,000	30,000	-	-
Other Grants		25,000					
Summer Camp Revenue		18,000					
<b>Total Revenue</b>	<b>45,000</b>	<b>83,000</b>	<b>84%</b>	<b>35,000</b>	<b>30,000</b>	<b>-</b>	<b>-</b>
<b>Expenses</b>							
Program & Events	10,000	500	-95%	520	541	557	574
Canada Day		25,000		26,000	27,040	27,851	28,687
Other Events		20,000		20,800	21,632	22,281	22,949



**Town Of Saint Andrews  
General Operating Budget  
2024-2028**

	<b>2023</b>	<b>2024</b>	<b>%</b>		<b>4%</b>	<b>3%</b>	<b>3%</b>
	<b>Budget</b>	<b>Budget</b>	<b>Change</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>
Dues & Fees	600	3,800	533%	3,952	4,110	4,233	4,360
Summer Camp Supplies		8,000		8,320	8,653	8,912	9,180
Promotion		2,000		2,080	2,163	2,228	2,295
Consultant	5,000	40,000	700%				
Travel	2,000	2,060	3%	2,142	2,228	2,295	2,364
Telephone	-	800		832	865	891	918
Recreation Software		12,000		3,300	3,432	3,535	3,641
Rec. Director Wages	60,375	56,645	-6%	58,911	61,267	63,105	64,998
Rec. Director Benefits	9,650	9,776	1%	10,167	10,574	10,891	11,218
<b>Total Expenses</b>	<b>87,625</b>	<b>180,581</b>	<b>106%</b>	<b>137,025</b>	<b>142,506</b>	<b>146,781</b>	<b>151,184</b>
<b>Net Defecit</b>	<b>(42,625)</b>	<b>(97,581)</b>	<b>129%</b>	<b>(102,025)</b>	<b>(112,506)</b>	<b>(146,781)</b>	<b>(151,184)</b>

**WHARF**

**Revenue**

WF- Tour/Commercial Wharf Revenue	80,000	65,000	-19%	80,000	80,000	80,000	80,000
WF- Mooring Income	6,010	7,500	25%	7,800	8,112	8,355	8,606
WF- Aquaculture Wharf Revenue	10,920	3,000	-73%	3,120	3,245	3,342	3,442
WF- Commercial Fishery Income	1,450	2,000	38%	2,080	2,163	2,228	2,295
WF- Pleasure Craft Wharf Revenue	15,500	20,000	29%	15,500	15,500	15,500	15,500
WF- Berthage Fees	15,000	50,000	233%	15,000	15,000	15,000	15,000
WF- Other Wharf Revenue	600	618	3%	643	668	688	709
WF- Cruise Ship Revenue	-	-		-	2,000	2,000	2,000
<b>Total Revenue</b>	<b>129,480</b>	<b>148,118</b>	<b>14%</b>	<b>124,143</b>	<b>126,688</b>	<b>127,114</b>	<b>127,553</b>

**Expenses**

WF - Wharf Insurance	10,310	13,500	31%	14,040	14,602	15,040	15,491
WF - Wharf Maintenance	20,210	28,000	39%	29,120	30,285	31,193	32,129
WF- Clothing Allowance	2,600	1,000	-62%	1,040	1,082	1,114	1,147
WF- Engineering Report	2,500	-		-	-	-	-
WF- Supplies	3,820	3,935	3%	4,092	4,256	4,383	4,515
WF- Property Taxes	1,640	1,689	3%	1,757	1,827	1,882	1,938
WF - Wharf Power	3,070	3,000	-2%	3,120	3,245	3,342	3,442
WF - Wharf Security	2,180	2,500	15%	2,600	2,704	2,785	2,869



**Town Of Saint Andrews  
General Operating Budget  
2024-2028**

	<b>2023 Budget</b>	<b>2024 Budget</b>	<b>% Change</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>
WF - Security for Cruise Ships	-	-		500	500	500	500
WF- Equipment Purchases	2,180	2,245	3%	2,335	2,429	2,501	2,577
WF - Communications	2,500	2,575	3%	2,678	2,785	2,869	2,955
WF- Wage & Benefits	57,330	55,392	-3%	4,000	4,000	4,000	4,000
WF - Labour from Public Works	4,000	4,000	0%	4,000	4,000	4,000	4,000
		-		-	-	-	-
<b>Total Expenses</b>	<b>113,170</b>	<b>118,691</b>	<b>5%</b>	<b>66,171</b>	<b>68,638</b>	<b>70,562</b>	<b>72,544</b>
<b>Surplus (Deficit)</b>	<b>16,310</b>	<b>29,427</b>	<b>80%</b>	<b>57,972</b>	<b>58,051</b>	<b>56,552</b>	<b>55,009</b>

**YOUTH CENTRE**

**Revenue**

YC- Fundraising/Donations	1,500	1,500	0%	1,500	1,500	1,500	1,500
YC- Tecolote Foundation	30,000	30,000	0%	30,000	30,000	30,000	30,000
<b>Total Revenue</b>	<b>31,500</b>	<b>31,500</b>	<b>0%</b>	<b>31,500</b>	<b>31,500</b>	<b>31,500</b>	<b>31,500</b>

**Expenses**

YC- Program Costs	2,000	2,060	3%	2,142	2,228	2,295	2,364
YC- Social Events	550	567	3%	589	613	631	650
YC- Insurance	560	800	43%	832	865	891	918
YC- Heat & Lights	4,560	4,100	-10%	4,264	4,435	4,568	4,705
YC- Bldg Maintenance	1,230	2,500	103%	2,600	2,704	2,785	2,869
YC- Equipment Maintenance	880	750	-15%	780	811	836	861
YC- Janitorial Expenses	7,100	7,000	-1%	7,280	7,571	7,798	8,032
YC- Property Taxes	4,590	4,000	-13%	4,160	4,326	4,456	4,590
YC- Telephone/communication	2,520	2,596	3%	2,699	2,807	2,892	2,978
YC- Office Supplies	210	216	3%	225	234	241	248
YC- Salaries & Wages	68,300	78,878	15%	82,033	85,314	87,874	90,510
YC- Payroll Benefits	6,830	8,356	22%	8,691	9,038	9,309	9,589
YC- WHSCC	2,030	2,482	22%	2,581	2,684	2,765	2,848
YC- Water& Sewer	600	2,482	314%	2,581	2,684	2,765	2,848
		-		-	-	-	-
<b>Total Expenses</b>	<b>101,960</b>	<b>116,786</b>	<b>15%</b>	<b>121,458</b>	<b>126,316</b>	<b>130,106</b>	<b>134,009</b>
<b>Surplus (Deficit)</b>	<b>(70,460)</b>	<b>(85,286)</b>	<b>21%</b>	<b>(89,958)</b>	<b>(94,816)</b>	<b>(98,606)</b>	<b>(102,509)</b>



**Town Of Saint Andrews  
General Operating Budget  
2024-2028**

4%                      3%                      3%

**2023                      2024                      %                      2025                      2026                      2027                      2028**  
**Budget                      Budget                      Change**

**BAYSIDE COMMUNITY CENTRE**

**Revenue**

Rental Revenue- Bayside Hall	500	2,000	300%	1,500	1,500	1,500	1,500
<b>Total Revenue</b>	<b>500</b>	<b>2,000</b>	<b>300%</b>	<b>1,500</b>	<b>1,500</b>	<b>1,500</b>	<b>1,500</b>

**Expenses**

BCC- Janitorial	1,200	1,236	3%	1,285	1,337	1,377	1,418
BCC- Repairs & Maint	1,000	1,030	3%	1,071	1,114	1,147	1,182
BCC- Telephone & Alarm	740	762	3%	793	824	849	875
BCC- Power	5,200	5,356	3%				
BCC - Insurance	2,200	2,266	3%	2,357	2,451	2,524	2,600
BCC - Property Tax	1,260	1,298	3%	1,350	1,404	1,446	1,489
BCC- Snow Removal	1,200	1,236	3%	1,285	1,337	1,377	1,418
<b>Total Expenses</b>	<b>12,800</b>	<b>13,184</b>	<b>3%</b>	<b>8,141</b>	<b>8,467</b>	<b>8,721</b>	<b>8,982</b>

<b>Surplus (Deficit)</b>	<b>(12,300)</b>	<b>(11,184)</b>	<b>-9%</b>	<b>(6,641)</b>	<b>(6,967)</b>	<b>(7,221)</b>	<b>(7,482)</b>
--------------------------	-----------------	-----------------	------------	----------------	----------------	----------------	----------------

<b>Total Recreation Services Revenues</b>	<b>447,732</b>	<b>514,954</b>	<b>15%</b>	<b>485,728</b>	<b>493,653</b>	<b>472,174</b>	<b>480,951</b>
<b>Total Recreation Services Expenses</b>	<b>869,007</b>	<b>1,017,580</b>	<b>17%</b>	<b>951,666</b>	<b>1,008,277</b>	<b>1,038,271</b>	<b>1,069,164</b>

<b>Net Recreation Services</b>	<b>(421,275)</b>	<b>(502,625)</b>	<b>19%</b>	<b>(465,938)</b>	<b>(514,625)</b>	<b>(566,096)</b>	<b>(588,212)</b>
--------------------------------	------------------	------------------	------------	------------------	------------------	------------------	------------------

<b>TOTAL GENERAL FUND REVENUE</b>	<b>7,453,328</b>	<b>7,658,078</b>	<b>3%</b>	<b>7,240,248</b>	<b>7,468,777</b>	<b>7,629,960</b>	<b>7,827,626</b>
<b>TOTAL GENERAL FUND EXPENSE</b>	<b>6,535,124</b>	<b>6,699,357</b>	<b>3%</b>	<b>6,650,269</b>	<b>7,072,530</b>	<b>7,391,081</b>	<b>7,817,127</b>
<b>GENERAL CAPITAL TRANSFER</b>	<b>918,204</b>	<b>958,721</b>	<b>4%</b>	<b>589,979</b>	<b>396,247</b>	<b>238,879</b>	<b>10,499</b>
<b>SURPLUS(DEFICIT)</b>	<b>-</b>	<b>0</b>		<b>(0)</b>	<b>0</b>	<b>-</b>	<b>(0)</b>



**Town of Saint Andrews  
Utility Operating Budget  
2024-2028**

	<b>2023 Budget</b>	<b>3% Budget 2024</b>	<b>% Change</b>	<b>4% 2025</b>	<b>4% 2026</b>	<b>4% 2027</b>	<b>4% 2028</b>
<b>REVENUE</b>							
Wo - Utility Billings	995,038	1,050,000	6%	1,071,000	1,092,420	1,114,268	1,136,554
Wo - Interest	4,240	4,370	3%	4,545	4,727	4,916	5,112
Wo - Connections & Services	3,510	3,620	3%	3,765	3,915	4,072	4,235
Wo - Fire Department	115,000	115,000	0%	115,000	115,000	115,000	115,000
<b>Total Revenue</b>	<b>1,137,777</b>	<b>1,172,990</b>	<b>3%</b>	<b>1,194,310</b>	<b>1,216,062</b>	<b>1,238,256</b>	<b>1,260,901</b>
<b>EXPENSES</b>							
<b>WATER &amp; SEWER ADMIN</b>							
Wo - Dues & Fees	530	550	4%	572	595	619	643
Wo - Administration	26,530	27,330	3%	28,423	29,560	30,743	31,972
Wo - Engineers/Consultants	10,610	10,930	3%	11,367	11,822	12,295	12,787
Wo - Professional Development	5,300	5,460	3%	5,678	5,906	6,142	6,387
Wo - Utility Property Taxes	3,510	3,620	3%	3,765	3,915	4,072	4,235
Wo - Telephone/Communications	13,000	13,000	0%	13,520	14,061	14,623	15,208
<b>Total Admin Costs</b>	<b>59,480</b>	<b>60,890</b>	<b>2%</b>	<b>63,326</b>	<b>65,859</b>	<b>68,493</b>	<b>71,233</b>
<b>WATER TRANSMISSION &amp; DISTRIBUTION</b>							
Wo - Vehicle Fuel Expense	4,040	4,160	3%	4,326	4,499	4,679	4,867
Wo - Vehicle Insurance	2,189	2,475	13%	2,574	2,677	2,784	2,895
Wo - Vehicle Repairs & Maint.	1,260	1,300	3%	1,352	1,406	1,462	1,521
Wo - Watermains Sal/Ben.	18,158	16,437	-9%	17,094	17,778	18,489	19,229
Wo - Watermain Repairs & Main	10,400	10,400	0%	10,816	11,249	11,699	12,167
Wo - Street Repairs	26,530	27,330	3%	28,423	29,560	30,743	31,972
Wo - Reservoir Repair	2,120	2,180	3%	2,267	2,358	2,452	2,550
Wo - Water Testing	15,000	15,450	3%	16,068	16,711	17,379	18,074
Wo - Blue-Green Algae Testing		15,000		15,600	16,224	16,873	17,548
<b>Total Watermain Costs</b>	<b>87,657</b>	<b>94,732</b>	<b>8%</b>	<b>98,521</b>	<b>102,462</b>	<b>106,560</b>	<b>110,823</b>
<b>PUMPHOUSES</b>							
Wo - Pumphouse Insurance	9,746	11,044	13%	11,486	11,945	12,423	12,920
Wo - Pumphouse Power	5,730	5,900	3%	6,136	6,381	6,637	6,902
Wo - Pumphouse Repairs & Main	8,320	8,320	0%	8,653	8,999	9,359	9,733
<b>Total Pumphouse Costs</b>	<b>23,796</b>	<b>25,264</b>	<b>6%</b>	<b>26,275</b>	<b>27,326</b>	<b>28,419</b>	<b>29,555</b>



**Town of Saint Andrews  
Utility Operating Budget  
2024-2028**

	2023 Budget	3% Budget 2024	% Change	4% 2025	4% 2026	4% 2027	4% 2028
<b>TREATMENT AND DISPOSAL</b>							
Wo - T&D Salaries/Benefits	18,158	16,437	-9%	17,094	17,778	18,489	19,229
Wo - T&D Power	47,230	41,000	-13%	42,640	44,346	46,119	47,964
Wo - T&D Insurance	2,794	3,168	13%	3,295	3,427	3,564	3,706
Wo - T&D Repairs & Main	14,000	12,000	-14%	12,480	12,979	13,498	14,038
Wo - T&D Cleaning	2,220	2,290	3%	2,382	2,477	2,576	2,679
Wo - T&D Generator Fuel	2,000	2,000	0%	2,080	2,163	2,250	2,340
Wo - T&D Property Taxes	13,800	12,000	-13%	12,480	12,979	13,498	14,038
<b>Total T&amp;D Costs</b>	<b>100,202</b>	<b>88,895</b>	<b>-11%</b>	<b>92,451</b>	<b>96,149</b>	<b>99,995</b>	<b>103,994</b>
<b>SEWER MAINS</b>							
Wo - Sewermains-Salaries	10,895	9,862	-9%	10,257	10,667	11,093	11,537
Wo - Sewermains Repairs & Main	11,000	11,000	0%	11,440	11,898	12,374	12,868
Wo - Sewermain Cleaning	30,000	30,000	0%	31,200	32,448	33,746	35,096
<b>Total Sewer Main Costs</b>	<b>51,895</b>	<b>50,862</b>	<b>-2%</b>	<b>52,897</b>	<b>55,012</b>	<b>57,213</b>	<b>59,501</b>
<b>WATER TREATMENT PLANT</b>							
Wo- Wtp Power	67,920	63,000	-7%	65,520	68,141	70,866	73,701
Wo- Wtp Salaries & Benefits	25,421	23,011	-9%	23,932	24,889	25,885	26,920
Wo- Wtp Dues/fees	1,000	1,000	0%	1,040	1,082	1,125	1,170
Wo- Wtp Property Taxes	9,020	9,290	3%	9,662	10,048	10,450	10,868
Wo- Wtp Repairs & Maint.	17,560	17,560	0%	18,262	18,993	19,753	20,543
Wo- Wtp Generator Fuel	530	550	4%	572	595	619	643
Wo- Wtp Insurance	4,609	5,225	13%	5,434	5,651	5,877	6,113
Wo- Wtp Chemical Supplies	18,000	18,000	0%	18,720	19,469	20,248	21,057
<b>Total WTP Costs</b>	<b>144,060</b>	<b>137,636</b>	<b>-4%</b>	<b>143,142</b>	<b>148,868</b>	<b>154,822</b>	<b>161,015</b>
<b>FINANCIAL SERVICES</b>							
Wofs- 2nd Prior Year Deficit	20,814	8,717	-58%				-
Wofs- S/t Inter. & Bank Chgs	5,050	5,200	3%	5,408	5,624	5,849	6,083
Wofs- Water Debenture Interest	49,549	51,036	3%	42,334	62,385	73,136	71,145
Wofs- Water Debenture Principal	90,000	98,500	9%	100,500	118,000	132,000	144,000
Wofs- Sewer Debenture Interest	49,549	51,036	3%	42,334	62,385	73,136	71,145
Wofs- Sewer Debenture Principal	90,000	98,500	9%	100,500	118,000	132,000	144,000
Transfer to Capital Reserve	10,661	106,661	900%	10,036	10,418	10,165	10,516
<b>Total Fiscal Services</b>	<b>315,623</b>	<b>419,650</b>	<b>33%</b>	<b>301,112</b>	<b>376,812</b>	<b>426,286</b>	<b>446,890</b>



**Town of Saint Andrews  
Utility Operating Budget  
2024-2028**

	<b>2023 Budget</b>	<b>3% Budget 2024</b>	<b>% Change</b>	<b>4% 2025</b>	<b>4% 2026</b>	<b>4% 2027</b>	<b>4% 2028</b>
<b>Total Operational Expenses</b>	782,713	877,929	12%	777,722	872,486	941,788	983,011
<b>Surplus (Deficit) from Operations</b>	355,064	295,061	-17%	416,588	343,576	296,468	277,890
<b>Less: Transfer for Capital Projects</b>	355,064	295,061	-17%	416,588	343,576	296,468	277,890
<b>Net Surplus Deficit</b>	-	-		-	-	-	-



**Town of Saint Andrews  
General Capital Budget  
2024-2028**

	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>
<b>PROJECTS</b>						
<b>Buildings</b>						
Town Hall	63,500	13,500	13,500	13,500	43,080	43,080
Arena	41,000	150,700	149,100	450,000	343,925	343,925
Fire Hall	7,000	62,036	24,454	-	-	-
Court House & Gaol	100,000	13,642	11,365	69,469	-	-
Library	-	-	39,876	-	-	-
Museum	23,000	28,000	9,200	-	-	-
<b>Roads &amp; Streets</b>						
Added Parking						
Roads & Streets	224,000	1,478,530	243,000	365,000	573,000	753,000
Housing Development Project	225,000	-	-	-	-	-
<b>Equipment</b>						
Fire Hall	1,550,000	-	24,454	75,000	24,000	24,000
Public Works	23,000	132,300	30,000	657,000	339,000	89,000
Bayside Community Hall	52,000	5,000	5,000	2,500	2,500	2,500
<b>Vehicles</b>						
Public Works	10,000	525,000	75,000	-	-	250,000
Fire Department	1,550,000	-	-	-	-	-
<b>Storm Water System</b>						
	-	540,000	180,000	180,000	180,000	-
<b>Parks &amp; Recreation</b>						
Wharf	2,016,000	5,781,690	-	-	-	-



	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>
Trails	1,100,000	-	-	-	-	-
Age friendly Iniatives	10,000	10,000	10,000	10,000	10,000	10,000
New facilites	146,000	-	-	-	-	-
<b>Total Projects</b>	<b>7,140,500</b>	<b>8,740,398</b>	<b>814,949</b>	<b>1,822,469</b>	<b>1,515,505</b>	<b>1,515,505</b>
<b>FUNDING</b>						
Funds from Tax revenue	918,204	958,721	589,979	396,247	238,879	10,499
Government grants	2,573,150	2,467,433	4,658,213	-	-	
Donations						
Reserve funds	1,056,546	440,255	551,854	637	19,175	3,098
Long term Debt	1,000,000	1,685,000	2,802,300	84,000	927,000	909,000
<b>Total Funding</b>	<b>5,547,900</b>	<b>5,551,410</b>	<b>8,602,346</b>	<b>480,884</b>	<b>1,185,054</b>	<b>922,597</b>



**Town of Saint Andrews  
Utility Capital Budget  
2024-2028**

	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>
<b>PROJECTS</b>						
Miscellaneous Equipment	50,000	39,550	-	-		
Watermains/Sewer mains	1,027,000	60,000	1,088,750	900,000	1,166,000	605,017
Water Treatment Plant	99,450	207,500	175,000	397,543	120,000	400,000
Replace Reservoir	-	-	-	-	-	2,040,000
Wastewater Treatment Plant	84,000	8,000	-	-	-	-
New Housing Development	100,000	-	-	-	-	-
<b>Total Projects</b>	<b>1,360,450</b>	<b>315,050</b>	<b>1,263,750</b>	<b>1,297,543</b>	<b>1,286,000</b>	<b>3,045,017</b>
<b>FUNDING</b>						
Transfer from Operating Fund	355,064	295,061	416,588	343,576	296,468	277,890
External Funding	-	-	-	324,386	321,500	1,428,000
Wo- New Long Term Debt	680,000	-	655,000	506,000	465,000	-
Developer Fees	50,000	-	-	-		1,198,000
Canada Community Building Fund	175,000	-	135,000	65,000	200,000	135,000
Funds from Utility Capital Reserve	100,386	19,989	57,162	58,582	3,032	6,127
<b>Total Capital Funding</b>	<b>1,360,450</b>	<b>315,050</b>	<b>1,263,750</b>	<b>1,297,543</b>	<b>1,286,000</b>	<b>3,045,017</b>