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*TOWN OF SAINT ANDREWS*

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*2025-2029 Budgets*  
*For the General Operating, General Capital,*  
*Utility Operating and Utility Capital Funds*

*As approved by Council on December 2, 2024*

**TOWN OF SAINT ANDREWS  
GENERAL OPERATING FUND  
Summary  
5-Year Budget 2025-2029**

	<b>2024 Budget</b>	<b>2025 Budget</b>	<b>2026 Budget</b>	<b>2027 Budget</b>	<b>2028 Budget</b>	<b>2029 Budget</b>
<b>REVENUE</b>						
Warrant of Assessment	\$ 6,261,964	\$ 6,436,880	\$ 6,565,618	\$ 6,696,930	\$ 6,830,869	\$ 6,967,486
Community Funding Grant	\$ 103,292	\$ 85,249	\$ 76,724	\$ 69,052	\$ 62,147	\$ 55,932
Other Administrative Revenue	\$ 220,440	\$ 216,037	\$ 220,857	\$ 225,790	\$ 230,836	\$ 235,999
Short-Term Interest	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000
Operating Reserve Fund		\$ -	\$ -	\$ -	\$ -	\$ -
Second Year Surplus	\$ 6,320	\$ 204,051	\$ -	\$ -	\$ -	\$ -
Tourism Services	\$ 375,000	\$ 386,250	\$ 393,975	\$ 401,855	\$ 409,892	\$ 418,089
Medical Centre Revenue	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000
Protective Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Environmental Development	\$ 1,123	\$ 1,156	\$ 1,180	\$ 1,203	\$ 1,227	\$ 1,252
Culture & Heritage	\$ 155,984	\$ 150,983	\$ 128,503	\$ 131,073	\$ 133,695	\$ 136,368
Recreational Services	\$ 514,954	\$ 518,554	\$ 528,926	\$ 539,504	\$ 550,294	\$ 561,300
<b>Total Revenue</b>	<b>\$ 7,658,078</b>	<b>\$ 8,018,161</b>	<b>\$ 7,934,782</b>	<b>\$ 8,084,406</b>	<b>\$ 8,237,958</b>	<b>\$ 8,395,426</b>
<b>EXPENSES</b>						
General Government	\$ 1,761,758	\$ 1,857,114	\$ 1,809,526	\$ 1,849,099	\$ 1,873,272	\$ 1,908,179
Fiscal Services	\$ 350,259	\$ 417,361	\$ 547,558	\$ 943,549	\$ 980,364	\$ 1,099,927
Tourism Services	\$ 375,000	\$ 392,711	\$ 400,565	\$ 408,577	\$ 416,748	\$ 425,083
Wellness Centre	\$ 81,013	\$ 83,444	\$ 85,113	\$ 86,815	\$ 88,551	\$ 90,322
Protective Services	\$ 1,485,415	\$ 1,313,041	\$ 1,521,442	\$ 1,551,470	\$ 1,582,100	\$ 1,558,345
Environmental Development	\$ 365,378	\$ 325,307	\$ 331,813	\$ 338,449	\$ 345,218	\$ 352,123
Public Works	\$ 976,873	\$ 1,088,742	\$ 1,111,117	\$ 1,133,939	\$ 1,157,218	\$ 1,180,962
Culture & Heritage	\$ 285,081	\$ 291,516	\$ 297,346	\$ 303,293	\$ 309,359	\$ 315,546
Recreational Services	\$ 1,018,580	\$ 1,026,554	\$ 1,026,685	\$ 1,047,219	\$ 1,068,163	\$ 1,089,526
<b>Total Operational Expenses</b>	<b>\$ 6,699,357</b>	<b>\$ 6,795,790</b>	<b>\$ 7,131,166</b>	<b>\$ 7,662,411</b>	<b>\$ 7,820,994</b>	<b>\$ 8,020,015</b>

	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
<b>Operational Surplus before Capital</b>	\$ 958,720	\$ 1,222,371	\$ 803,617	\$ 421,995	\$ 416,965	\$ 375,411
<b>Capital Expenditures</b>	\$ 958,720	\$ 1,222,371	\$ 803,617	\$ 421,995	\$ 416,965	\$ 375,411
<b>Surplus/Deficit</b>	\$ 0	\$ -	\$ -	\$ -	\$ -	\$ -

Tax Base	\$ 660,439,000	\$ 726,654,600	\$762,987,330	\$801,136,697	\$841,193,531	\$883,253,208
<b>Millrate- Bayside &amp; Chamcook</b>	\$ 0.58120	\$ 0.53950				
<b>- Saint Andrews</b>	\$ 1.11780	\$ 1.05060				

**TOWN OF SAINT ANDREWS  
GENERAL OPERATING FUND  
Department Budgets  
5-Year Budget 2025-2029**

	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
<b>GENERAL GOVERNMENT &amp; ADMIN</b>					
<b>ADMINISTRATIVE SERVICES</b>					
Gen.gov't - Advertising	\$ 6,500	\$ 6,630	\$ 6,763	\$ 6,898	\$ 7,036
T.O.- Auto Expense	\$ 3,819	\$ 3,896	\$ 3,974	\$ 4,053	\$ 4,134
Gen.gov't - Animal Control	\$ 12,000	\$ 12,240	\$ 12,485	\$ 12,734	\$ 12,989
Gen.gov't - Audit	\$ 17,500	\$ 17,850	\$ 24,207	\$ 17,500	\$ 17,850
Gen.gov't. Consultants/survey	\$ 25,750	\$ 26,265	\$ 26,790	\$ 27,326	\$ 27,873
Market Square Visioning	\$ 60,000				
Gen Gov't- HR Consultant	\$ 5,000	\$ 5,100	\$ 5,202	\$ 5,306	\$ 5,412
Gen. Gov't. Energy Study	\$ -	\$ -	\$ -	\$ -	\$ -
ETF Funding	\$ -	\$ -	\$ -	\$ -	\$ -
Gen. Gov't. GHG Emissions Study		\$ -	\$ -	\$ -	\$ -
Shore Line Protection Study AIM	\$ 20,000				
Emissions Net Zero Funding	\$ -	\$ -	\$ -	\$ -	\$ -
Asset Management	\$ 5,150	\$ 5,253	\$ 5,358	\$ 5,465	\$ 5,575
AS- RSC Development & Building Inspector	\$ 189,830	\$ 193,627	\$ 197,499	\$ 201,449	\$ 205,478
TO- Computer Maint/supplies	\$ 10,000	\$ 10,200	\$ 10,404	\$ 10,612	\$ 10,824
TO - Software Licenses	\$ 31,000	\$ 31,620	\$ 32,252	\$ 32,897	\$ 33,555
Gen Gov't- Web Page Design	\$ 1,545	\$ 1,576	\$ 1,607	\$ 1,640	\$ 1,672
TO- Dues & Fees	\$ 10,300	\$ 10,506	\$ 10,716	\$ 10,930	\$ 11,149
Gen.gov't. - Donations, Grants	\$ 1,545	\$ 1,576	\$ 1,607	\$ 1,640	\$ 1,672
Gen.gov't- Emo Planning	\$ 6,180	\$ 6,304	\$ 6,430	\$ 6,558	\$ 6,689
TO - Equipment Rental	\$ 12,875	\$ 13,133	\$ 13,395	\$ 13,663	\$ 13,936
Gen.gov't. - Flags & Pins	\$ 2,000	\$ 2,040	\$ 2,081	\$ 2,122	\$ 2,165
Town Office - Heat & Lights	\$ 12,253	\$ 12,498	\$ 12,748	\$ 13,003	\$ 13,263
TO - Property Insurance	\$ 3,162	\$ 3,225	\$ 3,290	\$ 3,356	\$ 3,423

	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
Gen.gov't.- Insurance	\$ 76,220	\$ 77,744	\$ 79,299	\$ 80,885	\$ 82,503
Gen Gov't- Insurance Claims Paid Out	\$ -	\$ -	\$ -	\$ -	\$ -
Town Office - Office Supplies	\$ 15,450	\$ 15,759	\$ 16,074	\$ 16,396	\$ 16,724
Gen.gov't. - Legal Expenses	\$ 56,650	\$ 57,783	\$ 58,939	\$ 60,117	\$ 61,320
Town Office - Postage	\$ 5,000	\$ 5,100	\$ 5,202	\$ 5,306	\$ 5,412
Town Office- Mail Outs	\$ 3,605	\$ 3,677	\$ 3,751	\$ 3,826	\$ 3,902
Town Office - Property Taxes	\$ 7,416	\$ 7,564	\$ 7,716	\$ 7,870	\$ 8,027
Town Office - Travel	\$ 2,575	\$ 2,627	\$ 2,679	\$ 2,733	\$ 2,787
Gen.gov't - Travel	\$ 5,305	\$ 5,411	\$ 5,519	\$ 5,629	\$ 5,742
TO - Repairs & Maint.	\$ 6,500	\$ 3,000	\$ 3,060	\$ 3,121	\$ 3,184
Gen Gov't- Washroom Facility Rentals	\$ 14,832	\$ 15,129	\$ 15,431	\$ 15,740	\$ 16,055
Town Office - Janitorial	\$ 21,630	\$ 22,063	\$ 22,504	\$ 22,954	\$ 23,413
Town Office - Telephone	\$ 8,240	\$ 8,405	\$ 8,573	\$ 8,744	\$ 8,919
Town Office- Dispatch Fees	\$ -	\$ -	\$ -	\$ -	\$ -
Wages & Benefits	\$ 619,482	\$ 631,872	\$ 644,509	\$ 657,399	\$ 670,547
Mayor & Council Compensation	\$ 167,404	\$ 170,752	\$ 174,167	\$ 177,650	\$ 181,203
Professional Development	\$ 20,000	\$ 17,500	\$ 17,850	\$ 18,207	\$ 18,571
Seminars & Workshops-Council	\$ 15,450	\$ 15,759	\$ 16,074	\$ 16,396	\$ 16,724
TO- Water & Sewer	\$ 3,013	\$ 3,073	\$ 3,135	\$ 3,197	\$ 3,261
<b>Total Expenses</b>	<b>\$ 1,485,181</b>	<b>\$ 1,426,755</b>	<b>\$ 1,461,290</b>	<b>\$ 1,483,324</b>	<b>\$ 1,512,991</b>

## GENERAL ADMINISTRATION

### REVENUE

Fire Protection - LSD's	\$ 33,485	\$ 34,155	\$ 34,838	\$ 35,535	\$ 36,245
Designated Highways	\$ 22,383	\$ 22,831	\$ 23,287	\$ 23,753	\$ 24,228
Building Permits	\$ 61,800	\$ 63,036	\$ 64,297	\$ 65,583	\$ 66,894
Rezoning Fees	\$ 2,122	\$ 2,164	\$ 2,208	\$ 2,252	\$ 2,297
Dog Licencing	\$ 1,030	\$ 1,051	\$ 1,072	\$ 1,093	\$ 1,115
Fines- Bylaw Enforcement Officer	\$ 412	\$ 420	\$ 429	\$ 437	\$ 446
Recovery- Utility Account	\$ 50,000	\$ 51,500	\$ 53,045	\$ 54,636	\$ 56,275
Property And Land Rentals	\$ 30,900	\$ 31,518	\$ 32,148	\$ 32,791	\$ 33,447
Sundry Income	\$ -	\$ -	\$ -	\$ -	\$ -

	<b>2025 Budget</b>	<b>2026 Budget</b>	<b>2027 Budget</b>	<b>2028 Budget</b>	<b>2029 Budget</b>
Taxation - Warrant of Assessment	\$ 6,436,880	\$ 6,565,618	\$ 6,696,930	\$ 6,830,869	\$ 6,967,486
Community Funding & Equalization Grant	\$ 85,249	\$ 76,724	\$ 69,052	\$ 62,147	\$ 55,932
Incoming Trust Income	\$ 13,905	\$ 14,183	\$ 14,467	\$ 14,756	\$ 15,051
Proceeds from Sale of Surplus Assets	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Revenue</b>	<b>\$ 6,738,166</b>	<b>\$ 6,863,199</b>	<b>\$ 6,991,771</b>	<b>\$ 7,123,851</b>	<b>\$ 7,259,417</b>
<b>EXPENSES</b>					
Cost of Assessment	\$ 140,971	\$ 143,790	\$ 146,666	\$ 149,600	\$ 152,592
RSC - Cooperative & Regional Planning	\$ 2,472	\$ 2,521	\$ 2,572	\$ 2,623	\$ 2,676
Employee Retirement Benefit	\$ 23,340	\$ 23,807	\$ 24,283	\$ 24,768	\$ 25,264
Employee LT Sick Benefit	\$ 7,500	\$ 7,650	\$ 7,803	\$ 7,959	\$ 8,118
RSC- Economic Development	\$ 10,162	\$ 10,365	\$ 10,573	\$ 10,784	\$ 11,000
RSC- Community Development	\$ 8,706	\$ 8,880	\$ 9,058	\$ 9,239	\$ 9,424
RSC- Regional Transportation	\$ 11,920	\$ 12,158	\$ 12,402	\$ 12,650	\$ 12,903
RSC- Public Safety	\$ 1,213	\$ 1,237	\$ 1,262	\$ 1,287	\$ 1,313
<b>Total Expenses</b>	<b>\$ 206,284</b>	<b>\$ 210,409</b>	<b>\$ 214,618</b>	<b>\$ 218,910</b>	<b>\$ 223,288</b>
<b>Net Surplus (Deficit)</b>	<b>\$ 6,531,882</b>	<b>\$ 6,652,790</b>	<b>\$ 6,777,154</b>	<b>\$ 6,904,941</b>	<b>\$ 7,036,129</b>
<b>TRUST FUNDS</b>					
Payout Waycott Trust	\$ 1,030	\$ 1,051	\$ 1,072	\$ 1,093	\$ 1,115
Payout Harrington Trust	\$ 52	\$ 53	\$ 54	\$ 55	\$ 56
Payout Community School	\$ 283	\$ 289	\$ 295	\$ 301	\$ 307
Payout D'Andrea Trust	\$ 309	\$ 315	\$ 321	\$ 328	\$ 334
Payout Albert McQuoid Tr.	\$ 1,854	\$ 1,891	\$ 1,929	\$ 1,967	\$ 2,007
Payout Smith Trust	\$ 206	\$ 210	\$ 214	\$ 219	\$ 223
Payout- Hosmer Trust	\$ 1,288	\$ 1,313	\$ 1,340	\$ 1,366	\$ 1,394
<b>Total Expenses</b>	<b>\$ 5,021</b>	<b>\$ 5,122</b>	<b>\$ 5,224</b>	<b>\$ 5,329</b>	<b>\$ 5,435</b>

	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
<b>ECONOMIC DEVELOPMENT</b>					
<b>REVENUE</b>					
ED - Funds from Tourism Development					
<b>Total Revenue</b>	\$ -	\$ -	\$ -	\$ -	\$ -
<b>EXPENSES</b>					
Assistance Grants	\$ 40,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000
Environmental Committee Grant	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
Mental Wellness Committee Grant	\$ 5,000				
Canada Day Celebrations	\$ -	\$ -	\$ -	\$ -	\$ -
Chamber Of Commerce	\$ -	\$ -	\$ -	\$ -	\$ -
Camera Rebate Program	\$ 5,000				
Business Summit Sponsorship	\$ -	\$ -	\$ -	\$ -	\$ -
VIC Telephone	\$ -	\$ -	\$ -	\$ -	\$ -
Dial a Ride		\$ 5,000	\$ 5,000		
Cruise Ship Initiative	\$ 2,060	\$ 2,101	\$ 2,143	\$ 2,186	\$ 2,230
Speed Skating					
Civic Promotions	\$ 5,150	\$ 5,253	\$ 5,358	\$ 5,465	\$ 5,575
Sunbury Shores		\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
Katy's Cove		\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000
Charlotte County Archives		\$ 7,900	\$ 7,900	\$ 7,900	\$ 7,900
Economic Dev. Office	\$ 70,000	\$ 70,000	\$ 70,000	\$ 75,000	\$ 75,000
Neighbourhood Works		\$ 3,000	\$ 3,000		
St. Andrews Civic Trust					
Property Taxes, Town Lots	\$ 13,905	\$ 14,183	\$ 14,467	\$ 14,756	\$ 15,051
Website Development	\$ 3,904	\$ 3,982	\$ 4,062	\$ 4,143	\$ 4,226
Travel	\$ 10,609	\$ 10,821	\$ 11,038	\$ 11,258	\$ 11,484
<b>Total Expenses</b>	\$ 160,628	\$ 167,241	\$ 167,967	\$ 165,709	\$ 166,465
<b>Net Surplus (Deficit)</b>	\$ (160,628)	\$ (167,241)	\$ (167,967)	\$ (165,709)	\$ (166,465)

	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
TOTAL REVENUE- GOVERNMENT & ADMIN	\$ 6,738,166	\$ 6,863,199	\$ 6,991,771	\$ 7,123,851	\$ 7,259,417
TOTAL EXPENSES- GOVERNMENT & ADMIN	\$ 1,857,114	\$ 1,809,526	\$ 1,849,099	\$ 1,873,272	\$ 1,908,179
<b>SURPLUS (DEFICIT)</b>	<b>4,881,051.58</b>	<b>5,053,672.73</b>	<b>5,142,672.30</b>	<b>5,250,579.13</b>	<b>5,351,237.49</b>

## FISCAL SERVICES

### REVENUE

FS- Interest Income	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000
Funds from Operating Reserve					
FS - Surplus 2nd Previous Year	\$ 204,051				
<b>Total Revenue</b>	<b>\$ 219,051</b>	<b>\$ 15,000</b>	<b>\$ 15,000</b>	<b>\$ 15,000</b>	<b>\$ 15,000</b>

### EXPENSES

FS - Short Term Interest & Bank Charges	\$ 21,500	\$ 21,500	\$ 21,500	\$ 21,500	\$ 21,500
FS - L/t Interest	\$ 109,761	\$ 192,888	\$ 415,887	\$ 433,194	\$ 472,997
FS - L/t Principal Repayment	\$ 277,000	\$ 318,000	\$ 467,000	\$ 519,000	\$ 594,000
FS - Debenture Issue Costs	\$ 9,100	\$ 15,170	\$ 39,162	\$ 6,670	\$ 11,430
<b>Total Expenses</b>	<b>\$ 417,361</b>	<b>\$ 547,558</b>	<b>\$ 943,549</b>	<b>\$ 980,364</b>	<b>\$ 1,099,927</b>

<b>Net Surplus (Deficit)</b>	<b>\$ (198,310)</b>	<b>\$ (532,558)</b>	<b>\$ (928,549)</b>	<b>\$ (965,364)</b>	<b>\$ (1,084,927)</b>
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## TOURISM ACCOMMODATION LEVY

### REVENUE

Accommodation Levy	\$ 386,250	\$ 393,975	\$ 401,855	\$ 409,892	\$ 418,089
<b>Total Revenue</b>	<b>\$ 386,250</b>	<b>\$ 393,975</b>	<b>\$ 401,855</b>	<b>\$ 409,892</b>	<b>\$ 418,089</b>

### EXPENSES

TS- Tourism Promotion	\$ 238,026	\$ 242,787	\$ 247,642	\$ 252,595	\$ 257,647
TS- Tourism Development	\$ 119,013	\$ 121,393	\$ 123,821	\$ 126,298	\$ 128,824



	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
TS - Tourism Promotion Fee RSC	\$ 35,672	\$ 36,385	\$ 37,113	\$ 37,855	\$ 38,613
<b>Total Expenses</b>	<b>\$ 392,711</b>	<b>\$ 400,565</b>	<b>\$ 408,577</b>	<b>\$ 416,748</b>	<b>\$ 425,083</b>
<b>Net Surplus (Deficit)</b>	<b>\$ (6,461)</b>	<b>\$ (6,590)</b>	<b>\$ (6,722)</b>	<b>\$ (6,857)</b>	<b>\$ (6,994)</b>
<b>TOTAL REVENUE- TOURISM SERVICES</b>	<b>\$ 386,250</b>	<b>\$ 393,975</b>	<b>\$ 401,855</b>	<b>\$ 409,892</b>	<b>\$ 418,089</b>
<b>TOTAL EXPENSES- TOURISM SERVICES</b>	<b>\$ 392,711</b>	<b>\$ 400,565</b>	<b>\$ 408,577</b>	<b>\$ 416,748</b>	<b>\$ 425,083</b>
<b>SURPLUS (DEFICIT)</b>	<b>OK \$ (6,461)</b>	<b>\$ (6,590)</b>	<b>\$ (6,722)</b>	<b>\$ (6,857)</b>	<b>\$ (6,994)</b>

## WELLNESS CENTRE

### REVENUE

Rental Revenue	\$ 4,120	\$ 4,202	\$ 4,286	\$ 4,372	\$ 4,460
<b>Total Revenue</b>	<b>\$ 4,000</b>	<b>\$ 4,000</b>	<b>\$ 4,000</b>	<b>\$ 4,000</b>	<b>\$ 4,000</b>

### EXPENSES

Communications	\$ 11,670	\$ 11,903	\$ 12,141	\$ 12,384	\$ 12,632
Equipment Rental	\$ 1,050	\$ 1,071	\$ 1,093	\$ 1,115	\$ 1,137
Insurance	\$ 4,635	\$ 4,728	\$ 4,822	\$ 4,919	\$ 5,017
Janitorial	\$ 7,725	\$ 7,880	\$ 8,037	\$ 8,198	\$ 8,362
Medical Supplies	\$ 5,793	\$ 5,908	\$ 6,027	\$ 6,147	\$ 6,270
Office Supplies	\$ 4,501	\$ 4,591	\$ 4,683	\$ 4,777	\$ 4,872
Repairs & Maint	\$ 5,150	\$ 5,253	\$ 5,358	\$ 5,465	\$ 5,575
Property Taxes	\$ 11,139	\$ 11,362	\$ 11,589	\$ 11,821	\$ 12,058
Physician Recruitment	\$ 10,300	\$ 10,506	\$ 10,716	\$ 10,930	\$ 11,149
Physician Incentive	\$ 20,600	\$ 21,012	\$ 21,432	\$ 21,861	\$ 22,298
Water & Sewer	\$ 881	\$ 898	\$ 916	\$ 934	\$ 953
<b>Total Expenses</b>	<b>\$ 83,444</b>	<b>\$ 85,113</b>	<b>\$ 86,815</b>	<b>\$ 88,551</b>	<b>\$ 90,322</b>
<b>Net Surplus (Deficit)</b>	<b>\$ (79,444)</b>	<b>\$ (81,113)</b>	<b>\$ (82,815)</b>	<b>\$ (84,551)</b>	<b>\$ (86,322)</b>

**PROTECTIVE SERVICES**

	<b>2025 Budget</b>	<b>2026 Budget</b>	<b>2027 Budget</b>	<b>2028 Budget</b>	<b>2029 Budget</b>
<b>POLICING SERVICES EXPENSES</b>					
RCMP - Federal Contract	\$ 710,000	\$ 910,000	\$ 928,200	\$ 946,764	\$ 965,699
RCMP - Provincial Policing					
RCMP - Property Insurance	\$ 4,326	\$ 4,413	\$ 4,501	\$ 4,591	\$ 4,683
RCMP - Janitorial	\$ 6,896	\$ 7,034	\$ 7,174	\$ 7,318	\$ 7,464
RCMP - Heat & Lights	\$ 5,047	\$ 5,148	\$ 5,251	\$ 5,356	\$ 5,463
RCMP - Water & Sewer	\$ 743	\$ 757	\$ 773	\$ 788	\$ 804
RCMP - R & M / Office Equip.	\$ 3,000	\$ 3,060	\$ 3,121	\$ 3,184	\$ 3,247
RCMP - Secretary Wages	\$ 31,827	\$ 32,464	\$ 33,113	\$ 33,775	\$ 34,451
Bylaw Officer Wages & Benefits	\$ 29,285	\$ 29,870	\$ 30,468	\$ 31,077	\$ 31,699
RCMP - Property Taxes	\$ 5,253	\$ 5,358	\$ 5,465	\$ 5,575	\$ 5,686
<b>Total Expenses</b>	<b>\$ 796,376</b>	<b>\$ 998,104</b>	<b>\$ 1,018,066</b>	<b>\$ 1,038,427</b>	<b>\$ 1,059,196</b>
<b>SAFETY SERVICES REVENUE</b>					
Fire - Payment from GNB	\$ -	\$ -	\$ -	\$ -	\$ -
Fire - Donations	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Revenue</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>EXPENSES</b>					
Fire - Fleet Fuel	\$ 6,489	\$ 6,619	\$ 6,751	\$ 6,886	\$ 7,024
Fire - Fleet Repairs	\$ 13,000	\$ 10,000	\$ 10,200	\$ 10,404	\$ 10,612
Fire- 2010 Pumper Repairs	\$ -	\$ -	\$ -	\$ -	\$ -
Fire - Fleet Insurance	\$ 11,845	\$ 12,082	\$ 12,324	\$ 12,570	\$ 12,821
Fire - Heat & Lights	\$ 6,180	\$ 6,304	\$ 6,430	\$ 6,558	\$ 6,689
Fire- Hydrant Clearing	\$ 3,090	\$ 3,152	\$ 3,215	\$ 3,279	\$ 3,345
Fire - Volun Firefighter Insur	\$ 3,090	\$ 3,152	\$ 3,215	\$ 3,279	\$ 3,345
Fire - Property Insurance	\$ 5,150	\$ 5,253	\$ 5,358	\$ 5,465	\$ 5,575
Fire - Property Taxes	\$ 8,240	\$ 8,405	\$ 8,573	\$ 8,744	\$ 8,919

	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
Fire - Repairs & Maintenance	\$ 10,500	\$ 10,710	\$ 10,924	\$ 11,143	\$ 11,366
Fire- Equipment Maintenance	\$ 12,000	\$ 12,240	\$ 12,485	\$ 12,734	\$ 12,989
Fire - Janitorial	\$ 1,379	\$ 1,407	\$ 1,435	\$ 1,464	\$ 1,493
Fire - Protective Clothing	\$ 20,000	\$ 20,400	\$ 20,808	\$ 21,224	\$ 21,649
Fire - Prevention Programs	\$ 2,039	\$ 2,080	\$ 2,122	\$ 2,164	\$ 2,208
Fire - Communication/phone	\$ 56,228	\$ 57,352	\$ 58,499	\$ 59,669	\$ 60,863
Fire - Postage & Office Supplies	\$ 637	\$ 649	\$ 662	\$ 676	\$ 689
Fire - Firefighting Supplies	\$ 16,974	\$ 17,314	\$ 17,660	\$ 18,013	\$ 18,374
Fire- Water & Sewer	\$ 690	\$ 703	\$ 717	\$ 732	\$ 746
Fire - Salaries & Wages	\$ 103,505	\$ 105,575	\$ 107,686	\$ 109,840	\$ 112,037
Fire - Benefits	\$ 15,526	\$ 15,836	\$ 16,153	\$ 16,476	\$ 16,806
Fire - WHSCC	\$ 2,619	\$ 2,671	\$ 2,724	\$ 2,779	\$ 2,835
Fire - Water Cost for Fire Protection	\$ 118,450	\$ 120,819	\$ 123,235	\$ 125,700	\$ 128,214
Fire - Prof.Devlp./Dues & Fees	\$ 10,779	\$ 10,994	\$ 11,214	\$ 11,438	\$ 11,667
Fire- Chief's Conference	\$ 1,156	\$ 1,180	\$ 1,203	\$ 1,227	\$ 1,252
Fire - Stipends	\$ 20,000	\$ 20,400	\$ 20,808	\$ 21,224	\$ 21,649
Fire- WorkSafe NB FF	\$ 14,768	\$ 15,063	\$ 15,364	\$ 15,672	\$ 15,985
<b>Total Expenses</b>	<b>\$ 464,333</b>	<b>\$ 470,359</b>	<b>\$ 479,767</b>	<b>\$ 489,362</b>	<b>\$ 499,149</b>
<b>Net Surplus (Deficit)</b>	<b>\$ (464,333)</b>	<b>\$ (470,359)</b>	<b>\$ (479,767)</b>	<b>\$ (489,362)</b>	<b>\$ (499,149)</b>

#### OTHER PROTECTIVE SERVICES

Animal Control					
Bylaw Enforcement- Wages & Expenses	\$ 32,332	\$ 32,978	\$ 33,638	\$ 34,311	
By-law Enforcement- Sub-Contract	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	
By-law Enforcement- Legal	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	
<b>TOTAL EXPENSES</b>	<b>\$ 52,332</b>	<b>\$ 52,978</b>	<b>\$ 53,638</b>	<b>\$ 54,311</b>	<b>\$ -</b>
<b>TOTAL REVENUE- PROTECTIVE SERVICES</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>TOTAL EXPENSES- PROTECTIVE SERVICES</b>	<b>\$ 1,313,041</b>	<b>\$ 1,521,442</b>	<b>\$ 1,551,470</b>	<b>\$ 1,582,100</b>	<b>\$ 1,558,345</b>
<b>TOTAL SURPLUS (DEFICIT)</b>	<b>\$ (1,313,041)</b>	<b>\$ (1,521,442)</b>	<b>\$ (1,551,470)</b>	<b>\$ (1,582,100)</b>	<b>\$ (1,558,345)</b>

	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
<b>ENVIRONMENTAL DEVELOPMENT</b>					
<b>REVENUE</b>					
User Fees Recycling Program	\$ 1,156	\$ 1,180	\$ 1,203	\$ 1,227	\$ 1,252
<b>Total Revenue</b>	<b>\$ 1,156</b>	<b>\$ 1,180</b>	<b>\$ 1,203</b>	<b>\$ 1,227</b>	<b>\$ 1,252</b>
<b>EXPENSES</b>					
Env Dev- Solid Waste Collection	\$ 220,000	\$ 224,400	\$ 228,888	\$ 233,466	\$ 238,135
Env Dev - Solid Waste Collection B&C	\$ -	\$ -	\$ -	\$ -	\$ -
Env Dev- Solid Waste Tipping Fees	\$ 94,050	\$ 95,931	\$ 97,850	\$ 99,807	\$ 101,803
Env Dev- Leaf Composting Supplies	\$ 4,562	\$ 4,653	\$ 4,746	\$ 4,841	\$ 4,938
Env Dev- Leaf Composting Collection Costs	\$ 6,695	\$ 6,829	\$ 6,965	\$ 7,105	\$ 7,247
<b>Total Expenses</b>	<b>\$ 325,307</b>	<b>\$ 331,813</b>	<b>\$ 338,449</b>	<b>\$ 345,218</b>	<b>\$ 352,123</b>
<b>Net Surplus (Deficit)</b>	<b>\$ (324,150)</b>	<b>\$ (330,633)</b>	<b>\$ (337,246)</b>	<b>\$ (343,991)</b>	<b>\$ (350,871)</b>

## PUBLIC WORKS

PW - Fleet Repairs	\$ 53,045	\$ 54,106	\$ 55,188	\$ 56,292	\$ 57,418
PW - Fleet Insurance	\$ 19,522	\$ 19,912	\$ 20,310	\$ 20,717	\$ 21,131
PW - Fleet Fuel	\$ 60,000	\$ 61,200	\$ 62,424	\$ 63,672	\$ 64,946
PW- Dues & Fees	\$ 309	\$ 315	\$ 321	\$ 328	\$ 334
PW - Heat & Lights	\$ 15,341	\$ 15,647	\$ 15,960	\$ 16,280	\$ 16,605
PW - Street Lighting Electric.	\$ 48,685	\$ 49,658	\$ 50,652	\$ 51,665	\$ 52,698
PW - Street Lights Maintenance	\$ 2,060	\$ 2,101	\$ 2,143	\$ 2,186	\$ 2,230
PW - Building Insurance	\$ 1,957	\$ 1,996	\$ 2,036	\$ 2,077	\$ 2,118
PW- Frye Road Dumpsite Insurance & Taxes	\$ 2,917	\$ 2,975	\$ 3,035	\$ 3,096	\$ 3,157
PW - Property Taxes	\$ 14,070	\$ 14,351	\$ 14,638	\$ 14,931	\$ 15,230
PW- Small Tools & Equipment	\$ 6,365	\$ 6,493	\$ 6,623	\$ 6,755	\$ 6,890
PW- Equipment Rental	\$ 10,000	\$ 10,200	\$ 10,404	\$ 10,612	\$ 10,824
PW - Materials & Supplies	\$ 7,182	\$ 7,326	\$ 7,472	\$ 7,622	\$ 7,774
PW- Hydrants	\$ 5,000	\$ 5,100	\$ 5,202	\$ 5,306	\$ 5,412
PW - Protective Clothing	\$ 6,949	\$ 7,088	\$ 7,230	\$ 7,374	\$ 7,522
PW - Telephone	\$ 7,363	\$ 7,510	\$ 7,660	\$ 7,813	\$ 7,970

	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
PW - Culverts & Ditches	\$ 20,000	\$ 20,400	\$ 20,808	\$ 21,224	\$ 21,649
PW - Asphalt	\$ 35,000	\$ 35,700	\$ 36,414	\$ 37,142	\$ 37,885
PW - Gravel	\$ 30,000	\$ 30,600	\$ 31,212	\$ 31,836	\$ 32,473
PW - Salt	\$ 70,000	\$ 71,400	\$ 72,828	\$ 74,285	\$ 75,770
PW- Sidewalk Repairs	\$ 30,000	\$ 30,600	\$ 31,212	\$ 31,836	\$ 32,473
PW- Street Repairs	\$ 2,313	\$ 2,359	\$ 2,406	\$ 2,454	\$ 2,503
PW - Street Signs	\$ 8,000	\$ 8,160	\$ 8,323	\$ 8,490	\$ 8,659
PW - Lane & Street Marking	\$ 22,000	\$ 22,440	\$ 22,889	\$ 23,347	\$ 23,814
PW- Bldg. & Grounds	\$ 18,566	\$ 18,937	\$ 19,316	\$ 19,702	\$ 20,096
PW- Christmas Decorations	\$ 10,000	\$ 10,200	\$ 10,404	\$ 10,612	\$ 10,824
PW - Tree Care	\$ 10,000	\$ 10,200	\$ 10,404	\$ 10,612	\$ 10,824
PW- Wood & Chip Removal	\$ 7,000	\$ 7,140	\$ 7,283	\$ 7,428	\$ 7,577
PW Snow Removal	\$ -	\$ -	\$ -	\$ -	\$ -
PW - Salaries & Wages	\$ 605,019	\$ 617,119	\$ 629,462	\$ 642,051	\$ 654,892
PW - Benefits					
PW - WHSCC					
PW- Water & Sewer	\$ 690	\$ 703	\$ 717	\$ 732	\$ 746
PW- Transfer To Utility	\$ (30,000)	\$ (30,000)	\$ (30,000)	\$ (30,000)	\$ (30,000)
PW- Transfer Labour to other Dep't	\$ (10,609)	\$ (10,821)	\$ (11,038)	\$ (11,258)	\$ (11,484)
<b>Total Expenses</b>	<b>\$ 1,088,742</b>	<b>\$ 1,111,117</b>	<b>\$ 1,133,939</b>	<b>\$ 1,157,218</b>	<b>\$ 1,180,962</b>

## CULTURE & HERITAGE

### SAINT ANDREWS BLOCK HOUSE

#### REVENUE

Parks Canada Management Fee	\$ 24,116	\$ 24,599	\$ 25,091	\$ 25,592	\$ 26,104
<b>Total Revenue</b>	<b>\$ 24,116</b>	<b>\$ 24,599</b>	<b>\$ 25,091</b>	<b>\$ 25,592</b>	<b>\$ 26,104</b>

#### EXPENSES

Heat & Lights	\$ 292	\$ 298	\$ 304	\$ 310	\$ 316
Repairs & Maint.	\$ 1,156	\$ 1,180	\$ 1,203	\$ 1,227	\$ 1,252
Wages	\$ 19,487	\$ 19,876	\$ 20,274	\$ 20,679	\$ 21,093
Wage Benefits	\$ 3,182	\$ 3,245	\$ 3,310	\$ 3,376	\$ 3,444

	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
<b>Total Expenses</b>	\$ 24,116	\$ 24,599	\$ 25,091	\$ 25,592	\$ 26,104
<b>Net Surplus (Deficit)</b>	\$ -	\$ -	\$ -	\$ -	\$ -

**Saint Andrews Court House**

**REVENUE**

Court House- Grant from Province	\$ 25,000				
<b>Total Revenue</b>	\$ 25,000	\$ -	\$ -	\$ -	\$ -

**EXPENSES**

Court House- Heat & Lights	\$ 6,896	\$ 7,034	\$ 7,174	\$ 7,318	\$ 7,464
GAOL- Power	\$ 4,244	\$ 4,328	\$ 4,415	\$ 4,503	\$ 4,593
Court House- Consultants	\$ -	\$ -	\$ -	\$ -	\$ -
Court House- Insurance	\$ 2,781	\$ 2,837	\$ 2,893	\$ 2,951	\$ 3,010
Court House- Property taxes	\$ 12,500	\$ 12,750	\$ 13,005	\$ 13,265	\$ 13,530
Court House- Repairs & Maint	\$ 3,500	\$ 3,570	\$ 3,641	\$ 3,714	\$ 3,789
Court House- Communications	\$ 1,485	\$ 1,515	\$ 1,545	\$ 1,576	\$ 1,608
Court House- Water & Sewer	\$ 1,156	\$ 1,180	\$ 1,203	\$ 1,227	\$ 1,252
<b>Total Expenses</b>	\$ 32,562	\$ 33,213	\$ 33,878	\$ 34,555	\$ 35,246
<b>Net Surplus (Deficit)</b>	\$ (7,562)	\$ (33,213)	\$ (33,878)	\$ (34,555)	\$ (35,246)

**ROSS MEMORIAL LIBRARY**

**REVENUE**

Library- Ross Trust Funds	\$ 23,175	\$ 23,639	\$ 24,111	\$ 24,593	\$ 25,085
<b>Total Revenue</b>	\$ 23,175	\$ 23,639	\$ 24,111	\$ 24,593	\$ 25,085

**EXPENSES**

Library - Books And Periodicals	\$ 8,240	\$ 8,405	\$ 8,573	\$ 8,744	\$ 8,919
Library - Computer Equipment	\$ 5,665	\$ 5,778	\$ 5,894	\$ 6,012	\$ 6,132
Library - Programs	\$ 4,120	\$ 4,202	\$ 4,286	\$ 4,372	\$ 4,460

	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
Library - Heat & Lights	\$ 9,785	\$ 9,981	\$ 10,180	\$ 10,384	\$ 10,592
Library - Building Insurance	\$ 4,795	\$ 4,891	\$ 4,989	\$ 5,089	\$ 5,191
Library - Repairs & Maintenance	\$ 4,223	\$ 4,307	\$ 4,394	\$ 4,481	\$ 4,571
Library - Janitorial	\$ 13,390	\$ 13,658	\$ 13,931	\$ 14,210	\$ 14,494
Library - Landscaping	\$ 467	\$ 476	\$ 486	\$ 495	\$ 505
Library - Telephone	\$ 3,607	\$ 3,679	\$ 3,753	\$ 3,828	\$ 3,904
Library - Office Supplies	\$ 2,408	\$ 2,456	\$ 2,506	\$ 2,556	\$ 2,607
Library - Office Equipment	\$ 2,387	\$ 2,435	\$ 2,483	\$ 2,533	\$ 2,584
Library - Wages	\$ 5,150	\$ 5,253	\$ 5,358	\$ 5,465	\$ 5,575
Library - Benefits	\$ 773	\$ 788	\$ 804	\$ 820	\$ 836
Library - WHSCC	\$ 118	\$ 121	\$ 123	\$ 126	\$ 128
Library - Conference	\$ 1,591	\$ 1,623	\$ 1,656	\$ 1,689	\$ 1,723
Library - Water & Sewer	\$ 955	\$ 974	\$ 993	\$ 1,013	\$ 1,034
<b>Total Expenses</b>	<b>\$ 67,675</b>	<b>\$ 69,028</b>	<b>\$ 70,409</b>	<b>\$ 71,817</b>	<b>\$ 73,253</b>
<b>Net Surplus (Deficit)</b>	<b>\$ (44,500)</b>	<b>\$ (45,389)</b>	<b>\$ (46,297)</b>	<b>\$ (47,223)</b>	<b>\$ (48,168)</b>

## ROSS MEMORIAL MUSEUM

### REVENUE

Museum - Ross Trust Funds	\$ 37,595	\$ 38,347	\$ 39,114	\$ 39,896	\$ 40,694
Museum - Provincial Operation Grant	\$ 5,150	\$ 5,253	\$ 5,358	\$ 5,465	\$ 5,575
Museum - Donations/Other Revenue	\$ 1,545	\$ 1,576	\$ 1,607	\$ 1,640	\$ 1,672
Museum- Donations from Christmas Open House	\$ 515	\$ 525	\$ 536	\$ 547	\$ 557
<b>Total Revenue</b>	<b>\$ 44,805</b>	<b>\$ 45,701</b>	<b>\$ 46,615</b>	<b>\$ 47,547</b>	<b>\$ 48,498</b>

### EXPENSES

Museum - Programs	\$ 10,300	\$ 10,506	\$ 10,716	\$ 10,930	\$ 11,149
Museum - Christmas Program	\$ 1,339	\$ 1,366	\$ 1,393	\$ 1,421	\$ 1,449
Museum - Dues & Fees	\$ 382	\$ 390	\$ 397	\$ 405	\$ 413
Museum - Property Insurance	\$ 3,914	\$ 3,992	\$ 4,072	\$ 4,154	\$ 4,237
Museum - Heat & Lights	\$ 9,484	\$ 9,674	\$ 9,868	\$ 10,065	\$ 10,266

	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
Museum - Property Taxes	\$ 5,686	\$ 5,800	\$ 5,916	\$ 6,034	\$ 6,155
Museum - Repairs & Maintenance	\$ 7,957	\$ 8,116	\$ 8,278	\$ 8,444	\$ 8,613
Museum - Publicity	\$ 1,156	\$ 1,180	\$ 1,203	\$ 1,227	\$ 1,252
Museum - Telephone	\$ 2,620	\$ 2,673	\$ 2,726	\$ 2,781	\$ 2,836
Museum - Security System	\$ 690	\$ 703	\$ 717	\$ 732	\$ 746
Museum - Office Supplies	\$ 583	\$ 595	\$ 607	\$ 619	\$ 632
Museum - Postage	\$ 414	\$ 422	\$ 430	\$ 439	\$ 448
Museum - Office Equipment	\$ 583	\$ 595	\$ 607	\$ 619	\$ 632
Museum - Wages & Benefits	\$ 72,171	\$ 73,615	\$ 75,087	\$ 76,589	\$ 78,121
Museum - Professional Development	\$ 743	\$ 757	\$ 773	\$ 788	\$ 804
Museum - Travel	\$ 583	\$ 595	\$ 607	\$ 619	\$ 632
Museum - Miscellaneous	\$ 361	\$ 368	\$ 375	\$ 383	\$ 390
Museum - Water & Sewer	\$ 690	\$ 703	\$ 717	\$ 732	\$ 746
<b>Total Expenses</b>	<b>\$ 119,657</b>	<b>\$ 122,051</b>	<b>\$ 124,492</b>	<b>\$ 126,981</b>	<b>\$ 129,521</b>
<b>Net Surplus (Deficit)</b>	<b>\$ (74,852)</b>	<b>\$ (76,350)</b>	<b>\$ (77,877)</b>	<b>\$ (79,434)</b>	<b>\$ (81,023)</b>

**SHERIFF ANDREWS HOUSE  
REVENUE**

Sheriff Andrews- Donations	\$ 2,060	\$ 2,101	\$ 2,143	\$ 2,186	\$ 2,230
Sheriff Andrews- Provincial Grant	\$ 31,827	\$ 32,464	\$ 33,113	\$ 33,775	\$ 34,451
<b>Total Revenue</b>	<b>\$ 33,887</b>	<b>\$ 34,565</b>	<b>\$ 35,256</b>	<b>\$ 35,961</b>	<b>\$ 36,680</b>

**EXPENSES**

Sheriff Andrews- Programs	\$ 1,379	\$ 1,407	\$ 1,435	\$ 1,464	\$ 1,493
Sheriff Andrews- Alarm Costs	\$ 1,545	\$ 1,576	\$ 1,607	\$ 1,640	\$ 1,672
Sheriff Andrews- Communications	\$ 2,575	\$ 2,627	\$ 2,679	\$ 2,733	\$ 2,787
Sheriff Andrews- Heat & Lights	\$ 4,944	\$ 5,043	\$ 5,144	\$ 5,247	\$ 5,352
Sheriff Andrews- Janitorial	\$ -	\$ -	\$ -	\$ -	\$ -
Sheriff Andrews- Repairs	\$ 1,963	\$ 2,002	\$ 2,042	\$ 2,083	\$ 2,124
Sheriff Andrews- Wages	\$ 31,228	\$ 31,852	\$ 32,489	\$ 33,139	\$ 33,802



	<b>2025 Budget</b>	<b>2026 Budget</b>	<b>2027 Budget</b>	<b>2028 Budget</b>	<b>2029 Budget</b>
Sheriff Andrews- Employee benefits	\$ 2,451	\$ 2,500	\$ 2,550	\$ 2,601	\$ 2,653
Sheriff Andrews- WHSCC	\$ 732	\$ 747	\$ 762	\$ 777	\$ 792
Sheriff Andrews- Water & Sewer	\$ 690	\$ 703	\$ 717	\$ 732	\$ 746
<b>Total Expenses</b>	<b>\$ 47,506</b>	<b>\$ 48,456</b>	<b>\$ 49,425</b>	<b>\$ 50,413</b>	<b>\$ 51,422</b>
<b>Net Surplus (Deficit)</b>	<b>\$ (13,619)</b>	<b>\$ (13,891)</b>	<b>\$ (14,169)</b>	<b>\$ (14,452)</b>	<b>\$ (14,741)</b>
<b>TOTAL REVENUE- CULTURE &amp; HERITAGE SERVICES</b>	<b>\$ 150,983</b>	<b>\$ 128,503</b>	<b>\$ 131,073</b>	<b>\$ 133,695</b>	<b>\$ 136,368</b>
<b>TOTAL EXPENSES- CULTURE &amp; HERITAGE SERVICES</b>	<b>\$ 291,516</b>	<b>\$ 297,346</b>	<b>\$ 303,293</b>	<b>\$ 309,359</b>	<b>\$ 315,546</b>
<b>TOTAL SURPLUS (DEFICIT)</b>	<b>ok \$ (140,533)</b>	<b>\$ (168,843)</b>	<b>\$ (172,220)</b>	<b>\$ (175,665)</b>	<b>\$ (179,178)</b>

	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
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## RECREATIONAL SERVICES

### Bayside Community Hall REVENUE

Rental Revenue- Bayside Hall	\$ 2,060	\$ 2,101	\$ 2,143	\$ 2,186	\$ 2,230
<b>Total Revenue</b>	<b>\$ 2,060</b>	<b>\$ 2,101</b>	<b>\$ 2,143</b>	<b>\$ 2,186</b>	<b>\$ 2,230</b>

### EXPENSES

BCC- Janitorial	\$ 1,273	\$ 1,299	\$ 1,325	\$ 1,351	\$ 1,378
BCC- Repairs & Maint	\$ 1,061	\$ 1,082	\$ 1,104	\$ 1,126	\$ 1,148
BCC- Telephone & Alarm	\$ 785	\$ 801	\$ 817	\$ 833	\$ 850
BCC- Power	\$ 5,517	\$ 5,627	\$ 5,740	\$ 5,854	\$ 5,971
BCC - Insurance	\$ 2,334	\$ 2,381	\$ 2,428	\$ 2,477	\$ 2,526
BCC - Property Tax	\$ 1,337	\$ 1,363	\$ 1,391	\$ 1,419	\$ 1,447
BCC- Snow Removal	\$ 1,273	\$ 1,299	\$ 1,325	\$ 1,351	\$ 1,378
<b>Total Expenses</b>	<b>\$ 13,580</b>	<b>\$ 13,851</b>	<b>\$ 14,128</b>	<b>\$ 14,411</b>	<b>\$ 14,699</b>
<b>Net Surplus (Deficit)</b>	<b>\$ (11,520)</b>	<b>\$ (11,750)</b>	<b>\$ (11,985)</b>	<b>\$ (12,225)</b>	<b>\$ (12,469)</b>

## PARKS & RECREATION FACILITIES

### REVENUE

PR- Field Rental Fees	\$ 1,061	\$ 1,082	\$ 1,104	\$ 1,126	\$ 1,148
<b>Total Revenue</b>	<b>\$ 1,061</b>	<b>\$ 1,082</b>	<b>\$ 1,104</b>	<b>\$ 1,126</b>	<b>\$ 1,148</b>

### EXPENSES

PR- Mallory Field Rep & Maint	\$ 7,725	\$ 7,880	\$ 8,037	\$ 8,198	\$ 8,362
PR- Mallory Field Insurance	\$ 1,339	\$ 1,366	\$ 1,393	\$ 1,421	\$ 1,449
PR- Mallory Field Heat & Lights	\$ 499	\$ 509	\$ 519	\$ 529	\$ 540
PR- Mallory Field Property Tax	\$ 3,090	\$ 3,152	\$ 3,215	\$ 3,279	\$ 3,345
PR - Cent Park Heat/Lights	\$ 670	\$ 683	\$ 697	\$ 710	\$ 725
PR - Cent Park Insurance	\$ 412	\$ 420	\$ 429	\$ 437	\$ 446

	<b>2025 Budget</b>	<b>2026 Budget</b>	<b>2027 Budget</b>	<b>2028 Budget</b>	<b>2029 Budget</b>
PR - Cent Park Reps & Maint.	\$ 4,244	\$ 4,328	\$ 4,415	\$ 4,503	\$ 4,593
PR - Flemming Park- Prop tax	\$ 1,030	\$ 1,051	\$ 1,072	\$ 1,093	\$ 1,115
PR- Langmaid Park Maint	\$ 5,198	\$ 5,302	\$ 5,408	\$ 5,517	\$ 5,627
PR - Langmaid Park Property Tax	\$ 223	\$ 227	\$ 232	\$ 236	\$ 241
PR - Elizabeth Park Rep & Maint	\$ 1,061	\$ 1,082	\$ 1,104	\$ 1,126	\$ 1,148
PR - Point Washrooms Power	\$ 1,000	\$ 1,020	\$ 1,040	\$ 1,061	\$ 1,082
PR - Point Washrooms Janitorial	\$ 3,500	\$ 3,570	\$ 3,641	\$ 3,714	\$ 3,789
PR - Point Washrooms Repairs	\$ 1,800	\$ 1,836	\$ 1,873	\$ 1,910	\$ 1,948
PR - Tennis Courts Repair & Maint	\$ 3,000	\$ 3,060	\$ 3,121	\$ 3,184	\$ 3,247
PR - Other Park Costs	\$ 2,536	\$ 2,586	\$ 2,638	\$ 2,691	\$ 2,745
PR - Exercise Park	\$ 2,575	\$ 2,627	\$ 2,679	\$ 2,733	\$ 2,787
PR - Small Tools & Equipment	\$ 2,652	\$ 2,705	\$ 2,759	\$ 2,815	\$ 2,871
PR - Equipment Maintenance	\$ 6,000	\$ 6,120	\$ 6,242	\$ 6,367	\$ 6,495
PR - Equipment Fuel	\$ 3,090	\$ 3,152	\$ 3,215	\$ 3,279	\$ 3,345
PR - Walking Trails- Repair & Maint	\$ 1,379	\$ 1,407	\$ 1,435	\$ 1,464	\$ 1,493
PR - Seasonal Wages	\$ 72,509	\$ 73,959	\$ 75,438	\$ 76,947	\$ 78,486
PR - Wage Benefits	\$ 10,884	\$ 11,101	\$ 11,323	\$ 11,550	\$ 11,781
<b>Total Expenses</b>	<b>\$ 136,414</b>	<b>\$ 139,142</b>	<b>\$ 141,925</b>	<b>\$ 144,764</b>	<b>\$ 147,659</b>
<b>Net Surplus (Deficit)</b>	<b>\$ (135,353)</b>	<b>\$ (138,060)</b>	<b>\$ (140,821)</b>	<b>\$ (143,638)</b>	<b>\$ (146,510)</b>

	<b>2025 Budget</b>	<b>2026 Budget</b>	<b>2027 Budget</b>	<b>2028 Budget</b>	<b>2029 Budget</b>
<b>RECREATION &amp; PROGRAMS</b>					
<b>REVENUE</b>					
Event Donations	\$ -	\$ -	\$ -	\$ -	\$ -
Recreation Grant from GNB	\$ 41,200	\$ 42,024	\$ 42,864	\$ 43,722	\$ 44,596
Other Grants	\$ 25,750	\$ 26,265	\$ 26,790	\$ 27,326	\$ 27,873
Summer Camp Revenue	\$ 30,000	\$ 30,600	\$ 31,212	\$ 31,836	\$ 32,473
<b>Total Revenue</b>	<b>\$ 96,950</b>	<b>\$ 98,889</b>	<b>\$ 100,867</b>	<b>\$ 102,884</b>	<b>\$ 104,942</b>
<b>EXPENSES</b>					
Canada Day	\$ 30,000	\$ 30,600	\$ 31,212	\$ 31,836	\$ 32,473
Other Events	\$ 20,600	\$ 21,012	\$ 21,432	\$ 21,861	\$ 22,298
Summer Camp Supplies	\$ 8,240	\$ 8,405	\$ 8,573	\$ 8,744	\$ 8,919
Promotion	\$ 2,060	\$ 2,101	\$ 2,143	\$ 2,186	\$ 2,230
Program Material	\$ 515	\$ 525	\$ 536	\$ 547	\$ 557
Consultant	\$ 20,000				
Dues & Fees	\$ 3,914	\$ 3,992	\$ 4,072	\$ 4,154	\$ 4,237
Travel	\$ 2,122	\$ 2,164	\$ 2,208	\$ 2,252	\$ 2,297
Telephone	\$ 824	\$ 840	\$ 857	\$ 874	\$ 892
Recreation Software	\$ 5,000	\$ 5,100	\$ 5,202	\$ 5,306	\$ 5,412
Wages	\$ 74,510	\$ 76,000	\$ 77,520	\$ 79,071	\$ 80,652
Benefits	\$ 15,889	\$ 16,207	\$ 16,531	\$ 16,862	\$ 17,199
<b>Total Expenses</b>	<b>\$ 183,674</b>	<b>\$ 166,948</b>	<b>\$ 170,287</b>	<b>\$ 173,692</b>	<b>\$ 177,166</b>
<b>Net Surplus (Deficit)</b>	<b>\$ (86,724)</b>	<b>\$ (68,059)</b>	<b>\$ (69,420)</b>	<b>\$ (70,808)</b>	<b>\$ (72,224)</b>

	<b>2025 Budget</b>	<b>2026 Budget</b>	<b>2027 Budget</b>	<b>2028 Budget</b>	<b>2029 Budget</b>
<b>W.C. O'Neill Arena</b>					
<b>REVENUE</b>					
RS - Arena Board Contributions	\$ 2,313	\$ 2,359	\$ 2,406	\$ 2,454	\$ 2,503
RS - Public Skating	\$ -	\$ -	\$ -	\$ -	\$ -
RS - Minor Hockey	\$ 25,634	\$ 26,146	\$ 26,669	\$ 27,203	\$ 27,747
RS - Speed Skating		\$ -	\$ -	\$ -	\$ -
RS - Miscellaneous Ice Rental	\$ 15,000	\$ 15,300	\$ 15,606	\$ 15,918	\$ 16,236
RS - Curling Club Lease	\$ 31,377	\$ 32,005	\$ 32,645	\$ 33,298	\$ 33,964
RS- Theatre Rental	\$ 753	\$ 768	\$ 784	\$ 799	\$ 815
RS - Building Rentals	\$ 11,585	\$ 11,817	\$ 12,053	\$ 12,294	\$ 12,540
RS - Dormitory Rental	\$ 40,000	\$ 40,800	\$ 41,616	\$ 42,448	\$ 43,297
RS - Commercial Rent	\$ 106	\$ 108	\$ 110	\$ 113	\$ 115
RS - Vending Machines	\$ 106	\$ 108	\$ 110	\$ 113	\$ 115
RS- Skate Sharpening	\$ -	\$ -	\$ -	\$ -	\$ -
RS- LSD Contribution Rec Services	\$ 125,053	\$ 127,554	\$ 130,105	\$ 132,707	\$ 135,361
<b>Total Revenue</b>	<b>\$ 251,927</b>	<b>\$ 256,966</b>	<b>\$ 262,105</b>	<b>\$ 267,347</b>	<b>\$ 272,694</b>
<b>EXPENSES</b>					
RS - Advertising & Promotion	\$ 361	\$ 368	\$ 375	\$ 383	\$ 390
RS - Signage For Boards	\$ 690	\$ 703	\$ 717	\$ 732	\$ 746
RS - Property Insurance	\$ 10,300	\$ 10,506	\$ 10,716	\$ 10,930	\$ 11,149
RS - Heat & Lights	\$ 118,450	\$ 120,819	\$ 123,235	\$ 125,700	\$ 128,214
RS - Equipment Repair	\$ 22,279	\$ 22,724	\$ 23,179	\$ 23,643	\$ 24,115
RS - Cooling Tower Testing	\$ 10,300	\$ 10,506	\$ 10,716	\$ 10,930	\$ 11,149
RS - Generator Expenses	\$ 2,313	\$ 2,359	\$ 2,406	\$ 2,454	\$ 2,503
RS - Electrical Repairs	\$ 3,090	\$ 3,152	\$ 3,215	\$ 3,279	\$ 3,345
RS - Plumbing Repairs	\$ 3,090	\$ 3,152	\$ 3,215	\$ 3,279	\$ 3,345
RS - Building Maintenance	\$ 23,175	\$ 23,639	\$ 24,111	\$ 24,593	\$ 25,085
RS - Ice Making Supplies	\$ 4,120	\$ 4,202	\$ 4,286	\$ 4,372	\$ 4,460
RS - Zamboni Maintenance	\$ 6,500	\$ 6,630	\$ 6,763	\$ 6,898	\$ 7,036
RS - Janitorial	\$ 4,870	\$ 4,967	\$ 5,066	\$ 5,168	\$ 5,271
RS - Recreation Fee paid to RSC	\$ 111,990	\$ 114,230	\$ 116,514	\$ 118,845	\$ 121,222

	<b>2025 Budget</b>	<b>2026 Budget</b>	<b>2027 Budget</b>	<b>2028 Budget</b>	<b>2029 Budget</b>
RS - Property Taxes	\$ 10,365	\$ 10,572	\$ 10,784	\$ 10,999	\$ 11,219
RS - Propane	\$ 3,013	\$ 3,073	\$ 3,135	\$ 3,197	\$ 3,261
RS - Telephone/communications	\$ 5,665	\$ 5,778	\$ 5,894	\$ 6,012	\$ 6,132
RS - Security System	\$ 5,793	\$ 5,908	\$ 6,027	\$ 6,147	\$ 6,270
RS - Office Supplies	\$ 297	\$ 303	\$ 309	\$ 315	\$ 322
RS - Supplies	\$ 1,273	\$ 1,299	\$ 1,325	\$ 1,351	\$ 1,378
RS - Wages & Benefits	\$ 72,653	\$ 74,106	\$ 75,588	\$ 77,100	\$ 78,642
RS - Benefits					
RS - Clothing	\$ 2,207	\$ 2,251	\$ 2,296	\$ 2,342	\$ 2,389
RS - WHSCC					
RS - Water & Sewer	\$ 26,523	\$ 27,053	\$ 27,594	\$ 28,146	\$ 28,709
<b>Total Expenses</b>	<b>\$ 449,314</b>	<b>\$ 458,301</b>	<b>\$ 467,467</b>	<b>\$ 476,816</b>	<b>\$ 486,352</b>
<b>Net Surplus (Deficit)</b>	<b>\$ (197,387)</b>	<b>\$ (201,335)</b>	<b>\$ (205,362)</b>	<b>\$ (209,469)</b>	<b>\$ (213,658)</b>

**WHARF  
REVENUE**

WF- Tour/Commercial Wharf Revenue	\$ 60,000	\$ 61,200	\$ 62,424	\$ 63,672	\$ 64,946
WF- Mooring Income	\$ 7,725	\$ 7,880	\$ 8,037	\$ 8,198	\$ 8,362
WF- Aquaculture Wharf Revenue	\$ 3,090	\$ 3,152	\$ 3,215	\$ 3,279	\$ 3,345
WF- Commercial Fishery Income	\$ 2,060	\$ 2,101	\$ 2,143	\$ 2,186	\$ 2,230
WF- Pleasure Craft Wharf Revenue	\$ 20,600	\$ 21,012	\$ 21,432	\$ 21,861	\$ 22,298
WF- Berthage Fees	\$ 40,000	\$ 40,800	\$ 41,616	\$ 42,448	\$ 43,297
WF- Other Wharf Revenue	\$ 637	\$ 649	\$ 662	\$ 676	\$ 689
<b>Total Revenue</b>	<b>\$ 134,112</b>	<b>\$ 136,794</b>	<b>\$ 139,530</b>	<b>\$ 142,320</b>	<b>\$ 145,167</b>

	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
<b>EXPENSES</b>					
WF - Wharf Insurance	\$ 13,905	\$ 14,183	\$ 14,467	\$ 14,756	\$ 15,051
WF - Wharf Maintenance	\$ 28,840	\$ 29,417	\$ 30,005	\$ 30,605	\$ 31,217
WF- Clothing Allowance	\$ 1,030	\$ 1,051	\$ 1,072	\$ 1,093	\$ 1,115
WF- Supplies	\$ 4,053	\$ 4,134	\$ 4,216	\$ 4,301	\$ 4,387
WF- Property Taxes	\$ 1,740	\$ 1,775	\$ 1,810	\$ 1,846	\$ 1,883
WF - Wharf Power	\$ 3,090	\$ 3,152	\$ 3,215	\$ 3,279	\$ 3,345
WF - Wharf Security	\$ 2,575	\$ 2,627	\$ 2,679	\$ 2,733	\$ 2,787
WF- Equipment Purchases	\$ 2,313	\$ 2,359	\$ 2,406	\$ 2,454	\$ 2,503
WF - Communications	\$ 2,652	\$ 2,705	\$ 2,759	\$ 2,815	\$ 2,871
WF - Wages & Benefits	\$ 57,054	\$ 58,195	\$ 59,359	\$ 60,546	\$ 61,757
WF - Labour from Public Works	\$ 4,120	\$ 4,202	\$ 4,286	\$ 4,372	\$ 4,460
WF - Water & Sewer	\$ 881	\$ 898	\$ 916	\$ 934	\$ 953
<b>Total Expenses</b>	<b>\$ 122,252</b>	<b>\$ 124,697</b>	<b>\$ 127,191</b>	<b>\$ 129,735</b>	<b>\$ 132,330</b>
<b>Net Surplus (Deficit)</b>	<b>\$ 11,859</b>	<b>\$ 12,097</b>	<b>\$ 12,339</b>	<b>\$ 12,585</b>	<b>\$ 12,837</b>

## YOUTH CENTER

### REVENUE

YC- Fundraising/Donations	\$ 1,545	\$ 1,576	\$ 1,607	\$ 1,640	\$ 1,672
YC- Tecolote Foundation	\$ 30,900	\$ 31,518	\$ 32,148	\$ 32,791	\$ 33,447
<b>Total Revenue</b>	<b>\$ 32,445</b>	<b>\$ 33,094</b>	<b>\$ 33,756</b>	<b>\$ 34,431</b>	<b>\$ 35,120</b>

### EXPENSES

YC- Program Costs	\$ 2,122	\$ 2,164	\$ 2,208	\$ 2,252	\$ 2,297
YC- Social Events	\$ 583	\$ 595	\$ 607	\$ 619	\$ 632
YC- Insurance	\$ 824	\$ 840	\$ 857	\$ 874	\$ 892
YC- Heat & Lights	\$ 4,223	\$ 4,307	\$ 4,394	\$ 4,481	\$ 4,571
YC- Bldg. Maintenance	\$ 3,605	\$ 3,677	\$ 3,751	\$ 3,826	\$ 3,902
YC- Equipment Maintenance	\$ 773	\$ 788	\$ 804	\$ 820	\$ 836
YC- Janitorial Expenses	\$ 7,210	\$ 7,354	\$ 7,501	\$ 7,651	\$ 7,804
YC- Property Taxes	\$ 4,120	\$ 4,202	\$ 4,286	\$ 4,372	\$ 4,460

	<b>2025 Budget</b>	<b>2026 Budget</b>	<b>2027 Budget</b>	<b>2028 Budget</b>	<b>2029 Budget</b>
YC- Telephone/communication	\$ 2,673	\$ 2,727	\$ 2,781	\$ 2,837	\$ 2,894
YC- Office Supplies	\$ 223	\$ 227	\$ 232	\$ 236	\$ 241
YC- Salaries & Wages	\$ 81,244	\$ 82,869	\$ 84,526	\$ 86,217	\$ 87,941
YC- Payroll Benefits	\$ 8,607	\$ 8,779	\$ 8,955	\$ 9,134	\$ 9,317
YC- WHSCC	\$ 2,556	\$ 2,607	\$ 2,660	\$ 2,713	\$ 2,767
YC- Water& Sewer	\$ 2,556	\$ 2,607	\$ 2,660	\$ 2,713	\$ 2,767
<b>Total Expenses</b>	<b>\$ 121,320</b>	<b>\$ 123,746</b>	<b>\$ 126,221</b>	<b>\$ 128,746</b>	<b>\$ 131,321</b>
<b>Net Surplus (Deficit)</b>	<b>\$ (88,875)</b>	<b>\$ (90,652)</b>	<b>\$ (92,465)</b>	<b>\$ (94,315)</b>	<b>\$ (96,201)</b>

<b>TOTAL REVENUE- RECREATIONAL SERVICES</b>	<b>518,554</b>	<b>528,926</b>	<b>539,504</b>	<b>550,294</b>	<b>561,300</b>
<b>TOTAL EXPENSES- RECREATIONAL SERVICES</b>	<b>1,026,554</b>	<b>1,026,685</b>	<b>1,047,219</b>	<b>1,068,163</b>	<b>1,089,526</b>
<b>TOTAL SURPLUS (DEFICIT)</b>	<b>OK</b>	<b>(508,000)</b>	<b>(497,760)</b>	<b>(507,715)</b>	<b>(517,869)</b>



**TOWN OF SAINT ANDREWS  
GENERAL CAPITAL FUND  
5-Year Budget 2025-2029**

	YTD Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
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**VEHICLES & EQUIPMENT**

Arena Equipment	\$ 23,641	\$ 6,000					
Computers & Access.	\$ 6,660	\$ 8,500					
Fire Department Equipment	\$ 4,940	\$ 7,000					
Parks & Rec Equipment	\$ 17,239	\$ 25,000					
Capital - Recreation Equipment	\$ 65,442	\$ 69,000					
Public Works Equipment	\$ 23,212	\$ 33,000					
Capital - Update Tourist Signs	\$ 12,626	\$ 25,000					
Vehicles	\$ 701	\$ -					
SAFD Ladder Truck		\$ 1,550,000					
Public Works Replace 2017 Chevrolet ¾ ton with plow/sander			\$ 105,000				
Public Works Replace 2014 Int 3 ton with tandem truck			\$ 450,000				
Replace Event Chairs- Arena			\$ 15,000				
Replace Scott Air pak- SAFD			\$ 17,000				
SAFD- Equipment Ladder Truck			\$ 18,000				
Fire Dept Replace 2003 Karavan Boat Trailer				\$ 8,000			
Public Works reconditioned used sweeper truck – (8-10 years old)				\$ 150,000			
Arena Electric Zamboni				\$ 210,000			

	YTD Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
Fire Dept Replace 1999 Honda 18hp portable pump				\$ 5,000			
Fire Dept Replace 1999 Honda 18hp portable pump				\$ 5,000			
Fire Dept Replace Dell Tough Book				\$ 5,500			
Fire Dept 2000-Scott utility trailer					\$ 9,000		
Public Works Replace 2019 Ford 250 with plow / sander					\$ 105,000		
Public Works Replace 2016 - Kubota ZD60 mower					\$ 35,000		
Replace 2016 3/4 ton truck						\$ 90,000	
Replace 2016 Freightliner 5 ton						\$ 450,000	
Replace 2015 Holder sidewalk machine						\$ 280,000	
Replace 2011 landscape trailer						\$ 20,000	
Replace 2016 Kubota GF 1800 4x4 mower						\$ 35,000	
Replace 2020 Kubota ZD 60 mower							\$ 35,000
Replace (3) 2008 Honda portable pumps							\$ 25,000
Replace 2018 JCB Backhoe							\$ 250,000
Replace 2006 Mercury 14ft boat							\$ 20,000
<b>TRANSPORTATION NETWORK</b>							
Capital - Dock Road	\$ 14,611	\$ 15,000					
Paving	\$ 132,446	\$ 174,000					
Parking Lots		\$ 35,000					
Harriet St Base Asphalt - between Water and Queen				\$ 62,500			

	<b>YTD Actual</b>	<b>2024 Budget</b>	<b>2025 Budget</b>	<b>2026 Budget</b>	<b>2027 Budget</b>	<b>2028 Budget</b>	<b>2029 Budget</b>
Cemetery Rd Base and Seal Asphalt - between Diana and Cemetery gates			\$ 322,000				
Prince of Wales St Base and Seal Asphalt - between Edward St and Adolphus			\$ 50,000				
Champlain Ave Base asphalt - between Cemetery and Harriet				\$ 97,000			
Frederick St Replace asphalt sidewalk with concrete between Parr & Carleton- (no curb work)			\$ 82,800				
Carleton St Base & Seal between Harriet and Mary			\$ 15,000				
Prince of Wales St Base and seal asphalt between King & Augustus			\$ 846,000				
Parr St Base asphalt - between Ernest and Frederick				\$ 105,000			
Joe's Point Rd Base and seal asphalt between 117 Joe's Point and Cedar Lane/Bayview Dr				\$ 1,152,000			
Harriet St Seal asphalt between Water St and Queen St					\$ 48,000		
Frederick St Phase 2 replacing asphalt sidewalk with concrete				\$ 82,800			
Crestwood Lane Replace chipseal with Base / seal asphalt				\$ 140,000			
Champlain Ave Seal asphalt - between Cemetery and Harriet					\$ 42,000		
Canterbury Close Seal and Base				\$ 250,000			
Parr St Seal Asphalt between Ernest and Frederick					\$ 105,000		
Diana Dr Base and seal asphalt - between St.Croix and Cemetery					\$ 60,000		

	<b>YTD Actual</b>	<b>2024 Budget</b>	<b>2025 Budget</b>	<b>2026 Budget</b>	<b>2027 Budget</b>	<b>2028 Budget</b>	<b>2029 Budget</b>
Adolphus Base asphalt - between Queen and Montague					\$ 70,000		
Adolphus Base Asphalt - between Montague and Parr					\$ 70,000		
Adolphus Base Asphalt - between Water St and Queen St					\$ 70,000		
Seal Asphalt - between Montague and Parr						\$ 70,000	
Seal Asphalt - between Water St and Queen St						\$ 70,000	
Seal asphalt - between Queen and Montague						\$ 70,000	
Base Asphalt - between Cornelia and Oak Court						\$ 60,000	
Base Asphalt - between Princess Royal and Sophia						\$ 70,000	
Base asphalt between Pagan and Water St						\$ 70,000	
Seal asphalt between Princess Royal and Sophia							\$ 70,000
Seal Asphalt between Water and Queen St							\$ 70,000
Seal Asphalt - between Cornelia and Oak Court							\$ 120,000
<b>BUILDINGS AND STRUCTURES</b>							
Capital - Washrooms Indian Point	\$ 172,964	\$ 140,000					
Arena Renovations	\$ 59,089	\$ 35,000					
Pw Garage Renovations	\$ 813	\$ -					

	<b>YTD Actual</b>	<b>2024 Budget</b>	<b>2025 Budget</b>	<b>2026 Budget</b>	<b>2027 Budget</b>	<b>2028 Budget</b>	<b>2029 Budget</b>
VIC Refurbishment	\$ 4,805	\$ -					
Capital - Block Wall @ Tim Hortons	\$ 10,429	\$ 11,500					
Court House & Gaol	\$ 16,281	\$ 100,000					
Capital Dog Park	\$ 13,168	\$ 20,000					
Trails	\$ 973,640	\$ 1,100,000					
Capitol Exercise Park	\$ 6,004	\$ 6,000					
Benches & Bike Racks	\$ 35,929	\$ -					
Museum Renovations	\$ 21,741	\$ 23,000					
Town Hall Renovations	\$ 20,262	\$ 30,000					
Capital - Bayside Community Hall	\$ 51,728	\$ 52,000					
CYAC Renovations	\$ 5,012	\$ -					
Capital- Age-Friendly Initiatives	\$ 3,086	\$ 10,000					
NBCC Housing Initiative	\$ 51,330	\$ -					
Tennis Courts							
Court House Paint & Repair Exterior- lead removal				\$ 300,000			
Town Hall Total Renovation Public Washrooms			\$ 105,000				
Shoreline Protect shoreline with armour stone between Whale watching Buildings and William St				\$ 175,000			
Wellness Centre Replace alarm system and swipe card access			\$ 6,900				
Welcome Centre Install heat pump				\$ 8,000			
Arena Renovate Lobby washrooms				\$ 95,000			
Town Age Friendly			\$ 10,000				
Town Office Computer replacement			\$ 7,500				
Arena Water pump for compressor room			\$ 20,000				

	<b>YTD Actual</b>	<b>2024 Budget</b>	<b>2025 Budget</b>	<b>2026 Budget</b>	<b>2027 Budget</b>	<b>2028 Budget</b>	<b>2029 Budget</b>
Public Works Garage Repair garage door			\$ 15,000				
Youth Centre replace cabinetry				\$ 4,000			
Bayside Community Hall Replace main & kitchen doors			\$ 15,000				
Museum Paint & Repair foyer walls			\$ 7,500				
Exercise Park Poured rubberized surface							
Library Heat Pump			\$ 6,000				
Arena Replace dehumidifier				\$ 25,000			
Town Office Computer replacement				\$ 7,500			
Town Age Friendly				\$ 10,000			
Arena Upgrade electrical panels throughout arena Phase 1				\$ 70,000			
Arena Curling Club lounge/bar floor				\$ 18,000			
Arena Kitchen – fixtures, cabinets				\$ 15,000			
Arena Replace boiler				\$ 17,500			
Arena Phase 3 plumbing upgrades				\$ 10,000			
Arena Kitchen plumbing fixtures				\$ 10,800			
Fire Hall Exterior windows				\$ 22,000			
Fire Hall Replace showers				\$ 10,036			
Jail Power distribution				\$ 13,642			
Indian Point Raise & protect Indian Point? (climate change)				\$ -			
Arena Replace flooring in dining Room				\$ 12,000			
Bayside Community Hall Replace 18 windows				\$ 30,000			
Ross museum Replace basement windows (10)				\$ 14,000			
Ross Museum- Replace Front Steps				\$ 28,000			

	<b>YTD Actual</b>	<b>2024 Budget</b>	<b>2025 Budget</b>	<b>2026 Budget</b>	<b>2027 Budget</b>	<b>2028 Budget</b>	<b>2029 Budget</b>
Arena Replace hydronic heat – main office, tv station area					\$ 52,650		
Curling Club Floor Replacement					\$ 970,000		
Town Office Computer replacement					\$ 7,500		
Town Age Friendly					\$ 10,000		
Jail Replace exterior windows					\$ 11,365		
Arena Upgrade electrical panels throughout arena Phase 1					\$ 70,000		
Arena phase 3 Plumbing					\$ 15,000		
Fire Hall lounge flooring					\$ 19,454		
Sophia St Add armour stone to street end					\$ 7,800		
Elizabeth St Add armour stone to street end					\$ 3,000		
Arena Resurface parking lot – beside Wellness Centre & behind Mackem House					\$ 96,450		
Ross Museum Replace generator					\$ 9,200		
Library Replace flooring					\$ 26,776		
Library Replace Plumbing Fixtures					\$ 13,100		
Court House-Replace sanitary plumbing						\$ 6,000	
Tennis Courts- Resurfacing						\$ 615,000	
Town Hall-Computer Replacement						\$ 7,500	
Age Friendly						\$ 10,000	
Gaol-Replace exterior doors						\$ 6,000	
Gaol Replace interior stairs						\$ 49,961	
Gaol- Replace sanitary plumbing and fixtures						\$ 9,452	
Gaol-Replace water lines						\$ 4,056	

	<b>YTD Actual</b>	<b>2024 Budget</b>	<b>2025 Budget</b>	<b>2026 Budget</b>	<b>2027 Budget</b>	<b>2028 Budget</b>	<b>2029 Budget</b>
Mary St-Add armour stone to street end						\$ 4,000	
Behind 169 Water Str- Protect retaining wall and ramp with armour stone						\$ 35,000	
Arena entry and changing area – replace flooring							\$ 101,400
Computer Replacement							\$ 7,500
Age Friendly							\$ 10,000
Theatre / Dorm – replace fixtures, cabinets & Accessories(4 washrooms)							\$ 82,500
Theatre / Dorm – replace flooring							\$ 77,200
Arena -Main office flooring							\$ 17,425
Arena- Dining Rm ceilings							\$ 16,800
Arena Entry / changing area – replace plumbing fixtures							\$ 48,600
Town Hall-Resurface parking lot							\$ 58,000

**STORM MAINS**

Thomas Avenue			\$ 160,000				
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**WHARF & SQUARE**

Wharf Renovations	\$ 282,597	\$ 2,016,000					
Pier Head and Square Refurbishment			\$ 2,500,000	\$ 6,000,000			
Washrooms & Building Refurbishment			\$ 15,000				
Finger Pier Repair			\$ 8,000				
Mooring Repair			\$ 7,000				



	<b>YTD Actual</b>	<b>2024 Budget</b>	<b>2025 Budget</b>	<b>2026 Budget</b>	<b>2027 Budget</b>	<b>2028 Budget</b>	<b>2029 Budget</b>
Furniture & Barriers Square				\$ 150,000			
<b>Housing Development</b>	\$	225,000	\$	100,000			
<b>NEW REQUESTS</b>							
Surveillance Cameras							
New washroom building -between office and Kennedy							
Build storage space on the back of the youth centre building			\$	80,000			
New parking lot at trail Water St entrance-			\$	98,000			
Install crosswalk from Reed Ave sidewalk going towards Wellness / Youth Centre			\$	15,500			
TMR Portable radios and chargers (14) SAFD			\$	65,200			
Gear grid system - safd			\$	19,000			
2 Ventilation saws- SAFD			\$	9,000			
Accessible upgrades, doors, washrooms- CYAC			\$	45,000			
Portable Stage trailer- Recreation							
Used Vehicle for Recreation			\$	15,000			
Arena Oil Tank Remediation			\$	25,000			
Insulate Brine Pumps Arena			\$	11,500			
Fencing and prep, Chamcook 3 garbage			\$	15,500			
<b>TOTAL CAPITAL PROJECTS</b>	<b>\$ 2,030,396</b>	<b>\$ 5,716,000</b>	<b>\$ 5,302,400</b>	<b>\$ 9,318,278</b>	<b>\$ 1,926,295</b>	<b>\$ 2,031,969</b>	<b>\$ 1,009,425</b>

	<b>YTD Actual</b>	<b>2024 Budget</b>	<b>2025 Budget</b>	<b>2026 Budget</b>	<b>2027 Budget</b>	<b>2028 Budget</b>	<b>2029 Budget</b>
<b>FUNDING</b>							
Funding from Tax Revenue	\$ 856,696	\$ 958,720	1,222,371	803,617	421,995	416,965	375,411
Funding Wharf Infratructure	\$ 206,300	\$ 1,466,600					
Gas Tax Funding	\$ -	\$ 160,000	185,000	235,000	75,000		10,200
Built Heritage Grant	\$ -	\$ 87,500				5,683	
New Long Term Debt	\$ -	\$ 1,685,000	1,117,000	3,916,200	667,000	1,143,000	570,000
Transfer From Capital Reserve	\$ -	\$ 439,847	672,623	336,007	62,807	3,564	1,209
Dunn Foundation Donation	\$ -	\$ 21,000	50,000	50,000	50,000	50,000	50,000
Grant for Coastal Link Trail	\$ 720,493	\$ 733,333					
Tourism Development Funds Washroom & Parking	\$ 165,000	\$ 164,000	203,000				
Sale of Surplus Property	\$ 5,894						
Energy Rebates	\$ 3,899	\$ -					
Grants & Donations	\$ 67,682		1,830,000	3,975,000	646,990	410,205	-
Cash in lieu Green Space	\$ 4,432		0				
	<b>\$ 2,030,396</b>	<b>\$ 5,716,000</b>	<b>\$ 5,279,994</b>	<b>\$ 9,315,824</b>	<b>\$ 1,923,792</b>	<b>\$ 2,029,416</b>	<b>\$ 1,006,820</b>

**TOWN OF SAINT ANDREWS  
UTILITY OPERATING FUND  
5-Year Budget 2025-2029  
Amended**

	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
<b>REVENUE</b>						
Utility Billings	\$ 1,050,000	1,131,500	1,165,445	1,200,408	1,236,421	1,273,513
Interest	\$ 4,370	4,501	4,636	4,775	4,918	5,066
Connections & Services	\$ 3,620	3,729	3,840	3,956	4,074	4,197
Fire Department	\$ 115,000	118,450	122,004	125,664	129,434	133,317
<b>Total Revenue</b>	<b>\$ 1,172,990</b>	<b>\$ 1,258,180</b>	<b>\$ 1,295,925</b>	<b>\$ 1,334,803</b>	<b>\$ 1,374,847</b>	<b>\$ 1,416,092</b>
<b>EXPENSES</b>						
<b>WATER &amp; SEWER ADMIN</b>						
Dues & Fees	\$ 550	567	583	601	619	638
Administration	\$ 27,330	50,000	51,500	53,045	54,636	56,275
Software Licensing		5,000	5,150	5,305	5,464	5,628
Engineers/Consultants	\$ 10,930	11,258	11,596	11,944	12,302	12,671
Professional Development	\$ 5,460	5,624	5,793	5,966	6,145	6,330
Utility Property Taxes	\$ 3,620	3,729	3,840	3,956	4,074	4,197
Telephone/Communications	\$ 13,000	13,390	13,792	14,205	14,632	15,071
<b>Total Admin Costs</b>	<b>\$ 60,890</b>	<b>\$ 89,567</b>	<b>\$ 92,254</b>	<b>\$ 95,021</b>	<b>\$ 97,872</b>	<b>\$ 100,808</b>
<b>WATERMAINS</b>						
Vehicle Fuel Expense	\$ 4,160	5,000	5,150	5,305	5,464	5,628
Vehicle Insurance	\$ 2,475	2,549	2,626	2,704	2,786	2,869
Vehicle Repairs & Maint.	\$ 1,300	1,800	1,854	1,910	1,967	2,026
Watermains Sal/Ben.	\$ 16,437	16,930	17,438	17,961	18,500	19,055
Watermain Repairs & Main	\$ 10,400	14,000	14,420	14,853	15,298	15,757
Street Repairs	\$ 27,330	30,000	30,000	30,000	30,000	30,000
Reservoir Repair	\$ 2,180	2,245	2,313	2,382	2,454	2,527
Water Testing	\$ 15,450	17,500	18,025	18,566	19,123	19,696
Blue-Green Algae Testing	\$ 15,000	3,000	3,090	3,183	3,278	3,377
<b>Total Watermain Costs</b>	<b>\$ 94,732</b>	<b>\$ 93,025</b>	<b>\$ 94,916</b>	<b>\$ 96,863</b>	<b>\$ 98,869</b>	<b>\$ 100,935</b>

	2024	2025	2026	2027	2028	2029
<b>PUMPHOUSES</b>						
Pumphouse Insurance	\$ 11,044	11,375	11,717	12,068	12,430	12,803
Pumphouse Power	\$ 5,900	6,077	6,259	6,447	6,641	6,840
Pumphouse Repairs & Main	\$ 8,320	8,570	8,827	9,091	9,364	9,645
<b>Total Pumphouse Costs</b>	<b>\$ 25,264</b>	<b>\$ 26,022</b>	<b>\$ 26,803</b>	<b>\$ 27,607</b>	<b>\$ 28,435</b>	<b>\$ 29,288</b>
<b>TREATMENT AND DISPOSAL</b>						
T&D Salaries/Benefits	\$ 16,437	16,930	17,438	17,961	18,500	19,055
T&D Power	\$ 41,000	42,230	43,497	44,802	46,146	47,530
T&D Insurance	\$ 3,168	3,263	3,361	3,462	3,566	3,673
T&D Repairs & Main	\$ 12,000	12,360	12,731	13,113	13,506	13,911
T&D Cleaning	\$ 2,290	2,359	2,429	2,502	2,577	2,655
T&D Generator Fuel	\$ 2,000	2,060	2,122	2,185	2,251	2,319
T&D Property Taxes	\$ 12,000	12,360	12,731	13,113	13,506	13,911
<b>Total T&amp;D Costs</b>	<b>\$ 88,895</b>	<b>\$ 91,562</b>	<b>\$ 94,309</b>	<b>\$ 97,138</b>	<b>\$ 100,052</b>	<b>\$ 103,054</b>
<b>SEWER MAINS</b>						
Sewermains-Salaries	\$ 9,862	10,158	10,463	10,776	11,100	11,433
Sewermains Repairs & Main	\$ 11,000	11,330	11,670	12,020	12,381	12,752
Sewermain Cleaning	\$ 30,000	36,000	37,080	38,192	39,338	40,518
<b>Total Sewer Main Costs</b>	<b>\$ 50,862</b>	<b>\$ 57,488</b>	<b>\$ 59,212</b>	<b>\$ 60,989</b>	<b>\$ 62,819</b>	<b>\$ 64,703</b>
<b>WATER TREATMENT PLANT</b>						
Power	\$ 63,000	64,890	66,837	68,842	70,907	73,034
Salaries & Benefits	\$ 23,011	23,701	24,412	25,145	25,899	26,676
Dues/fees	\$ 1,000	1,030	1,061	1,093	1,126	1,159
Property Taxes	\$ 9,290	9,569	9,856	10,151	10,456	10,770
Repairs & Maint.	\$ 17,560	18,087	18,629	19,188	19,764	20,357
Generator Fuel	\$ 550	567	583	601	619	638
Insurance		-	-	-	-	-
Chemical Supplies	\$ 18,000	30,000	30,900	31,827	32,782	33,765
Supplies						
<b>Total WTP Costs</b>	<b>\$ 132,411</b>	<b>\$ 147,843</b>	<b>\$ 152,279</b>	<b>\$ 156,847</b>	<b>\$ 161,552</b>	<b>\$ 166,399</b>

	2024	2025	2026	2027	2028	2029
<b>FINANCIAL SERVICES</b>						
2nd Prior Year Deficit	\$ 8,717	30,529				
S/t Inter. & Bank Chgs	\$ 5,200	5,356	5,517	5,682	5,853	6,028
Water Debenture Interest	\$ 51,036	53,428	54,710	82,283	104,793	112,022
Water Debenture Principal	\$ 98,500	93,500	98,000	122,500	144,765	149,800
Sewer Debenture Interest	\$ 51,036	53,428	54,710	82,283	104,793	112,022
Sewer Debenture Principal	\$ 98,500	93,500	54,710	82,283	104,793	112,022
Transfer To WCRF	\$ 106,661	69,789				
<b>Total Financial Services</b>	<b>\$ 419,650</b>	<b>\$ 399,530</b>	<b>\$ 267,646</b>	<b>\$ 375,032</b>	<b>\$ 464,997</b>	<b>\$ 491,893</b>
<b>Total Operating Expenses</b>	<b>\$ 872,704</b>	<b>\$ 905,037</b>	<b>\$ 787,418</b>	<b>\$ 909,497</b>	<b>\$ 1,014,596</b>	<b>\$ 1,057,080</b>
<b>Surplus (Deficit) from Operating</b>	<b>\$ 300,286</b>	<b>\$ 353,143</b>	<b>\$ 508,507</b>	<b>\$ 425,306</b>	<b>\$ 360,251</b>	<b>\$ 359,012</b>
Transfer to Capital	\$ 300,286	\$ 353,143	\$ 508,507	\$ 425,306	\$ 360,251	\$ 359,012
<b>Total Surplus (Deficit)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**TOWN OF SAINT ANDREWS  
UTILITY CAPITAL FUND  
5-Year Budget 2025-2029  
Amended**

	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
<b>CAPITAL PURCHASES</b>					
Capital- Commercial Meters					
Capital- WTP Upgrades					
Capital- WWTP Upgrades					
Capital- Champlain Ave					
Champlain- Cemetery to Dead end		\$ 858,000			
Prince of Wales- Water & Sanitary	\$ 505,000				
Harriet- Water & Sanitary					
Carleton- Harrit & Mary	\$ 125,000				
New Meter Program	\$ 50,000				
WWTP- Video Cameras	\$ 6,000				
WTP- Tree trimming to reservoir	\$ 55,000				
WTP- New Scales	\$ 8,500				
WTP- parts for Chlorine System	\$ 10,000				
WTP- Upgrade SCADA system					
WWTP- Flow meter	\$ 10,000				
WTP- Ballasts for UV	\$ 8,400				
Lift Station Repair	\$ 7,000				
WWTP- Replace blower motor	\$ 5,000				
WWTP- Replace Valve	\$ 11,000				
Water treatment facility Strainer - Replacement Phase 2		\$ 480,000			
Water Treatment facility Replace water pump		\$ 20,000			
Parr St Replace Water and Sewer mains		\$ 375,000			

	<b>2025 Budget</b>	<b>2026 Budget</b>	<b>2027 Budget</b>	<b>2028 Budget</b>	<b>2029 Budget</b>
Parr St Replace Water and Sewer mains between Princess Royal & Frederick		\$ 375,000			
Parr St Replace water and sanitary mains between Parr/Sophia to Parr/Ernest		\$ 375,000			
water System valves for dead end water blow offs		\$ 35,000			
Water Treatment Facility Chlorine injection pump - reroute chlorine entry point		\$ 80,000			
Adolphus St Replace Water and sanitary mains between Queen and Montague St			\$ 400,000		
Adolphus St Replace water and sanitary main between Montague and Parr St			\$ 400,000		
Adolphus St Replace water and sanitary main between Water and Queen St			\$ 228,000		
Pass Lodge water & sanitary main for new lodge			\$ 600,000		
Water Treatment facility Replace all interior water mains with stainless steel			\$ 375,000		
Water Treatment Facility Replace Instrumentation Controls			\$ 125,000		
Bayview- Replace water main Cornelia to Oak Court				\$ 540,000	
Pagan- Replace water and sanitary mains between Princess Royal and Sophia				\$ 350,000	
Princess Royal- Replace water and sanitary mains between Pagan & Queen St				\$ 400,000	
WTP- Replace raw water pumps and all piping to stainless steel				\$ 120,000	
Replace Steel Water Reservoir					\$ 2,600,000

	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
Mowatt Dr- Replace Pipe to Reservoir					\$ 70,000

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<b>Total Capital Purchases</b>	<b>\$ 800,900</b>	<b>\$ 2,598,000</b>	<b>\$ 2,128,000</b>	<b>\$ 1,410,000</b>	<b>\$ 2,670,000</b>
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<b>FUNDING</b>					
Transfer from Utility Operating	\$ 353,143	\$ 508,507	\$ 425,306	\$ 360,251	\$ 359,012
Reserve Funds	\$ 1,290	\$ 500	\$ 1,874	\$ 425	\$ 418
New Debt	\$ 115,000	\$ 1,045,000	\$ 780,000	\$ 415,000	\$ 1,173,000
Infrastructure Funding	\$ 320,360	\$ 1,039,200	\$ 851,200	\$ 564,000	\$ 1,068,000
Canada Community Building Funds	\$ 11,107	\$ 4,793	\$ 69,620	\$ 70,324	\$ 69,570

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<b>Total Funding</b>	<b>\$ 800,900</b>	<b>\$ 2,598,000</b>	<b>\$ 2,128,000</b>	<b>\$ 1,410,000</b>	<b>\$ 2,670,000</b>
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